

A California Joint Powers Authority FY 2023/24 Budget

A CALIFORNIA JOINT POWERS AUTHORITY

Fiscal Year 2023/24 Budget

#### **Mission:**

To provide San Luis Obispo and Santa Barbara Counties with reliable, high quality supplemental water.

#### **Objectives:**

- Treat and deliver water through the Coastal Aqueduct to San Luis Obispo and Santa Barbara Counties.
- Minimize environmental impacts and protect the environment during operation of our facilities.
- Cost effectively operate and maintain our facilities.
- Ensure our water supply meets or exceeds health and safety standards.
- Work with the Department of Water Resources and other state, federal and local agencies to achieve our mutual objectives.
- Assist project participants in their efforts to reduce groundwater overdraft.





#### GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

#### Central Coast Water Authority California

For the Fiscal Year Beginning

July 01, 2022

**Executive Director** 

Christopher P. Morrill

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Fiscal Year 2023/24 Budget

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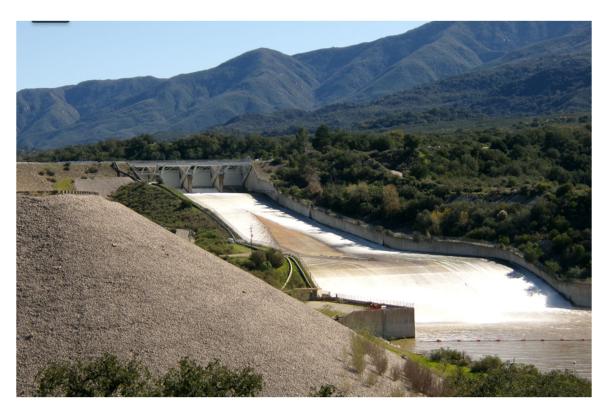
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Bradbury Dam Spillway March 2023

# **Budget Foreword**

The Budget Foreword section of the FY 2023/24 Budget contains the Budget Transmittal Letter, narrative discussion on the financial policies, goals and objectives of the Authority, an overview of the Authority's organizational structure, and the budget process.

### **Authority Overview**

#### **General Information**

•	Form of Government	Joint Powers Authority
•	Government Code Section	Section 6500, Article 1, Chapter 5,
		Division 7, Title 1
•	Date of Organization	August 1, 1991
•	Member Agencies	8
•	Associate Members	1
•	Areas served	Santa Barbara County
		San Luis Obispo County
•	Project Participants	13 - Santa Barbara County
		11 - San Luis Obispo County
•	Estimated total population served	440,668 - Santa Barbara County
		41,000 - San Luis Obispo
		County
•	Fiscal Year End	June 30th
•	Santa Barbara County Table A	39,078 acre-feet
•	Drought Buffer Table A	3,908 acre-feet
•	San Luis Obispo County Table A	4,830 acre-feet

#### **Operational Information**

•	Administrative Offices	Buellton
•	Water Treatment Plant	Polonio Pass, Shandon
	Capacity	50 million gallons per day
•	Pumping Plant	Santa Ynez
	Capacity	13 million gallons per day
•	Authority Pipeline (in miles)	42
•	Coastal Branch Phase II	
	Pipeline (in miles)	101
•	Number of water storage tanks	7
•	Number of turnouts	10
•	Number of full-time equivalent	
	Positions	32.25

#### Reader's Guide

Fiscal Year 2023/24 Budget

The organization and presentation of the Central Coast Water Authority's fiscal year budget is designed to satisfy the needs of citizens, ratepayers, public officials and Authority employees. It is organized and structured to meet external and internal managerial needs. As a comprehensive management and balanced financial plan, this document describes the programs, services and resources being provided by the Authority as well as policies and long-term financial plans.

The Authority's budget is divided into the following nine (9) major sections with subsections included in each major section:

- I. **BUDGET FOREWORD** An introductory section that contains the budget transmittal letter; narrative discussion on the financial policies, goals and objectives of the Authority; and narrative discussion on the budget process.
- II. **BUDGET SUMMARY** A past, present and future overview of the Authority's budget and financial plans.
- III. **REVENUES AND SOURCES OF CASH** Narrative, graphs and spreadsheets describing the Authority's revenue and other sources of cash for the past and present fiscal year and revenue projections.
- IV. **DEPARTMENT OF WATER RESOURCES (DWR)** Narrative, graphs and spreadsheets describing the DWR charges which are paid by the member agencies and other project participants of the Authority.
- V. **OPERATING EXPENSES** The operating expense section of the budget is comprised of the Administration, Water Treatment Plant, and Distribution Departments and includes narrative discussion on the operating expenses for each department as well as graphs and spreadsheets.
- VI. **PROJECTS** The projects section of the budget is comprised of the Capital, Non-Capital and Extraordinary Projects and includes a narrative discussion on the capitalization criteria and funding detail
- VII. **RESERVES AND CASH MANAGEMENT** The reserves and cash management section includes information regarding the Authority's O&M reserve fund, rate coverage reserve fund, DWR reserve fund, and cash management information.
- VIII. **TEN YEAR FINANCIAL PLAN** The ten year financial plan section of the budget provides the ten year pro forma projections for each project participant.
- IX. **APPENDIX** The appendix includes a glossary of terms, acronyms and other items relevant to the Authority's budget.

To aid the reader in finding specific information quickly, a Table of Contents is provided at the beginning of this document.



April 27, 2023

Board of Directors Central Coast Water Authority

Dear Members of the Board:

Submitted herewith is the Fiscal Year (FY) 2023/24 Budget for the Central Coast Water Authority. This letter of transmittal presents the budget highlights and addresses the main points and major decisions made in compiling this document. As CCWA's policy makers, you play a critical role in making decisions regarding the direction the organization will take in FY 2023/24.

The basic purpose of the budgetary process is to determine CCWA activities and projects to be undertaken and to identify resources and revenues available to fund them. In addition, the budget is more than just a financial document. The budget represents a process through which CCWA pursuits for the ensuing year are established.

Financial control is the traditional function of a budget. This comprehensive budget also contains a vast amount of additional information including manpower requirements, equipment needs, and programs and services being provided. This level of detail provides you an opportunity to identify all the resources needed to accomplish CCWA's goals and objectives.

The budget also serves as a guide for policy implementation, making it a thorough and valuable document.

For twenty-five consecutive years, CCWA has received the Government Finance Officers Association (GFOA) "Distinguished Budget Presentation" award." We will also submit the FY 2023/24 Budget for consideration of the GFOA budget award.

#### AN OVERVIEW OF LAST FISCAL YEAR

The following are some of the major highlights from FY 2022/23:

Water Deliveries

Total deliveries during FY 2022/23 by CCWA to the Santa Barbara and San Luis Obispo County project participants are estimated to be 10,937 acre-feet compared to the actual FY 2021/22 deliveries of 15,565 acre-feet. The graph on the following page shows water deliveries for the last ten fiscal years.

Eric Friedman Chairman

Jeff Clay Vice Chairman

Ray Stokes Executive Director

Brownstein Hyatt Farber Schreck General Counsel

Member Agencies

City of Buellton

Carpinteria Valley Water District

City of Guadalupe

City of Santa Barbara

City of Santa Maria

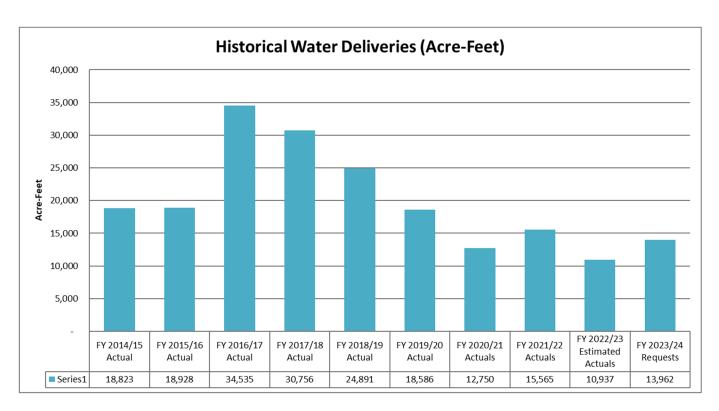
Goleta Water District

Montecito Water District

Santa Ynez River Water Conservation District, Improvement District #1

Associate Member

La Cumbre Mutual Water Company

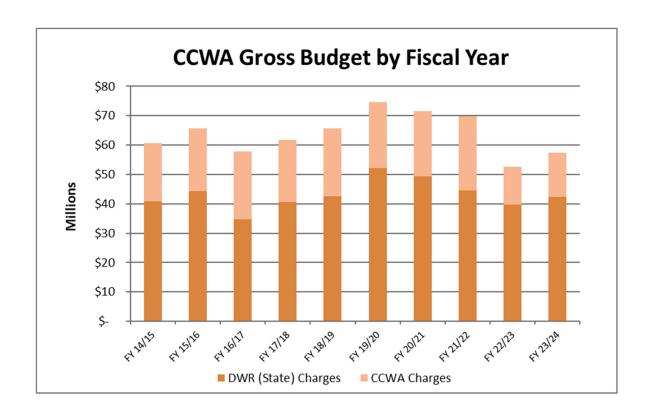


#### **CCWA Credits**

Actual CCWA operating expenses for FY 2022/23 are anticipated to be approximately \$0.86 million less than the budgeted amounts. These unexpended operating assessments will either be returned to the CCWA project participants as a credit in FY 2023/24, or transferred to the DWR Reserve Fund based on the election of each participant.

#### **CCWA Budget History**

The following graph shows the CCWA gross budget (total budget excluding CCWA credits and prepayments) broken down between CCWA costs and DWR costs from FY 2014/15 to FY 2023/24.



#### **Awards and Competitions**

Over the past year, CCWA received the GFOA "Distinguished Budget Presentation" award for the FY 2022/23 Budget and the GFOA "Excellence in Financial Reporting" award for the FY 2020/21 Comprehensive Annual Financial Report.

#### AN OVERVIEW OF THIS FISCAL YEAR

#### **Water Delivery Projections**

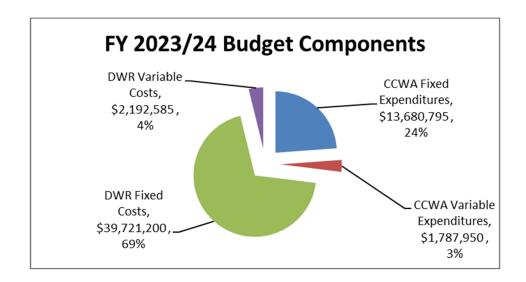
For calendar years 2023 and 2024, Santa Barbara and San Luis Obispo County project participants have requested State water deliveries of 12,474 and 14,536 acre-feet, respectively.

#### <u>Department of Water Resources Activities and Related</u> Costs

During FY 2023/24, CCWA staff will continue to work through the State Water Contractor (SWC) board and committees that interact with the Department of Water Resources (DWR) which impact CCWA and the California water agencies as a whole. There are many significant issues on which DWR and the SWC are working which have water supply, operational, and fiscal impacts on CCWA. Some of these activities could potentially have a significant fiscal impact to CCWA in the current and future years. Therefore, staff will place a high priority on working through the various available venues to minimize the fiscal impacts to CCWA and ensure that we continue to meet our goal of providing reliable, high quality supplemental water.

#### **FY 2023/24 BUDGET SUMMARY**

The FY 2023/24 budget calls for total project participant payments of \$56.4 million compared to the FY 2022/23 budget of \$51.13 million, a \$5.28 million increase. These amounts include \$0.97 million in CCWA credits for FY 2023/24. The following graph shows the breakout of the various cost components in the CCWA FY 2023/24 Budget:



The following table compares the total FY 2023/24 Budget and the FY 2022/23 Budget:

Budget Item	Final FY 2022/23 Budget	Final FY 2023/24 Budget	Increase (Decrease)
CCWA Expenses			
CCWA Operating Expenses - Fixed	\$ 9,045,216	\$ 10,542,388	\$ 1,497,171
CCWA Operating Expenses - Variable	2,124,961	1,787,950	(337,011)
Capital/Non-Capital Projects	1,674,254	2,806,978	1,132,724
Total CCWA Expenses:	12,844,431	15,137,317	2,292,885
Pass-Through Expenses			
DWR Fixed Costs	35,978,683	39,721,200	3,742,517
DWR Variable Costs	3,023,505	2,192,585	(830,920)
Warren Act and Trust Fund Payments	764,882	331,429	(433,453)
Total Pass-Through Expenses:	39,767,070	42,245,214	2,478,144
Subtotal Gross Budget:	52,611,501	57,382,531	4,771,029
CCWA (Credits) Due	(1,480,800)	(971,784)	509,016
TOTAL:	\$ 51,130,701	\$ 56,410,746	\$ 5,280,045

#### **CCWA Operating Expense Budget**

The FY 2023/24 CCWA operating expense budget total is \$15.1 million, or approximately 26% of the total CCWA budget. This is a \$2.3 million increase over the FY 2022/23 operating expense budget, a 18% increase.

The following table shows CCWA operating expenses by the expense type for FY 2023/24 and FY 2022/23 and the changes from the prior fiscal year budget along with the allocation between the fixed and variable expenses.

Account Name	FY 2022/23 Budget	FY 2023/24 Budget		ange from Y 2022/23 Budget	Percent Change FY 2022/23 Budget
Personnel Expenses	\$ 5,604,065	\$ 6,309,955	\$	705,890	12.60%
Office Expenses	21,300	21,800	·	500	2.35%
Supplies and Equipment	1,428,139	1,622,928		194,789	13.64%
Monitoring Expenses	121,234	130,332		9,098	7.50%
Repairs and Maintenance	303,290	326,140		22,850	7.53%
Professional Services	1,495,162	2,126,169		631,007	42.20%
General and Administrative	292,163	298,802		6,639	2.27%
Utilities	1,145,930	640,818		(505,112)	-44.08%
Other Expenses	733,876	828,377		94,501	12.88%
Turnouts	25,018	25,018		-	0.00%
Total Operating Expenses	\$ 11,170,177	\$12,330,338	\$	1,160,161	10.39%
Fixed Operating Expenses (1)	\$ 9,045,216	\$10,542,388	\$	1,497,171	16.55%
Variable Operating Expenses	2,124,961	1,787,950		(337,011)	-15.86%
Total Operating Expenses	\$ 11,170,177	\$12,330,338	\$	1,160,161	10.39%

<sup>(1)</sup> Does not include Capital and Non-Capital Projects.

Additional highlights and detailed explanations are available in the operating expenses and departmental sections of the budget.

#### **CCWA Capital Improvement Projects**

The FY 2023/24 Budget includes \$2,806,978 for capital improvement and non-capital projects, a \$1,132,724 increase over the prior year amount. All capital improvement and non-capital projects are funded on a current basis from project participant assessments.

Please refer to the "*Project*" section of this FY 2023/24 Budget for additional information on the budgeted capital improvement and non-capital projects.

#### **Warren Act and Trust Fund Payments**

The FY 2023/24 Budget includes \$331,429 for Warren Act and Trust Fund MOU payments based on \$166.38 per acre foot for 1,992 acre feet of water to be delivered to Cachuma Lake.

#### **CCWA Credits**

The FY 2023/24 budget includes the following credits:

	\$ 971,784
Prepayments and Other Credits	5,260
Credit Payable Fund Interest	55,210
Rate Coverage Reserve Fund Interest	101,186
O&M Reserve Fund Interest Income	19,779
CCWA O&M Credits (Due)	\$ 790,350

#### **DWR Charges**

The FY 2023/24 DWR fixed charges total \$40 million, which is \$4 million more than the FY 2022/23 Budget. The DWR variable charges total \$2.2 million, which is \$0.8 million less than the prior year amount.

Please refer to the DWR section of the budget for a detailed discussion on the DWR charges.

#### CONCLUSION

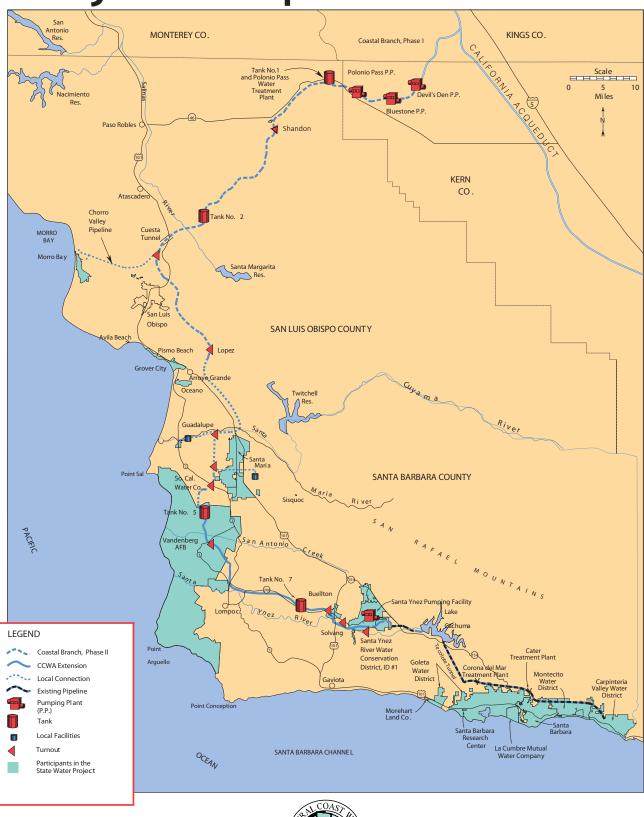
We are proud of the many accomplishments achieved during the past year through the combined efforts of CCWA staff and project participants. We look forward to successfully overcoming the challenges of the upcoming year.

Sincerely,

Ray Stokes

**Executive Director** 

Project Map



#### **Organization Overview, Structure and Staffing**

Fiscal Year 2023/24 Budget

The Authority is a public entity duly organized and existing under a Joint Exercise of Powers Agreement – Central Coast Water Authority, dated as of August 1, 1991, by and among nine public agencies in Santa Barbara County, two of which have subsequently merged. The members entered into the Agreement to exercise their common power to acquire, construct, operate and maintain works and facilities for the development and use of water resources and water rights including without limitation, works and facilities to divert, store, pump, treat and deliver water for beneficial uses. In particular, the members expressed their desire to create the Authority to finance, develop, operate, and maintain the Authority's facilities for their mutual benefit and to act on behalf of the members with respect to the Department of Water Resources (DWR) facilities. The Authority currently has a staff of 28 full-time and 3 part-time employees.

The Authority is presently composed of eight members, all of which are public agencies: the Cities of Buellton, Guadalupe, Santa Barbara and Santa Maria, Carpinteria Valley Water District, Goleta Water District, Montecito Water District and Santa Ynez River Water Conservation District, Improvement District No. 1 (in which the City of Solvang is located). (A founding member of the Authority, the Summerland Water District, was merged into the Montecito Water District.) In addition, the Authority has an Associate Member, the La Cumbre Mutual Water Company. Each member appoints a representative to the Authority's Board of Directors. San Luis Obispo County Flood Control and Water Conservation District (SLOCFCWCD and/or San Luis Obispo Water Purchasers) has expressed an interest in joining the Authority. However, any decision to do so must be approved by the unanimous vote of the present members.

The member agencies are represented on the CCWA Board of Directors by an individual chosen by each public entity's Board or City Council. Each vote on the Authority's Board of Directors is weighted roughly in proportion to the entity's allocation of State water entitlement. The following table outlines the voting percentage for each member of the CCWA Board of Directors.

#### **Organization Overview, Structure and Staffing**

Fiscal Year 2023/24 Budget

#### **Board of Directors Voting Percentages**

City of Guadalupe	1.15%
City of Santa Maria	43.19%
City of Buellton	2.21%
Santa Ynez RWCD, Improvement District #1	7.64%
Goleta Water District	17.20%
City of Santa Barbara	11.47%
Montecito Water District	9.50%
Carpinteria Valley Water District	7.64%
TOTAL	100.00%

#### **CCWA Committees**

There are two Authority committees. They consist of the Personnel Committee and Operating Committee.

The Operating Committee is composed of the general managers, city administrators and water supply managers of the various water agencies and cities served by the Authority. The Operating Committee typically meets once a month to act on matters such as project construction, operations and financial issues and recommends actions to the Authority's Board of Directors.

#### Santa Barbara County Project Participants

Each Santa Barbara County project participant is a water purveyor or user located in Santa Barbara County which obtained contractual rights to receive water from the State Water Project prior to 1991. Those rights have been assigned to the Authority pursuant to the terms of the Water Supply Agreements.

#### **Organization Overview, Structure and Staffing**

Fiscal Year 2023/24 Budget

#### Santa Barbara County Project Participant Table A Amounts

<u>Agency</u>	Table A (1)
City of Buellton	578
Carpinteria Valley Water District	2,000
Goleta Water District	4,500
City of Guadalupe	550
La Cumbre Mutual Water Company	1,000
Montecito Water District	3,000
Morehart Land Company	200
City of Santa Barbara	3,000
Raytheon Systems Company (SBRC)	50
City of Santa Maria	16,200
Santa Ynez River W.C.D., ID #1	2,000
Golden State Water (SCWC)	500
Vandenberg Space Force Base	<u>5,500</u>
TOTAL	39,078

<sup>(1)</sup> In acre-feet per year. The amounts do not include the Authority's 3,908 acre-feet per year "drought buffer" entitlement and 2,500 acre-feet per year additional entitlement which has been acquired by Goleta Water District.

#### San Luis Obispo County Water Purchasers

Each San Luis Obispo County water purchaser is a water purveyor or user located in San Luis Obispo County which obtained contractual rights from San Luis Obispo County Flood Control and Water Conservation District (SLOCFCWCD) to receive water from the State Water Project.

#### **Organization Overview, Structure and Staffing**

Fiscal Year 2023/24 Budget

San Luis Obispo County Project Participant Table A Amounts				
Agonov	Table A			
Agency	Table A			
Avila Beach Community Services District	100			
Avila Valley Mutual Water Co., Inc.	20			
California Men's Colony (State)	400			
County of SLO C.S.A. No. 16, I.D. #1	100			
County of SLO (Op. Center & Reg. Park)	425			
City of Morro Bay	1,313			
Oceano Community Services District	750			
City of Pismo Beach	1,240			
San Luis Coastal Unified School District	7			
San Miguelito Mutual Water Company	275			
SLO Co. Comm. Coll. District (Cuesta College)	200			
TOTAL	4.830			
	•			

#### Water Supply Agreements

Each Santa Barbara County project participant has entered into a Water Supply Agreement with the Authority in order to provide for the development, financing, construction, operation and maintenance of the Authority's facilities and to designate the Authority to act on behalf of the Santa Barbara County project participants with respect to the DWR facilities. The purpose of the Water Supply Agreements is to assist in carrying out the purposes of the Authority with respect to the Authority project by (1) requiring the Authority to sell, and the Santa Barbara County project participants to buy, a specified amount of project allotment from the Authority, and (2) assigning the Santa Barbara County project participants' Table A rights in the State Water Project to the Authority.

#### Local Water Treatment Agreements

Each San Luis Obispo County water purchaser has entered into a Local Water Treatment Agreement with SLOCFCWCD and SLOCFCWCD has entered into the Master Water Treatment Agreement with the Authority to cause the Authority to provide for the development, financing, construction, operation and maintenance of the Authority's facilities. The purpose of the Local Water Treatment Agreements is to provide the terms and conditions of the treatment of the San Luis Obispo County water purchaser's water to be delivered from the State Water Project and to provide for the financing of certain local improvements.

#### **Organization Overview, Structure and Staffing**

Fiscal Year 2023/24 Budget

#### State Water Project

The State Water Project is one of the largest water supply projects undertaken in the history of water development. It encompasses a complex of reservoirs, pumping plants, power plants, canals, and tunnels owned and operated by the DWR. State water, which primarily originates north of the Sacramento-San Joaquin Delta, is transported from the Delta to serve water contractors in the San Francisco Bay area, the San Joaquin Valley, and Southern California. All of the initially planned 642-mile aqueduct and pipeline system is operational with the last 100 miles of the Coastal Branch Phase II substantially completed and placed into operation in August 1997.

DWR has previously completed what is known as the Coastal Branch Phase I, which branches off the California Aqueduct in the southwestern corner of Kings County near Interstate 5. The Coastal Branch Phase I is a 15-mile canal that ends near Devils Den in northwestern Kern County.

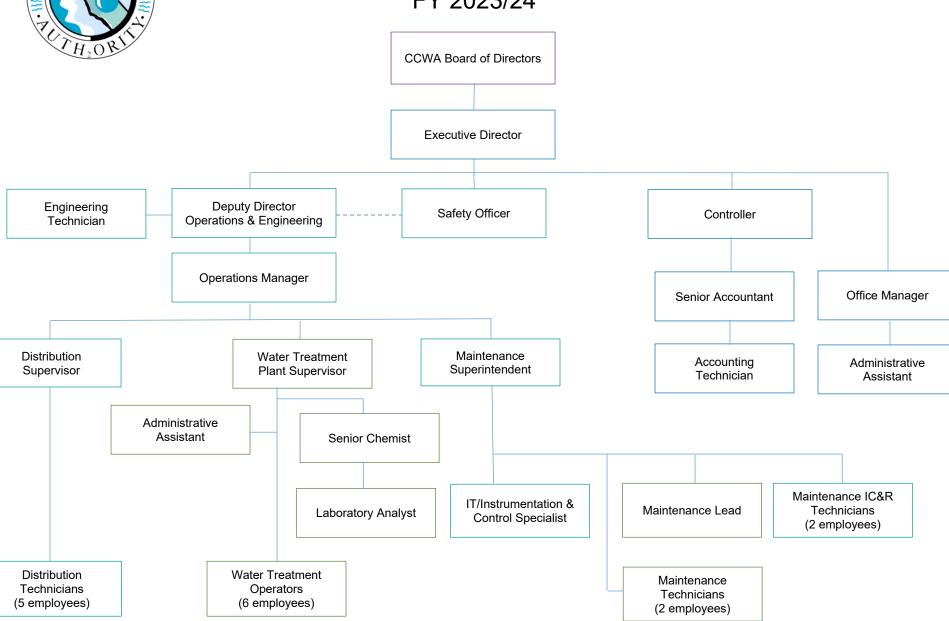
The Coastal Branch Phase II pipeline, which was constructed by DWR between 1995 and 1997 to supply State water to San Luis Obispo and Santa Barbara Counties, runs from the Coastal Branch Phase I terminus over the coastal mountains to and through the County of San Luis Obispo to a terminus in northern Santa Barbara County. Its largest diameter is 57 inches between the Devils Den Pumping Plant and Tank 1 and its smallest diameter is 42 inches along the southerly-most 48 miles.

The CCWA Extension begins at a diameter of 39 inches at Tank 5, continuing south to a point near Lompoc where it turns east, reducing to a diameter of 30 inches along the way. Water flows by gravity to the Santa Ynez Pumping Plant. At this facility, the chloramines used for disinfection are removed (a process called dechloramination) and the water is then pumped into Lake Cachuma through a 30-inch diameter pipe that was originally used to deliver Cachuma Project water to the Santa Ynez River Water Conservation District, Improvement District No. 1.

The water treatment plant receives raw water from the Coastal Branch Phase II and, after treatment, returns the water to the Coastal Branch Phase II. The plant is sized at 50 million gallons per day to accommodate the maximum annual entitlement of both counties. The plant uses conventional modern treatment units for filtration and disinfection of surface water in conformance with the relevant regulations of the California Department of Public Health.



# Central Coast Water Authority Organization Chart FY 2023/24

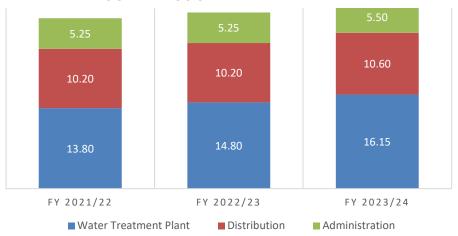


# Personnel Count Summary All Departments

Fiscal Year 2023/24 Budget

	Number	Number	Number	Change	Change
	Authorized	Authorized	Requested	Over	Over
Position Title	FY 2021/22	FY 2022/23	FY 2023/24	FY 2021/22	FY 2022/23
Executive Director	1.00	1.00	1.00	-	-
Deputy Director of Operations	1.00	1.00	1.00	-	-
Operations Manager	-	-	1.00	1.00	1.00
Safety Officer (formerly Safety & Envir)	1.00	1.00	1.00	-	-
Controller	1.00	1.00	1.00	-	-
Deputy Controller	1.00	-	-		-
Office Manager	1.00	1.00	1.00	-	-
Administrative Assistant	1.50	1.50	1.50	-	-
Senior Accountant	-	1.00	1.00		-
Accounting Technician	0.75	0.75	0.75	-	-
WTP Supervisor	1.00	1.00	1.00	-	-
Distribution Supervisor	1.00	1.00	1.00	-	-
Maintenance Superintendent	1.00	1.00	1.00	-	-
Maintenance Foreman	1.00	1.00	1.00	-	-
Senior Chemist	1.00	1.00	1.00	-	-
Laboratory Analyst	1.00	1.00	1.00	-	-
IT/Instrumentation & Control Specialist	1.00	1.00	1.00	-	-
Engineering Technician	1.00	1.00	1.00	-	-
Maintenance Technician	2.00	2.00	2.00	-	-
Maintenance/IC&R Technician	2.00	2.00	2.00	-	-
WTP Operator	5.00	5.00	5.00	-	-
Distribution Technician	5.00	5.00	5.00	-	-
WTP Operator trainee	<u>-</u>	<u>-</u>	1.00	1.00	1.00
TOTAL:	30.25	30.25	32.25	2.00	2.00

#### PERSONNEL COUNT BY DEPARTMENT



#### **Budget Process**

Fiscal Year 2023/24 Budget

#### Fiscal Year Budget

The Authority's fiscal year budget is one of the most important documents prepared by the Authority. Through the process of planning and preparing the budget, the Authority is given the opportunity to reassess its plans and goals for the coming and future years. The process also provides direction for management and staff.

In December of each year, the Authority's staff prepares a list of goals and objectives by department and general area of responsibility. The annual goals and objectives are reviewed by the Executive Director and refined as appropriate. The goals are then presented to the Board of Directors.

#### Ten Year Financial Plan

The Ten Year Financial Plan is prepared to provide the project participants proforma projections of the Authority's expenditures and includes projections for both the CCWA and DWR portions of the budget. DWR provides projections for each of these years for both the fixed and variable costs, and the CCWA expenses are generally projected with a 5% inflation factor to all operating expenses.

The Ten Year Financial Plan is prepared only as an informational tool and is not formally adopted by the Board of Directors. The financial plan is presented to the Operating Committee and is used by the member agencies and other project participants for their planning and long-term budgeting purposes.

The various components of the budget are compiled, including "pass-through" charges from the Department of Water Resources (DWR) and Warren Act charges paid to the U.S. Bureau of Reclamation (see the Revenues and Sources of Cash section for a description of Warren Act Charges). While these expenditures are not considered expenses for the Authority, the charges are collected by the Authority and paid to the respective agencies; therefore, they are included in the budget.

The requested budget is prepared recognizing the Board approved organization-wide and departmental goals. All Authority goals must be funded within the budget to allow each goal to be accomplished. Stated another way, there are no unfunded mandates.

#### Committee Review of the Budget

The initial review of the budget is presented to the Operating Committee each March for input to staff regarding the requested budget. As required by California's Brown Act and

#### **Budget Process**

Fiscal Year 2023/24 Budget

Public Records Act, both meetings are posted at least 72 hours, and typically one week, in advance of the meetings inviting the public to attend and provide input regarding the proposed budget.

#### Board Adoption of the Fiscal Year Budget

I nitial review of the preliminary budget by the Board of Directors occurs during its March regular meeting. The Board reviews the proposed budget and makes changes as it deems appropriate. After staff amends the budget reflecting the Board's direction, the amended budget is then resubmitted to the Board for final review and adoption. This process may continue until staff and the Board have reached a budget suitable for Board approval. Approval of the final budget typically occurs at the regular April Board meeting. The budget is approved by motion and majority vote of the Board. All of these meetings are posted for public participation.

#### **Budget Amendment Process**

The budget may only be amended during the year by Board action. This process involves requests by staff to the Board for additional funding. The Board considers the requests of staff at regularly scheduled meetings and approves or rejects the requests by motion and majority vote.

#### CCWA Financial Schedule FY 2023/24

The Financial Schedule on the following page provides a graphical overview of the major financial milestones that occur for the budget preparation and the corresponding revenue and expenditure cycles.

#### **Budget Process**

Fiscal Year 2023/24 Budget

#### CCWA Budget Planning Schedule FY 2023/24 Budget

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Receive DWR Statement of Charges (for following calendar year)

Prepare Draft Budget

Submit Preliminary Budget to Operating Committee

Submit Preliminary Budget to Board of Directors

Board Approval of Final Budget

Beginning of 2023/24 Budget Expenditure Cycle

July 1, 2022 November 1, 2022- February 28, 2023 March 9, 2023 March 23, 2023 April 27, 2023 July 1, 2023

#### **Financial Reporting Basis**

Fiscal Year 2023/24 Budget

#### **Budget Reporting**

F or budgetary reporting purposes, the Central Coast Water Authority uses the modified accrual basis of accounting.

Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the liability is incurred. Non-cash expense items such as depreciation expense for fixed assets and accrued compensated absences are excluded from the budget.

The Authority operates under one fund for budgetary purposes. However, the Authority's various departments and budget preparation are segregated into sub-sections as follows:

#### Administration

#### **Water Treatment Plant**

#### **Distribution**

**CCWA Reaches** 

Mission Hills II

Santa Ynez I

Santa Ynez II

#### **DWR Reaches**

Reach 33B

Reach 34

Reach 35

neach oc

Reach 37

Reach 38

For further information on the various cost centers within the Distribution Department subsection, please see the discussion of financial reaches in the section titled "Distribution Department."

#### **Financial Statement Reporting**

The Authority operates as a proprietary fund-type and uses the modified accrual basis of accounting. All proprietary fund-types are accounted for on a flow of economic resources measurement focus. Under this measurement focus, all assets and liabilities associated with the operation of these funds are included on the statement of net postion. Where appropriate, net total assets (i.e., fund equity) are segregated into contributed capital and retained earnings. Proprietary fund-type operating statements present increases (revenues) and decreases (expenses) in net postion.

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

The Fiscal Year 2023/24 Budget document has been prepared after analyzing, evaluating, and justifying both the financial and non-financial objectives and goals of the Authority for the current year and beyond. The Authority's budget is a comprehensive document which enables the Board of Directors and Authority staff to evaluate the Authority's past and future.

The Authority's management believes that a successful budget should contain the following ingredients for it to be useful to the individuals using the information:

- 1. **Worthy Purpose** There should be clear goals for the budget. The goals and objectives of the Authority should dictate the Authority's budget.
- 2. **Participative Ownership** Budget ownership and the motivation to make it work will only occur when there is significant decision making involvement at the levels of implementation.
- 3. **Reporting System** A good budgeting system must be fully integrated with the Authority's reporting (i.e., accounting) system. That is, the accounting system and the budgeting system should be consistent in account classifications and methods of accounting for data, time periods, etc. Ease of understanding is enhanced when the budgeted data and the accounting system mirror each other.
- 4. **Support of Management** In any well-organized budgeting system, support from top management is essential for the system to be effective. By being involved in establishing the budget concepts and procedures as well as reviewing budget variations, the Board will lend support to the rest of the Authority and create acceptance and promote effective use of the budgeting system by all.

#### **BUDGET POLICIES**

- The primary budgetary objective is to provide the highest possible level of service to the Authority's project participants without impairing the Authority's sound financial condition. Continual efforts will be made to improve productivity, lower costs, and enhance services.
- The Authority will endeavor to keep current expenditures less than current revenues. Current expenditures are defined as operating expenses and capital improvement expenditures. The Authority will strive to operate within the approved budgetary amounts to avoid subsequent billings to the member agencies and other project participants for over-expenditures.

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

- The Authority will maintain a budgetary control system to ensure adherence to the budget and will prepare regular reports comparing actual revenues and expenditures/expenses to budgeted amounts.
- Laws and policies limiting revenue sources and expenditures must be explicitly addressed in the budget process.
- <u>No Unfunded Mandates</u> The Board of Directors will not establish a goal or policy without also providing the necessary funding to accomplish those goals or policies.
- Budget Change Policy The adopted budget may only be changed by Board action. Budget change requests may be made by staff to the Board of Directors at a regularly scheduled Board meeting. The Board will then consider the requests based on staff's recommendations and approve or deny the requests by a majority vote.
- <u>Reconciliation of Charges</u> The Authority will endeavor to reconcile differences between actual expenditures incurred and amounts billed to the member agencies and other project participants in a timely manner. Underexpenditures in the budget will be returned to project participants as credits in subsequent billings.
- <u>Investment Income Allocation</u> The Authority will endeavor to provide timely allocation of investment income to the member agencies and other project participants for payments covering DWR charges.
- <u>DWR Charges and Credits</u> The Authority will endeavor to provide sufficient information to the member agencies and other project participants regarding the DWR charges to enable them to gain a full understanding of the charges. Additionally, the Authority will provide credits given by DWR on the next available billing sent to the project participants.
- <u>Ten Year Financial Plan</u> In conjunction with preparation of the fiscal year budget, the Authority will also prepare and make available a ten year financial plan which provides estimates of the total State water costs for the ten-year period.
- <u>Distribution Department Financial Reach Allocation Percentages</u> The Authority will amend the Distribution Department financial reach allocation percentages for fixed O&M costs based on the actual costs incurred by financial reach. These percentages will be based on the actual percentages from the Yearend Budget Report two years prior to the current budget year.

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

- <u>Spare Parts Inventory</u> The Authority will track the purchase of spare parts inventory greater than \$2,000 and allocate costs to the appropriate financial reach when the spare parts are actually used at a specific location or financial reach.
- <u>Appropriated Contingency</u> No expenditure will be made from the Appropriated Contingency account without prior approval from the Board of Directors.
- <u>Staff Salary Pool Policy</u> The overall salary pool will consist of two separate pools: (1) a pool for all employees excluding the Executive Director and Deputy Director, and (2) a pool i.e., proposed salary treatment for the Executive Director and Deputy Director.

The Authority will calculate the salary pool percentage which shall be either 4% of the actual regular salaries budget or the actual December to December percentage change in the Los Angeles-Long Beach-Anaheim, CA Consumer Price Index for All Urban Consumers, whichever is greater.

The employee pool will be calculated by multiplying the resulting salary pool percentage by the actual annual salaries for all employees at the time the budget is prepared based on full staffing (excluding the Executive Director and Deputy Director). The Executive Director and Deputy Director's pool will be calculated by multiplying the resulting salary pool percentage by his or her actual annual salary at the time the budget is prepared. The two pools are then added together to determine the overall salary pool for budget purposes.

The CCWA Board of Directors shall administer the Executive Director and Deputy Director's pay treatment separate from the employee salary pool and the Executive Director shall administer the pay treatment (i.e., the employee pool) for all other CCWA employees.

- Employee Benefits Funding Benchmark The Authority will calculate the Employee Benefits Percentage (EBP) in conjunction with the Budget preparation. The EBP calculation will include PERS retirement, health insurance, cafeteria plan benefits, dental/vision insurance, long-term disability, and life insurance as a proportion of the full-time regular wages budget for the fiscal year.
- Budget Transfer Policy If CCWA staff determine funds are available in an
  Operations and Maintenance or Project account, staff may transfer available
  funds to other accounts and/or projects which were not anticipated in the
  CCWA Board adopted budget with the approval of the CCWA Board

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

Chairperson. Transfer of funds for projects and/or one-time expenditures cannot exceed \$25,000. Staff will prepare a summary of the Budget Fund Transfers which will include the source and destination of the funds, financial reaches impacted and justification for the transfer. A summary of the approved transfers will be included on the CCWA Board Consent Calendar as part of the next regularly scheduled Board meeting.

• <u>Self-Funded Dental/Vision Plan Annual Limits and Premium Amounts</u> - The CCWA self-funded Dental/Vision plan annual limit on total expenditures for each covered employee and the corresponding premium amount will increase at the beginning of each plan year by the December to December percentage change of the Los Angeles-Long Beach-Anaheim, CA Consumer Price Index for All Urban Consumers.

#### **CAPITAL IMPROVEMENTS POLICY**

- <u>Long-Range CIP Plan</u> The Authority will identify long-range capital projects and capital improvements of all types which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- <u>CIP Paid from Current Revenues</u> When appropriate, capital improvements will be paid through current revenue sources rather than financing capital projects over a period of time.

#### **DEBT POLICY**

- <u>Debt Financing</u> The Authority will use debt financing when it is judged to be appropriate based on the long-term capital needs of the Authority and the Authority's ability to repay the indebtedness has been evaluated in light of all sources and uses of cash.
- <u>Long-Term Debt</u> The Authority will only incur long-term debt for the financing of capital improvements that are not expected to recur and are long-lived. Conversely, if the capital requirements are recurring, of relative small scale, or are for short-lived improvements, the cost of these improvements should be paid from current revenues.

#### RESERVE POLICY

• The Authority will maintain an Operations and Maintenance Reserve Fund in the amount of \$2 million. Monies held in the O&M Reserve Fund may be expended only upon authorization of the Board of Directors for unanticipated operating and maintenance activities.

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

#### **INVESTMENT POLICY**

- The Authority will operate its idle cash investments under the "Prudent Investor Standard" per Government Code section 53600.3 which states: "...care, skill, prudence and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency".
- The criteria for selecting investments and the order of priority:
  - (1) Safety, which refers to the potential loss of principal, interest or a combination of the two.
  - (2) Liquidity, which refers to the ability to "cash-in" at any moment in time with a minimal chance of losing some portion of principal or interest.
  - (3) Yield is the potential dollar earnings an investment can provide, and sometimes is described as the rate of return.

#### ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES

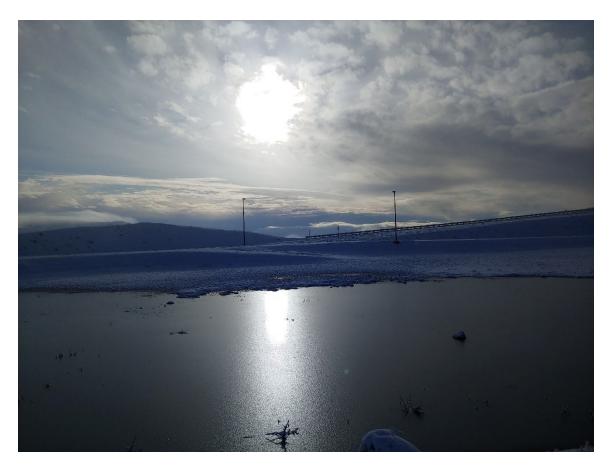
- <u>Monthly Budget Reports</u> The Authority's Controller will produce monthly budget reports covering the activity for the current period.
- <u>Independent Audit</u> The Authority will employ an independent accounting firm to perform an annual audit of the Authority's financial statements, and make the audit available to all required and interested parties.
- <u>Budget Preparation</u> The Authority will prepare an annual budget document that provides a basic understanding of the Authority's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for participant input prior to final adoption of the budget.
- <u>Accounting System</u> The accounting system will maintain records on a
  basis consistent with accepted standards for local government accounting.
  The Authority will submit the Comprehensive Annual Financial Report
  [CAFR] to the Government Finance Officers' Association (GFOA) annually for

#### **Budget Policy and Strategy**

Fiscal Year 2023/24 Budget

consideration of the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

• <u>Budget Awards</u> - The Authority will annually submit its budget to the Government Finance Officers' Association for consideration of the Distinguished Budget Presentation Award.



Water Treatment Plant Snowstorm 2023

# **Budget Summary**

The Budget Summary section of the FY 2023/24 Budget includes tables and graphs which summarize all revenues and expenditures included in the budget document as well as cost per acre-foot amounts based on the FY 2023/24 Budget.

### **Highlights**

#### **Budget Summary**

<ul> <li>FY 2023/24 Gross Budget</li> </ul>	\$	57,382,531
<ul> <li>FY 2022/23 Gross Budget</li> </ul>	\$	52,611,501
Increase:	\$	4,771,029
EV 2002 /24 COWA Con dita	ф	071 704
<ul> <li>FY 2023/24 CCWA Credits</li> </ul>	\$	971,784
<ul> <li>FY 2022/23 CCWA Credits</li> </ul>	\$	1,480,800
Decrease:	\$	(509,016)
DV 0000 /04 Not Dodget (After OCVIA Condita)	ф	EC 410 740
<ul> <li>FY 2023/24 Net Budget (After CCWA Credits)</li> </ul>		•
<ul> <li>FY 2022/23 Net Budget (After CCWA Credits)</li> </ul>	\$	51,130,701
Increase:	\$	5,280,045

#### **Significant Budget Changes**

- DWR Fixed cost increase of \$3.74 million due to an increase of DWR Transportation Minimum OMP&R and Delta Water costs as compared to prior years, offset by a decrease in Coast Branch costs
- CCWA Fixed O&M Expense budget increase of \$1,497,171
- CCWA Variable O&M Expense budget decrease of \$337,011
- CCWA capital improvement projects and non-capital projects combined budget increase of \$1,132,724
- Warren Act and Trust Fund budget decrease of \$433,453

**Budget Summary** Fiscal Year 2023/24 Budget

			FY 2022/23		Change from	Change from
	FY 2021/22	FY 2022/23	Estimated	FY 2023/24	FY 2022/23	FY 2022/23
	Actual	Budget	Actual	Budget	Budget	Est. Actual
Beginning Cash Balance	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000		
SOURCES OF CASH						
CCWA Operating Expenses (1)	8,590,374	11,170,177	10,302,425	12,330,338	1,160,161	2,027,913
Debt Service Payments	10,378,495	-	-	-	-	-
Capital/Non-Capital Projects	1,306,455	1,674,254	1,674,254	2,806,978	1,132,724	1,132,724
Non-Annual Recurring Expenses	-	-	-	-	-	-
Investment Income and Other		-	228,490	-	-	(228,490)
CCWA (Credits)		(1,480,800)		(971,784)	509,016	(971,784)
Subtotal Revenues	20,275,323	11,363,631	12,205,169	14,165,532	2,801,901	1,960,363
Pass-Through Expenses						
DWR Fixed Costs	39,993,713	35,978,683	35,751,687	39,721,200	3,742,517	3,969,513
DWR & CCWA Variable Costs	2,711,231	3,023,505	2,281,602	2,192,585	(830,920)	(89,017)
Warren Act Charges	183,137	764,882	407,396	331,429	(433,453)	(75,967)
Subtotal Pass-Through Expenses	42,888,081	39,767,070	38,440,685	42,245,214	2,478,144	3,804,529
TOTAL SOURCES OF CASH	63,163,405	51,130,701	50,645,855	56,410,746	5,280,045	5,764,892
USES OF CASH						
CCWA Operating Expenses						
Personnel	4,416,050	5,604,065	5,178,747	6,309,955	705,890	1,131,208
Office Expenses	18,066	21,300	16,083	21,800	500	5,717
Supplies and Equipment	969,199	1,428,139	1,474,309	1,622,928	194,789	148,619
Monitoring Expenses	97,097	121,234	92,000	130,332	9,098	38,332
Repairs and Maintenance	289,954	303,290	250,293	326,140	22,850	75,847
Professional Services	1,294,966	1,495,162	1,569,893	2,126,169	631,007	556,276
General and Administrative	174,265	292,163	216,001	298,802	6,639	82,801
Utilities	884,483	1,145,930	843,148	640,818	(505,112)	(202,330)
Other Expenses	446,293	758,894	661,953	853,395	94,501	191,442
Total Operating Expenses	8,590,374	11,170,177	10,302,425	12,330,338	1,160,161	2,027,913
Other Expenditures						
Warren Act Charges	183,137	764,882	407,396	331,429	(433,453)	(75,967)
Capital/Non-Capital Projects (1)	1,306,455	1,674,254	1,674,254	2,806,978	1,132,724	1,132,724
CCWA Credits	1,000,400	(1,480,800)	1,074,204	(971,784)		(971,784)
2016 Revenue Bond Debt Service	10,378,495	(1,100,000)	_	(07.1,701)	-	(07.1,70.1)
Unexpended O&M Assessments	10,070,100	_	228,490	_	_	_
Total Other Expenditures	11,868,087	958,336	2,310,140	2,166,623	1,208,287	84,973
Total CCWA Expenditures	20,458,460	12,128,513	12,612,565	14,496,961	2,368,448	2,112,886
Total Collin Expolianares	20,100,100	12,120,010	12,012,000	11,100,001	2,000,110	2,112,000
DWR Charges						
Fixed DWR Charges	39,993,713	35,978,683	35,751,687	39,721,200	3,742,517	3,969,513
Variable DWR Charges	2,711,231	3,023,505	2,281,602	2,192,585	(830,920)	(89,017)
Total DWR Charges	42,704,944	39,002,188	38,033,289	41,913,785	2,911,597	3,880,496
TOTAL USES OF CASH	63,163,405	51,130,701	50,645,855	56,410,746	5,280,045	5,993,382
Ending Cook Balance	Ф 2.000.000	¢ 2,000,000	¢ 0,000,000	¢ 2,000,000		
Ending Cash Balance	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000		
Non-Annual Recurring Balance	\$ -	\$ -	- 000 000			
Operating Reserve Balance General Fund Balance	\$ 2,000,000	\$ 2,000,000 \$ -	2,000,000 \$ -	2,000,000		
		φ -	φ -	φ -		
(1) Includes carryover revenues from the prior	year.					

# Central Coast Water Authority Total Expenditures Summary

Fiscal Year 2023/24 Budget

	Jnadjusted	Unadjusted	Exchange	Exchange		Regional			2016A				
	ixed CCWA	Variable CCWA	Agreement	Agreement	Regional	WTP			Revenue	Subtotal	Non-Annual	CCWA	Total
	Operating	Operating	Adjustment	Adjustment	WTP	Allocation	Adjusted	Warren Act	Bond Debt	FY 2023/24	Recurring	(Credits)	FY 2023/24
Project Participant	Expense (1)	Expense	Fixed	Variable	Allocation	Credit	Charge	Charges	Service	CCWA	Expenses	Amount Due	CCWA
Guadalupe	\$ 133,189	\$ 11,083 \$	-	\$ -	\$ 22,006 \$	-	\$ 166,279	\$ -	\$ -	\$ 166,279	\$ -	\$ (7,134)	\$ 159,144
Santa Maria	3,889,406	184,721	-	-	\$618,683	-	4,692,810	-	-	4,692,810	-	(394,618)	4,298,193
Golden State Water	124,183	20,102	-	-	\$22,093	-	166,378	-	-	166,378	-	(0)	166,378
Vandenberg SFB	1,471,739	302,740	-	-	\$260,008	-	2,034,487	-	-	2,034,487	-	(102,856)	1,931,630
Buellton	194,361	6,846	-	-	\$22,127	-	223,334	-	-	223,334	-	(15,079)	208,255
Santa Ynez (Solvang)	500,489	34,445	-	-	\$60,895	-	595,829	-	-	595,829	-	(23,132)	572,696
Santa Ynez	167,709	-	299,705	263,499	\$159,611	-	890,524	-	-	890,524	-	(285,172)	605,351
Goleta	2,023,982	449,313	(107,894)	(94,860)	\$162,680	(\$605,707)	1,827,515	241,085	-	2,068,600	-	(18,371)	2,050,229
Morehart Land	89,955	20,548	-	-	\$9,063	(\$33,845)	85,721	13,976	-	99,697	-	(4,275)	95,422
La Cumbre	449,774	87,818	-	-	\$43,936	(\$162,598)	418,930	59,730	-	478,661	-	(0)	478,660
Raytheon	22,489	-	-	-	\$1,791	(\$6,179)	18,100	-	-	18,100	-	(985)	17,115
Santa Barbara	1,349,322	63,240	(71,929)	(63,240)	\$86,605	(\$298,840)	1,065,158	-	-	1,065,158	-	0	1,065,158
Montecito	1,349,322	63,240	(71,929)	(63,240)	\$86,605	(\$298,840)	1,065,158	-	-	1,065,158	-	(29,073)	1,036,085
Carpinteria	899,548	66,622	(47,953)	(42,160)	\$59,999	(\$210,092)	725,963	16,638	-	742,601	-	(17,766)	724,835
Shandon	16,690	-	-	-	-	-	16,690	-	-	16,690	-	(911)	15,779
Chorro Valley	320,143	240,789	-	-	-	-	560,932	-	-	560,932	-	(42,786)	518,146
Lopez	347,067	236,443	-	-	-	-	583,510	-	-	583,510	-	(29,625)	553,885
TOTAL:	\$ 13,349,366	\$ 1,787,950 \$	-	\$ 0	\$ 1,616,102	(1,616,102)	\$ 15,137,317	\$ 331,429	\$ -	\$ 15,468,746	\$ -	\$ (971,784)	\$ 14,496,961

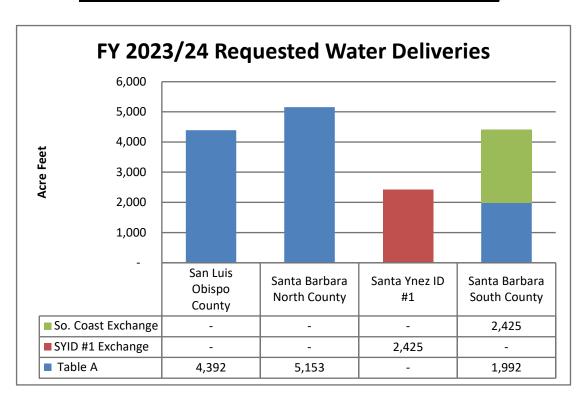
<sup>(1)</sup> Includes Capital and Non-Capital Projects.

			DWR F	IXED CHARGES									
	Transportation	Transportation	Transportation	Transportation	Water System	Delta					DWR		TOTAL
	Capital Through	Capital	Capital	Minimum	Revenue	Water	Total	Off-Aqueduct	Variable	Total	Interest	Total DWR	DWR and
Project Participant	Reach 35	Reach 37	Reach 38	OMP&R	Bond	Charges	Fixed	Charges	OMP&R	Variable	Income	Charges	CCWA
Guadalupe	\$ 270,967	\$ -	\$ -	\$ 197,871	\$ 9,883 \$	60,018	\$ 538,739	\$ 315 \$	22,950	\$ 23,265	\$ (4,519)	\$ 557,485	\$ 716,630
Santa Maria	7,981,457	351,089	-	5,643,713	291,100	1,767,814	16,035,173	6,342	382,500	388,842	(130,188)	16,293,828	20,592,021
Golden State Water	246,378	10,836	-	186,368	8,985	54,562	507,130	652	41,625	42,277	(3,962)	545,444	711,822
Vandenberg SFB	2,709,758	119,197	195,456	1,947,194	98,830	600,184	5,670,619	11,105	626,882	637,987	-	6,308,605	8,240,236
Buellton	284,765	12,527	20,541	200,363	10,385	63,094	591,674	221	14,175	14,396	(4,881)	601,190	809,445
Santa Ynez (Solvang)	731,670	32,508	53,306	521,320	24,122	148,806	1,511,733	1,399	71,325	72,724	(11,922)	1,572,536	2,145,232
Santa Ynez	253,797	10,836	17,769	0	11,815	(0)	294,217	-	=	-	(6,058)	288,158	893,509
Goleta	2,217,385	97,525	159,918	1,658,943	80,536	491,059	4,705,366	11,024	522,450	533,474	(37,665)	5,201,175	7,251,404
Morehart Land	98,551	4,334	7,107	70,273	3,594	21,825	205,684	333	18,900	19,233	(1,658)	223,259	318,681
La Cumbre	492,756	21,672	35,537	372,736	17,969	109,124	1,049,795	1,445	80,775	82,220	(8,193)	1,123,823	1,602,483
Raytheon	24,630	1,084	1,777	17,651	899	5,456	51,497	-	-	-	(2,303)	49,194	66,309
Santa Barbara	1,478,269	65,016	106,612	1,118,209	53,908	327,373	3,149,387	2,226	130,950	133,176	(25,370)	3,257,193	4,322,351
Montecito	1,478,269	65,016	106,612	1,089,136	53,908	327,373	3,120,314	2,226	130,950	133,176	(27,103)	3,226,388	4,262,472
Carpinteria	985,512	43,344	71,075	727,707	35,938	218,249	2,081,825	2,014	109,800	111,814	(17,229)	2,176,411	2,901,246
Goleta 2500 AF	33,445	-	-	176,215	31,955	247,480	489,095			-	-	489,095	489,095
Shandon	-	-	-	-	-	-	-	-	-	-	-	-	15,779
Chorro Valley	-	-	-	-	-	-	-	-	-	-	-	-	518,146
Lopez	-	-	-	-	-	-	-	-	-	-	-	-	553,885
TOTAL:	\$ 19,287,609	\$ 834,985	\$ 775,711	\$ 13,927,702	\$ 733,827 \$	4,442,417	\$ 40,002,250	\$ 39,304 \$	2,153,282	\$ 2,192,585	\$ (281,050)	\$ 41,913,785	\$ 56,410,746

Central Coast Water Authority

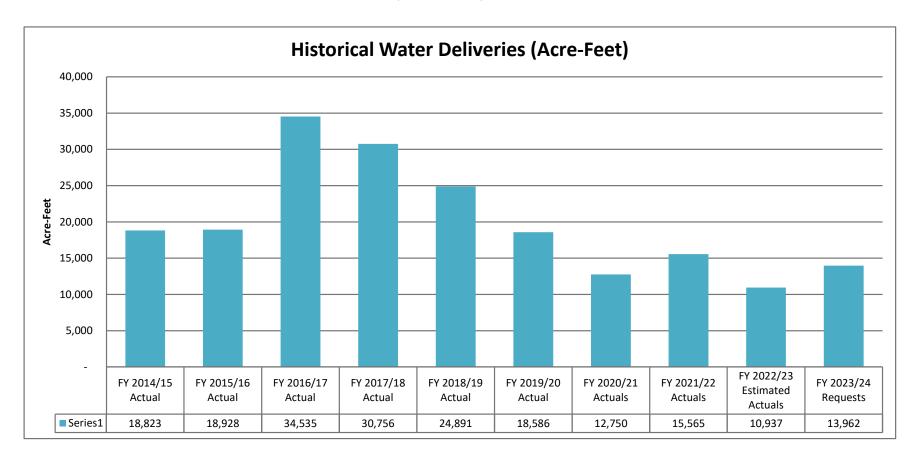
FY 2023/24 Delivery Requests (Acre Feet)

Project	Requested	Exchange	Net
Participant	Deliveries	Deliveries	Deliveries
Shandon	-	-	-
Lopez	2,176	-	2,176
Chorro Valley	2,216	-	2,216
Guadalupe	102	-	102
Santa Maria	1,700	-	1,700
Golden State Water	185	-	185
VSFB	2,786	-	2,786
Buellton	63	-	63
Solvang	317	-	317
Santa Ynez	-	2,425	2,425
Goleta	2,322	(873)	1,449
Morehart	84	-	84
La Cumbre	359	-	359
Raytheon	-	-	-
Santa Barbara	582	(582)	-
Montecito	582	(582)	-
Carpinteria	488	(388)	100
TOTAL:	13,962	-	13,962



Santa Ynez ID#1 exchanges its Cachuma Lake entitlement for an equal amount of the Santa Barbara County south coast project participant State water. The amounts in the graph above show both the Santa Ynez ID#1 exchanged State water and the south coast Cachuma water taken in the exchange.

# Central Coast Water Authority Ten-Year Water Delivery History (Fiscal Year)



#### **Cost Per Acre-Foot Analysis**

Fiscal Year 2023/24 Budget

To calculate the cost per acre-foot of water to the CCWA project participants, one must distinguish between the various "cost-types" and the various "water-types."

#### **Cost-Types**

The two cost-types are fixed and variable costs.

Fixed costs include all CCWA and DWR costs which <u>do not</u> vary with the quantity of water delivered to the project participant, and generally, include CCWA fixed operations and maintenance costs, CCWA revenue bond payments and DWR fixed costs.

Variable costs include all CCWA and DWR costs which are only incurred if the project participant takes water deliveries. These include power (electrical) costs to pump the water and chemical costs to treat the water.

#### **Water-Types**

When discussing the cost per acre-foot, there are generally three (3) different "cost types" of water delivered by CCWA, fixed, variable and exchange. Following are descriptions for each cost type.

#### FY 2023/24 Table A Fixed Cost Per Acre-Foot

As described above, this includes all costs which do not vary with the quantity of water delivered to the project participant.

		Fixed Cost Per Acre-Foo					
		Fixed Costs	Fixed				
Project	Table A	Excluding	Cost Per				
Participant	Amount	<b>CCWA Credits</b>	Acre-Foot				
Guadalupe	550	\$ 688,567	\$ 1,251.94				
Santa Maria	16,200	20,394,053	1,258.89				
Golden State Water Co.	500	647,622	1,295.24				
VSFB	5,500	7,339,666	1,334.48				
Buellton	578	802,713	1,388.78				
Santa Ynez (Solvang)	1,500	2,055,979	1,370.65				
Santa Ynez (1)	500	582,666	991.62				
Goleta	4,500	6,457,927	1,435.09				
Morehart	200	290,637	1,453.18				
La Cumbre	1,000	1,463,330	1,463.33				
Raytheon	50	67,294	1,345.89				
Santa Barbara	3,000	4,189,175	1,396.39				
Montecito	3,000	4,158,370	1,386.12				
Carpinteria	2,000	2,791,297	1,395.65				
TOTAL:	39,078	\$ 51,929,295					

<sup>(1)</sup> Santa Ynez fixed cost amounts exclude the fixed and exchange agreement modifications, which are shown under the Exchange Agreement.

#### **Cost Per Acre-Foot Analysis**

Fiscal Year 2023/24 Budget

#### FY 2023/24 Table A Variable Cost Per Acre-Foot

This represents the variable costs for all water deliveries <u>excluding</u> exchange water deliveries to the South Coast project participants. Generally, these amounts include the CCWA power and chemical costs, adjustments for the variable Regional Water Treatment Plant Allocation (retreatment charge and credits), DWR variable costs and Warren Act and Trust Fund payments for Table A deliveries into Cachuma Lake for the South Coast project participants (*please refer to the Water Treatment Plant section of this Budget for additional information on the Regional Water Treatment Plant Allocation*).

		FY 2023/24	Requested I	Deliveries			Variable Co.	st Per Acre-Fo	ot TABLE A	DELIVERIES		
					CCWA	CCWA	Retreatment	Retreatment				Table A
Project	Table A	Requested	Exchange	Net	WTP	SYPF	Variable	Variable	DWR	Warren Act	Total	Variable
Participant	Amount	Deliveries	Deliveries	Deliveries	Variable	Variable	Charge	Credit	Variable	Charges	Variable	Cost/AF
Guadalupe	550	102	-	102	\$ 11,083		\$ 2,307		\$ 23,369		\$ 36,759	\$ 360.38
Santa Maria	16,200	1,700	-	1,700	184,721		38,449		389,482		612,652	360.38
Golden State Water Co.	500	185	-	185	20,102		4,184		42,385		66,671	360.38
VSFB	5,500	2,786	-	2,786	302,740		63,015		638,324		1,004,079	360.38
Buellton	578	63	-	63	6,846		1,425		14,434		22,704	360.38
Santa Ynez (Solvang)	1,500	317	-	317	34,445		7,170		72,627		114,242	360.38
Santa Ynez (1)	500	-	2,425	2,425	-		54,847		-		54,847	-
Goleta	4,500	2,322	(873)	1,449	252,307	197,006	32,772	(157,448)	531,986	241,085	1,097,709	554.06
Morehart	200	84	-	84	9,127	11,421	1,900	(9,127)	19,245	13,976	46,541	554.06
La Cumbre	1,000	359	-	359	39,009	48,810	8,120	(39,009)	82,249	59,730	198,909	554.06
Raytheon	50	-	-	-	-	-	-	-	-	-	-	-
Santa Barbara	3,000	582	(582)	-	63,240	-	-	-	133,340	-	196,580	-
Montecito	3,000	582	(582)	-	63,240	-	-	-	133,340	-	196,580	-
Carpinteria	2,000	488	(388)	100	53,026	13,596	2,262	(10,866)	111,804	16,638	186,460	554.06
TOTAL:	39,078	9,570	-	9,570	\$ 1,039,886	\$ 270,832	\$ 216,450	\$ (216,450)	\$ 2,192,585	\$ 331,429	\$ 3,834,732	
	,						•	•	•	•	•	•

<sup>(1)</sup> Santa Ynez fixed cost amounts exclude the fixed and exchange agreement modifications, which are shown under the Exchange Agreement cost per acre-foot analysis. Also adjusted for the retreatment allocation charge to the exchange deliveries.

#### **Cost Per Acre-Foot Analysis**

Fiscal Year 2023/24 Budget

#### FY 2023/24 Exchange Variable Cost Per Acre-Foot

This represents the cost per acre-foot for water exchanged between the Santa Ynez River Water Conservation District, ID#1 (Santa Ynez, ID#1) and the South Coast exchange participants (please refer to the Water Treatment Plant section of this Budget for additional information on the Santa Ynez Exchange Agreement). These costs include the CCWA variable costs paid by Santa Ynez, ID#1, the Polonio Pass Water Treatment Plant fixed and capital amounts paid by Santa Ynez, ID#1 to the South Coast project participants, and the DWR variable costs paid by the South Coast exchange participants.

Variable Cost Per Acre-Foot - EXCHANGE DELIVERIES							
		CCWA	CCWA Fixed &		Total	Exchange	
Project	Exchange	Exchange		DWR	Exchange	Variable	
Participant	Deliveries	Variable	Exchange	Variable	Costs	Cost/AF	
Guadalupe							
Santa Maria							
Golden State Water Co.							
VSFB							
Buellton							
Santa Ynez (Solvang)							
Santa Ynez	2,425	\$ 263,499	\$ 299,705	\$ -	\$ 563,204	\$ 232.25	
Goleta	(873)			200,010	200,010	229.11	
Morehart	-			-	-		
La Cumbre	-			-	-		
Raytheon (SBRC)	-			-	-		
Santa Barbara	(582)			133,340	133,340	229.11	
Montecito	(582)			133,340	133,340	229.11	
Carpinteria	(388)			88,893	88,893	229.11	
TOTAL:	-	\$ 263,499	\$ 299,705	\$ 555,584	\$ 1,118,788		

#### Year-End Reconciliation and Adjustments to Cost Per Acre-Foot Amounts

At the close of each fiscal year all costs are reconciled or "trued-up" to the fiscal year budget and actual billings to the project participants. This reconciliation process results in adjustments to all cost components. Additionally, the amounts included in the CCWA budget for DWR variable costs, generally exclude certain credits that are returned on an annual basis. Therefore, when the DWR variable costs are trued-up, the total cost per acre-foot generally decreases when compared to the calculated amount in the budget.



Super Bloom March 2023

# Revenues and Sources of Cash

The Revenues and Sources of Cash section of the FY 2023/24 Budget includes information on the Authority's revenues, pass-through receipts and a narrative explanation on the Authority's billing procedures and cash management.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

The Authority's Revenue budget is comprised of payments made by member agencies and other project participants for Authority operating expenses, and investment income. Additionally, there are other payments made by the project participants that are treated as pass-through expenses. These pass-through expenses represent payments for the Department of Water Resources and Warren Act charges paid to the U.S. Bureau of Reclamation; they are not considered revenues for the Authority. These payments are collected by the Authority and paid directly to the two agencies by the Authority.

#### Assumptions for Revenue Projections

Since the Authority is a "pass-through" organization, <u>all revenues are equal</u> to the expenditures included in the budget. As such, there is no difference between the revenue estimates and the expenditures because the revenues are equal to the expenditures. Since all excess "revenues" are returned to the project participants or applied to reserves, and any "deficits" are collected from project participants, the general fund balance, defined as total cash minus reserves, is projected to be zero. However, since the Authority receives assessment income in advance of the anticipated payment date, the actual cash balance will be positive.

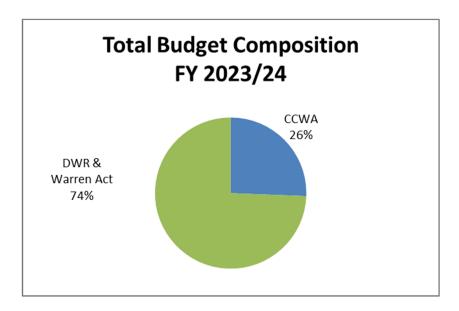
#### **Revenues and Other Sources of Cash**

Revenues	F	-Y 2021/22 Actual	FY 2022/23 Estimated Actual	F	TY 2023/24 Budget
CCWA Operating Expenses (1)	\$	8,590,374	\$ 10,302,425	\$	12,330,338
Debt Service Payments		10,378,495	-		
Capital Improvement Projects (CIP)		1,306,455	1,674,254		2,806,978
Investment Income		-	228,490		-
Subtotal Revenues		20,275,323	12,205,169		15,137,317
Pass-Through Expenses DWR Fixed Costs DWR Variable Costs		40,111,242 2,711,231	35,830,697 2,281,602		40,002,250 2,192,585
DWR Account Interest		(117,529)	(79,010)		(281,050)
Warren Act Charges <sup>(1)</sup>		183,137	407,396		331,429
Subtotal Pass Through Expenses		42,888,081	38,440,685		42,245,214
Gross Budget Before Credits		63,163,405	50,645,855		57,382,531
(Credits) Due and Prepayments		-	-		(971,784)
TOTAL SOURCES OF CASH  (1) Adjusted for Santa Ynez Exchange Agree	\$	63,163,405	\$ 50,645,855	\$	56,410,746

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### **Revenues and Other Sources of Cash**



#### FY 2023/24 Actual Cash Receipts

The actual cash receipts for FY 2023/24 are anticipated to be less than the actual expenditures for the year because of credits given to the project participants for (1) unexpended operating expense assessments for FY 2022/23, (2) interest income for FY 2022/23, and (3) differences between the DWR actual fixed payments and the budgeted fixed payments.

#### **CCWA Operating Expense Revenues**

The Authority's operating expense revenues are billed directly to project participants in accordance with their Water Supply Agreements. After the total operating expense budget has been determined, it is adjusted based on the "Santa Ynez Exchange Agreement" modifications (see the Water Treatment Plant section of this document for further information on the Exchange Agreement). These Exchange Agreement modifications decrease the electrical costs at the Santa Ynez Pumping Facility. This modified amount is billed to the affected member agencies.

The amounts billed to the member agencies and other Santa Barbara County project participants are further adjusted for the "WTP Regional Allocation" (see the Water Treatment Plant section of this document for further information on the WTP Regional Allocation). The WTP Regional Allocation does not adjust the total revenues received by the Authority, but it does affect the amount of the payments by the various member agencies and other project participants.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

The following table shows the Authority's operating expense budget and capital improvement projects modified as a result of the Regional Water Treatment Plant modifications and the Santa Ynez Exchange Agreement resulting in the net operating expense revenues to the Authority.

## TOTAL CCWA FY 2023/24 OPERATING EXPENSES AND CAPITAL IMPROVEMENT PROJECTS

Project Participant	CCWA Fixed Operating Expenses	O	CCWA Variable Operating Expenses		Regional WTP		Allocation	Þ	Exchange Agreement Adjustment Fixed	Aç Ad	Exchange Agreement Adjustment Variable		Adjusted CCWA Operating Expenses
Guadalupe	\$ 133,189	\$	11,083	\$	22,006	\$	-	\$	-	\$	-	\$	166,279
Santa Maria	3,889,406		184,721		618,683		-		-		-		4,692,810
Golden State Water Co.	124,183		20,102		22,093		-		-		-		166,378
Vandenberg SFB	1,471,739		302,740		260,008		-		-		-		2,034,487
Buellton	194,361		6,846		22,127		-		-		-		223,334
Santa Ynez (Solvang)	500,489		34,445		60,895		-		-		-		595,829
Santa Ynez	167,709		-		159,611		-		299,705		263,499		890,524
Goleta	2,023,982		449,313		162,680		(605,707)		(107,894)		(94,860)		1,827,515
Morehart Land	89,955		20,548		9,063		(33,845)		-		-		85,721
La Cumbre	449,774		87,818		43,936		(162,598)		-		-		418,930
Raytheon	22,489		-		1,791		(6,179)		-		-		18,100
Santa Barbara	1,349,322		63,240		86,605		(298,840)		(71,929)		(63,240)		1,065,158
Montecito	1,349,322		63,240		86,605		(298,840)		(71,929)		(63,240)		1,065,158
Carpinteria	899,548		66,622		59,999		(210,092)		(47,953)		(42, 160)		725,963
Shandon	16,690		-		-		-		-		-		16,690
Chorro Valley	320,143		240,789		-		-		-		-		560,932
Lopez	347,067		236,443		-		-		-		-		583,510
TOTAL:	\$ 13,349,366	\$ 1	1,787,950	\$ ^	1,616,102	\$	6 (1,616,102)	\$	-	\$	=	\$ 1	15,137,317

The adjusted total CCWA Operating Expense revenues, including capital improvement projects funded with CCWA O&M assessments for Fiscal Year 2023/24, are \$15,137,317.

Please refer to the "Operating Expenses" section of this budget for additional information regarding the Operating Expense reimbursement payments from the CCWA project participants.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### FY 2023/24 CCWA Credits

The following table shows a summary of the FY 2022/23 amount (due) for each project participant. Certain project participants have elected to apply their credits against Authority assessments over a number of years or to apply credits to their DWR Reserve.

		CCWA O&M	Fund	Reserve Interest	Re	e Coverage serve Fund	(	Credit Payable Fund Interest		repayments		Total CCWA
Project Participant	Cred	lits (Due)	С	redits	Int	erest Credit		Credits	Inte	erest Credits	С	redits (Due)
Guadalupe	\$	2,980	\$	313	\$	2,126	\$	1,716	\$	-	\$	7,134
Santa Maria		326,044		9,226		57,493		1,854		-		394,618
Golden State Water Co.		0		(0)		-		0		-		0
Vandenberg SFB (2)		97,821		3,364		-		1,671		-		102,856
Buellton		8,552		329		3,059		3,139		-		15,079
Santa Ynez (Solvang)		6,146		854		7,034		9,099		-		23,132
Santa Ynez (1)		275,356		285		5,126		4,405		-		285,172
Goleta (2)		7,913		2,561		-		7,897		-		18,371
Morehart Land		(0)		(0)		-		(0)		4,275		4,275
La Cumbre		(0)		0		(0)		0		-		0
Raytheon		-		0		-		0		985		985
Santa Barbara		(0)		(0)		-		0		-		(0
Montecito (2)		5,381		1,707		16,614		5,371		-		29,073
Carpinteria (2)		3,524		1,138		9,560		3,545		-		17,766
Shandon		663		-		175		73		-		911
Chorro Valley		30,762		-				12,024		-		42,786
Lopez		25,209						4,417				29,625
TOTAL:	\$	790,350	\$	19,779	\$	101,186	\$	55,210	\$	5,260	\$	971,784

<sup>(1)</sup> Santa Ynez's DWR Reserve Fund is fully funded, however they have elected to continue having any applied to their DWR reserve.

#### **Investment Income and Cash Management**

The Authority does not include investment income in the revenue budget. However, all cash balances are invested by the Treasurer and investment earnings are allocated to the various project participants depending on the funds being invested.

The Authority's Treasurer is responsible for the investment of all Authority funds within the parameters of the Board adopted investment policy.

<sup>(2)</sup> Participants opting out of DWR Reserve Fund.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### Bank Account Cash Balances

The Authority has three demand deposit bank accounts, one general account at the California Local Agency Investment Fund (LAIF), and two money market accounts. These accounts earn interest income based on the average outstanding balance for each period the funds are available. Interest income associated with these accounts is allocated by financial reach (see the Distribution Department section for information on financial reaches) based on the average outstanding balance for the month.

#### **Investment Income**

Investment income associated with DWR payments is <u>not</u> treated as investment income for CCWA. It is instead recorded as a liability to the project participants until the income is paid to the participants.

#### **DWR Payment Investments**

Payments made by project participants for subsequent payments to DWR are held in a separate account and invested in accordance with CCWA's investment policy with investment maturities corresponding to the anticipated payment dates to DWR. Investment income in this account is allocated to the various project participants based on their proportional amount initially paid. Investment income associated with the DWR payments is <u>not</u> treated as investment income for the Authority but is instead recorded as a liability to the project participants until paid to them.

#### **CCWA Operating Expense Revenue**

Revenues from assessments for the Authority's operating expense budget are invested in the Local Agency Investment Fund and money market accounts with the Authority's bank. Investment income from these accounts is treated as investment income for the Authority.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### **Pass-Through Expenses**

Certain amounts paid to the Authority by the project participants are treated as "pass-through" expenses for purposes of the budget. These expenses include payments to DWR and Warren Act charges.

As these expenses are paid by the project participants to the Authority, they are recorded as a liability, payable to the respective project participants. They are not considered revenues.

#### Warren Act Charges

Warren Act charges represent the cost of wheeling water through Cachuma Project facilities. These costs are paid to the U.S. Bureau of Reclamation for each acre-foot of water delivered to the lake.

There are two components to the Warren Act charges: (1) Trust Fund payments of \$43 an acre-foot and (2) Warren Act charges of \$123.38 per acre foot.

The following table shows the calculation of the Warren Act and Trust Fund payments for FY 2023/24.

Warren Act and Trust Fund Charges

	Total	Total
	FY 2023/24	Warren Act
	Deliveries to	and Trust Fund
Project Participant	Lake Cachuma (AF)	Payments (\$166.38/AF)
Goleta	1,449	\$ 241,085
Morehart Land Co.	84	13,976
LaCumbre	359	59,730
Raytheon	-	-
Santa Barbara	-	-
Montecito	-	-
Carpinteria	100	16,638
TOTAL:	1,992	\$ 331,429
·		·

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

The following table represents the Fiscal Year 2023/24 DWR and Warren Act charges to be collected and paid by the Authority (see the Department of Water Resources section of this document for further information on the DWR charges).

	FY 2023/24	FY 2023/24	FY 2023/24	FY 2023/24	Total
	DWR Fixed	DWR Variable	Interest	Warren Act	Pass-Through
Project Participant	Charges	Charges	Income	Charges <sup>(1)</sup>	Expenses
Guadalupe	\$ 538,739	\$ 23,265	\$ (4,519)	\$ -	\$ 557,485
Santa Maria	16,035,173	388,842	(130,188)	-	16,293,828
Golden State Water Co.	507,130	42,277	(3,962)	-	545,444
Vandenberg SFB	5,670,619	637,987	-	-	6,308,605
Buellton	591,674	14,396	(4,881)	-	601,190
Santa Ynez (Solvang)	1,511,733	72,724	(11,922)	-	1,572,536
Santa Ynez	294,217	-	(6,058)	-	288,158
Goleta	5,194,461	533,474	(37,665)	241,085	5,931,355
Morehart Land	205,684	19,233	(1,658)	13,976	237,235
LaCumbre	1,049,795	82,220	(8,193)	59,730	1,183,554
Raytheon	51,497	-	(2,303)	-	49,194
Santa Barbara	3,149,387	133,176	(25,370)	-	3,257,193
Montecito	3,120,314	133,176	(27,103)	-	3,226,388
Carpinteria	2,081,825	111,814	(17,229)	16,638	2,193,049
Shandon	N/A	N/A	-	-	-
Chorro Valley	N/A	N/A	-	-	-
Lopez	N/A	N/A	-	-	-
TOTAL:	\$40,002,250	\$ 2,192,585	\$ (281,050)	\$ 331,429	\$ 42,245,214
(1) Adjusted for Santa Ynez	Exchange Agreer	ment modifications.			

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### **Authority Billing Procedures**

All expenses of the Authority including operating expenses, debt service payments, capital purchases, and pass-through expenses are paid by the Authority's project participants.

The Water Supply Agreements provide guidelines to be followed when billing the Santa Barbara County project participants for the Authority charges. The Master Water Treatment Agreement, the Agreements for Construction, Operation and Maintenance of the Chorro Valley, Lopez and Shandon Turnouts, and the Agreement for Coastal Branch Operations and Maintenance provide the guidelines to be followed when billing the San Luis Obispo County project participants for the Authority charges.

The agreements stipulate that the Fixed Authority and DWR costs will be billed to the project participants once a year and be due and payable on June 1<sup>st</sup> of each year. The Variable charges, which are based on the requested deliveries by each project participant, are billed on a quarterly basis in advance of when the water is projected to be delivered.

The project participants are billed for the Authority expenses based on the Board adopted fiscal year budget. Additionally, the fixed portion of the DWR charges is billed based on the most recent calendar year Statement of Charges and DWR projections.

DWR prepares its Statement of Charges on a calendar year basis. The DWR State Water Project Analysis Office (SWPAO) also supplies the Authority with projected estimates of the following calendar year charges. The current calendar year Statement of Charges and the SWPAO estimated charges are used to calculate the amount payable by the project participants for the budgeted fiscal year.

At the close of each fiscal year, a reconciliation is prepared comparing the actual expenditures for the Authority to the amount billed to the project participants. Under-expenditures in the budget including investment income are refunded to each project participant based on the actual results for the year. Over-expenditures are charged to each participant based on the actual results for the year.

#### Water Delivery Requests and Variable O&M Cost Invoices

#### Water Delivery Requests from Project Participants

In October of each year, DWR requests that each State water project contractor (SWPC) submit delivery requests for a five-year period on a calendar year basis commencing with the next calendar year.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

#### Variable O&M Cost Billings to Project Participants

Pursuant to the Water Supply Agreements with each project participant, all CCWA costs are paid in advance of when the actual costs will be incurred. Fixed costs are paid annually on June 1<sup>st</sup> of each year for the ensuing fiscal year which begins on July 1<sup>st</sup>. Variable costs are paid quarterly, in advance of the quarter for which the costs are intended.

The basis for the fixed billings to the CCWA project participants is the annual fiscal year budget.

In calendar year 2022, CCWA implemented a revised billing methodology for CCWA and DWR variable costs Under the revised billing procedures, CCWA established a Variable Cost Deposit for each CCWA participant equal to the greater of either 25% of their respective Table A amounts times the estimated cost per acre-foot for the various variable cost components, or the actual requested water deliveries for the billing period times the estimated cost per acre-foot for the various variable cost components. True-up of the estimated variable costs are performed half-way through the fiscal year and again after the close of the fiscal year.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

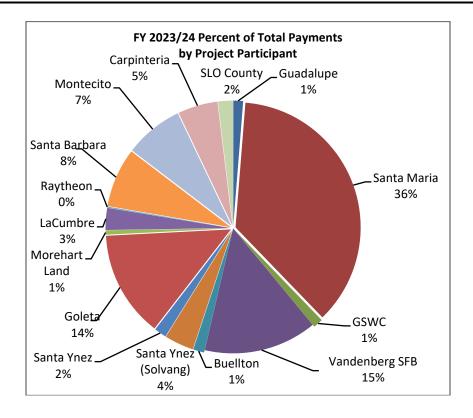
The following table provides a breakdown of the various revenues and pass-

through expenses for Fiscal Year 2023/24 for each project participant.

tinough expenses i	FY 2023/24	FY 2023/24		2023/24		Y 2023/24	FY 2023/24
	Operating	DWR	W	arren Act		CCWA	Total
Project Participant	Expenses (1)	Costs	CI	harges <sup>(2)</sup>	(C	redits) Due	Payments
Guadalupe	\$ 166,279	\$ 557,485	\$	-	\$	(7,134)	\$ 716,630
Santa Maria	4,692,810	16,293,828		-		(394,618)	20,592,021
Golden State Water Co.	166,378	545,444		-		(0)	711,822
Vandenberg SFB	2,034,487	6,308,605		-		(102,856)	8,240,236
Buellton	223,334	601,190		-		(15,079)	809,445
Santa Ynez (Solvang)	595,829	1,572,536		-		(23,132)	2,145,232
Santa Ynez	890,524	288,158		-		(285,172)	893,509
Goleta	1,827,515	5,690,270		241,085		(18,371)	7,740,499
Morehart Land	85,721	223,259		13,976		(4,275)	318,681
La Cumbre	418,930	1,123,823		59,730		(0)	1,602,483
Raytheon	18,100	49,194		-		(985)	66,309
Santa Barbara	1,065,158	3,257,193		-		0	4,322,351
Montecito	1,065,158	3,226,388		-		(29,073)	4,262,472
Carpinteria	725,963	2,176,411		16,638		(17,766)	2,901,246
Shandon	16,690	N/A		-		(911)	15,779
Chorro Valley	560,932	N/A		-		(42,786)	518,146
Lopez	583,510	N/A		-		(29,625)	553,885
TOTAL:	\$ 15,137,317	\$ 41,913,785	\$	331,429	\$	(971,784)	\$ 56,410,746

<sup>(1)</sup> Adjusted for Santa Ynez Exchange Agreement Modifications and Regional WTP Treatment Allocation.

<sup>(2)</sup> Adjusted for Santa Ynez Exchange Agreement Modifications.



#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget

The following table shows the total budgeted payments by project participant for FY 2022/23 and total payments shown on the FY 2023/24 Budget and the corresponding increase or (decrease).

Two-Year Total Combined Fixed and Variable Payments History by Project Participant

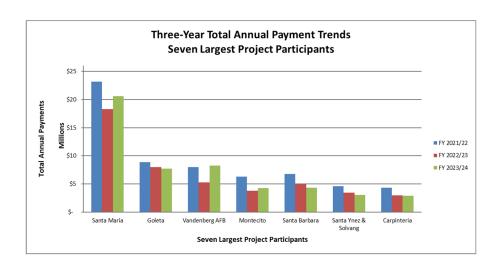
	Total	Total	Change		
	Payments	Payments	FY 2022/23 to		
Project Participant	FY 2022/23	FY 2023/24	FY 2023/24		
Guadalupe	\$ 527,811	\$ 716,630	\$ 188,819		
Santa Maria	18,274,518	20,592,021	2,317,503		
Golden State Water Co.	624,594	711,822	87,228		
Vandenberg SFB	5,251,985	8,240,236	2,988,251		
Buellton	696,847	809,445	112,598		
Santa Ynez (Solvang)	2,320,692	2,145,232	(175,460)		
Santa Ynez	1,103,715	893,509	(210,206)		
Goleta	8,020,978	7,740,499	(280,479)		
Morehart Land	324,514	318,681	(5,833)		
La Cumbre	1,400,269	1,602,483	202,214		
Raytheon	58,571	66,309	7,738		
Santa Barbara	5,010,916	4,322,351	(688,564)		
Montecito	3,772,031	4,262,472	490,441		
Carpinteria	2,948,805	2,901,246	(47,560)		
Shandon	11,631	15,779	4,148		
Chorro Valley	395,114	518,146	123,032		
Lopez	388,026	553,885	165,859		
TOTAL:	\$51,131,018	\$ 56,410,746	\$ 5,279,729		

Note: Total Payments for FY 2022/23 include \$787,136 in additional DWR fixed costs billed after the release of the 2023 SOC in July 2022 and a legal costs budget carryover from FY 2021/22 into FY 2022/23 of \$884,087.

The following chart shows the three-year trend in total annual payments for the seven largest CCWA project participants.

#### **Revenues and Sources of Cash**

Fiscal Year 2023/24 Budget





State Capitol After Rain 2023 (Photo Courtesy of DWR)

# Department of Water Resources Charges

The Department of Water Resources (DWR) section of the FY 2023/24 Budget provides information on the Authority's payments to DWR. This section includes information on the allocation of the fixed and variable DWR costs and other information regarding the FY 2023/24 DWR charges.

## Highlights

#### Total FY 2023/24 DWR Charges \$ 41,913,785

DWR Fixed Charges \$ 40,002,250
 DWR Variable Charges \$ 2,192,585
 Interest credits \$ (281,050)

#### **Fixed Charge Highlights**

• Total fixed charges increase over FY 2022/23 of \$3,995,249

• DWR Fixed cost increase of \$4 million due to an increase of \$4.1 million in the Transportation Minimum OMP&R costs for prior years, an increase of \$0.44 million in Water System Revenue Bond, a decrease of \$1.29 million in Coastal Branch Charges, an increase of \$0.13 million in Transportation Capital costs over prior year, an increase of \$0.59 million in Delta Water Charges.

#### Variable Charge Highlights

- DWR Variable cost decrease of \$.83 million over FY 2022/23.
- Estimated Variable OMP&R unit rate for 2023: \$225.00; 2024: \$225.00

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

Through the Santa Barbara County Flood Control and Water Conservation District (SBCFC&WCD), the Authority holds a contract with the Department of Water Resources (DWR) to purchase up to 45,486 acre-feet of water per year. The costs for this water are charged to the various Authority project participants.

The DWR charges include both fixed and variable components. The fixed costs represent costs that must be paid independent of the amount of water requested by the project participants. The variable costs vary based on delivery amounts and are comprised of power and power related costs.

#### **DWR Billing Procedures**

The DWR prepares its annual bill ("Statement of Charges") on a calendar year basis and submits the bill to the Authority. The variable portion of the bill is based on the requested deliveries of the Authority's project participants, which the Authority provides to DWR in October of the prior year. The fixed portion of the bill is based on the Authority's State water Table A amount. The Delta Water Charge is billed by DWR net of Table A entitlement reductions (see the sections entitled "Delta Water Charges" and "Table A Entitlement Reductions").

The Statement of Charges is allocated on a financial reach basis (see the Distribution Department section of this budget for further information on financial reaches). Invoices are then prepared by the Authority and forwarded to its project participants.

#### Summary of FY 2023/24 DWR Charges

The DWR charges for the first half of FY 2023/24 are based on the 2023 Statement of Charges. The DWR charges for the second half of FY 2023/24 are based on forecasts prepared by the DWR State Water Project Analysis Office. DWR transportation capital charges starting in 1998 are based on a Coastal Branch Phase II project cost of approximately \$481 million. Coastal Branch Extension capital charges are based on the allocation share of debt service principal and interest payments from the various DWR revenue bond debt issues allocated to repay the capital costs of the Coastal Branch Phase II.

The fixed DWR charges are allocated to the various project participants based on their State water Table A allocation. The variable DWR charges are allocated in proportion to the project participant requested deliveries. San Luis Obispo County pays DWR directly for its DWR costs. The table "DWR Charges" at the end of this section shows fixed and variable DWR costs for each project participant.

#### **Department of Water Resources Charges**

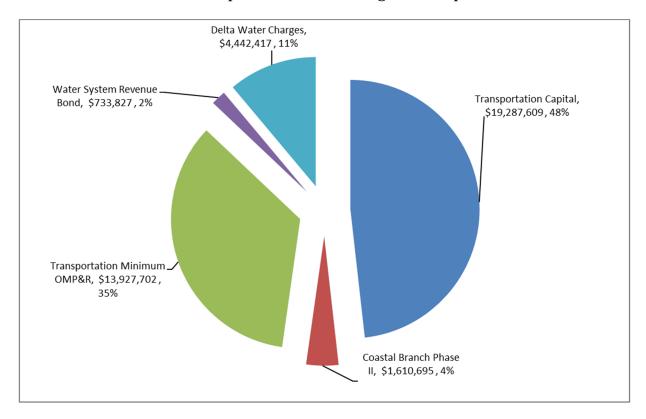
Fiscal Year 2023/24 Budget

The following table provides a comparison of the FY 2021/22 through the FY 2023/24 DWR charges.

	DV	VR F	ixed and Variable (	Cos	st Comparison			
	FY 2021/22		FY 2022/23		FY 2022/23	FY 2023/24		22/23 Budget 023/24 Budge
Cost Component	Actual		Budget		Est. Actual (1)	Budget	Increa	se (Decrease)
Transportation Capital	\$ 20,299,861	\$	19,161,435	\$	19,163,519	\$ 19,287,609	\$	126,174
Coastal Branch Phase II	3,098,524		2,896,328		2,650,526	1,610,695		(1,285,633
Transportation Minimum OMP&R	11,056,910		9,807,761		9,807,761	13,927,702		4,119,941
Water System Revenue Bond	605,552		291,787		280,192	733,827		442,040
Delta Water Charges	4,932,865		3,849,690		3,849,690	4,442,417		592,727
Subtotal Fixed DWR Charges	39,993,713		36,007,000		35,751,687	40,002,250		3,995,249
Off-Aqueduct Charges	18,845		22,430		22,432	39,304		16,874
Variable OMP&R	2,692,386		3,001,075		2,259,170	2,153,282		(847,794)
Subtotal Variable DWR Charges	2,711,231		3,023,505		2,281,602	2,192,585		(830,920)
DWR Account Investment Income	(77,357)		(28,317)		(281,050)	(281,050)		(252,733)
Total DWR Charges	\$ 42,627,587	\$	39,002,188	\$	37,752,239	\$ 41,913,785	\$	2,911,597
(1) Includes the actual credits provided by D\	WR which were include	led in t	the fiscal year budget projec	ction	ıs.			

#### **DWR FIXED COSTS**

The DWR fixed costs are comprised of the following cost components:

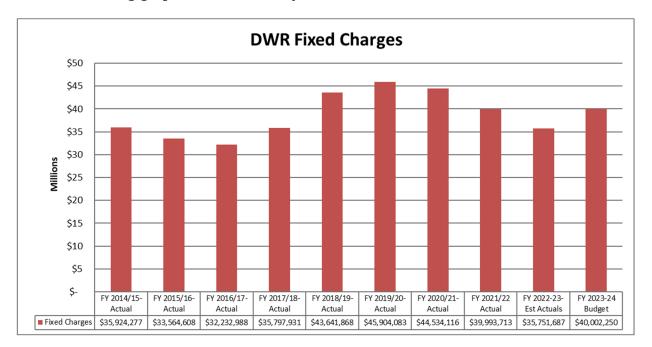


#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

The FY 2023/24 DWR fixed charges total \$40,002,250 which is \$3,995,249 higher than the FY 2022/23 Budget. The reasons for the cost component variances are described later in this section.

The following graph shows the ten-year trend in the DWR fixed costs.



#### **Transportation Capital**

The Transportation Capital cost component covers the use of facilities to transport water to the vicinity of each State water contractor's turnouts. Generally, the charge represents each contractor's proportionate share of the reimbursable capital costs and fixed operating costs.

The following table shows the allocation of the FY 2023/24 Transportation Capital charges to each of the CCWA project participants:

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

Project Participant	Table A	Percentage	Reaches 1 to 35 <sup>(1)</sup>	One-Shot Adjustment	Management Funds Credit	FY 2022/23 DSRF (Credit)	Prior Year  DWR Credits for  Overpayments (2)	FY 2022/23 Amount Due (Credit)	FY 2023/24 Transportation Capital Charges
Guadalupe	550	1.41% \$			\$ (38,124) \$				\$ 270,967
Santa Maria	16,200	41.46%	9,806,752	8,584	(1,122,921)	(162,257)	(549,102)	401	7,981,457
Golden State Water Co.	500	1.28%	302,678	265	(34,658)	(5,008)	(16,948)	49	246,378
VSFB	5,500	14.07%	3,329,453	2,914	(381,239)	(55,087)	(186,423)	140	2,709,758
Buellton	578	1.48%	349,895	306	(40,065)	(5,789)	(19,591)	9	284,765
Santa Ynez (Solvang)(3)	1,500	3.84%	899,181	795	(103, 178)	(15,024)	(50,347)	243	731,670
Santa Ynez (3)	500	1.28%	311,529	265	(35,455)	(5,008)	(17,443)	(92)	253,797
Goleta	4,500	11.52%	2,724,098	2,384	(311,923)	(45,071)	(152,528)	425	2,217,385
Morehart	200	0.51%	121,071	106	(13,863)	(2,003)	(6,779)	20	98,551
La Cumbre	1,000	2.56%	605,355	530	(69,316)	(10,016)	(33,895)	99	492,756
Raytheon	50	0.13%	30,268	26	(3,466)	(501)	(1,695)	(3)	24,630
Santa Barbara	3,000	7.68%	1,816,065	1,590	(207,948)	(30,048)	(101,686)	295	1,478,269
Montecito	3,000	7.68%	1,816,065	1,590	(207,948)	(30,048)	(101,686)	295	1,478,269
Carpinteria	2,000	5.12%	1,210,710	1,060	(138,632)	(20,032)	(67,790)	197	985,512
Subtotal:	39,078	100.00% \$	23,656,065	\$ 20,707	\$ (2,708,736) \$	(391,399)	\$ (1,324,556)	\$ 2,084	\$ 19,254,164
Goleta Additional Table A	2,500	5.50%	40,527	_	(3,646)	(671)	(2,765)		33,445
CCWA Drought Buffer	3,908	-	-	-	-	(4)	(=,:)	-	-
TOTAL:	45,486	\$	23,696,592	\$ 20,707	\$ (2,712,382) \$	(392,070)	\$ (1,327,321)	\$ 2,084	\$ 19,287,609

<sup>(1)</sup> Reach 36 was deleted during project design. DWR Reaches to the end of Coastal Branch Phase II consist of Reaches 1 to 35. The Coastal Branch

The FY 2023/24 Transportation capital charges are increasing by \$126,174 due to the following:

Transportation Capital Budget-to-Budget Changes												
		FY 2022/23		FY 2023/24		Change						
Calculated Component	\$	23,590,644	\$	23,696,592	\$	105,948						
Rate Management Credits		(2,486,264)		(2,712,382)		(226,118)						
Prior Year amount due		(119,927)		2,084		122,011						
Prior Year Overcollection Credit		(806, 191)		(1,327,321)		(521,130)						
Other Adjustments		4,892		20,707		15,815						
Prior Year Credit		(1,021,719)		-		1,021,719						
Debt Service Reserve Fund Credit		-		(392,070)		(392,070)						
Total:	\$	19,161,435	\$	19,287,609	\$	126,174						

#### Rate Management Credits

One provision of the contract between CCWA and the Department of Water Resources provides for the reduction of capital charges based on excess revenues collected by DWR due to differences between collections from the State Water Project Contractors and the actual amounts paid for capital related charges. These credits are referred to as "rate management credits" and are allocated to each Contractor in proportion to their total repayment of capital charges to DWR. As such, CCWA receives a large portion of the annual rate management credits (currently about 9.00%) because our facilities were constructed in the 1990's while most other Contractor's facilities were constructed in the 1960's so that CCWA's capital repayments to DWR are quite high when compared to other Contractors.

extension consists of Reaches 37 and 38.

<sup>(2)</sup> Credits for prior year(s) overpayments amortized by DWR through the year 2035.

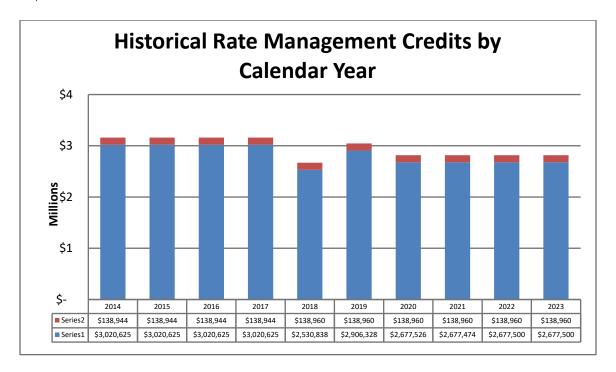
<sup>(3)</sup> Adjusted for transfer of the Solvang 150 acre foot drought buffer Table A to Santa Ynez.

<sup>4)</sup> Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

Each year, DWR prepares a financial analysis to determine the revenues that are available to pay rate management credits. Pursuant to the Contract, the maximum amount of rate management credits in any one year does not exceed \$40.5 million to all Contractors.



#### Coastal Branch Extension-Transportation Capital Reach 37 and 38

This represents the debt service for the Coastal Branch Extension bonds issued by DWR for the Coastal Branch Extension facilities in Santa Barbara County south of the Santa Maria River. CCWA is solely responsible for repayment of the debt service on these bonds to DWR. The charges are allocated according to DWR's actual construction costs for the project with 51.84% allocated to Reach 37 and 48.16% allocated to Reach 38.

Coastal Branch Extension debt service payments for FY 2023/24 total \$1,610,695, which is \$1,285,949 lower than the prior year amount due to the following:

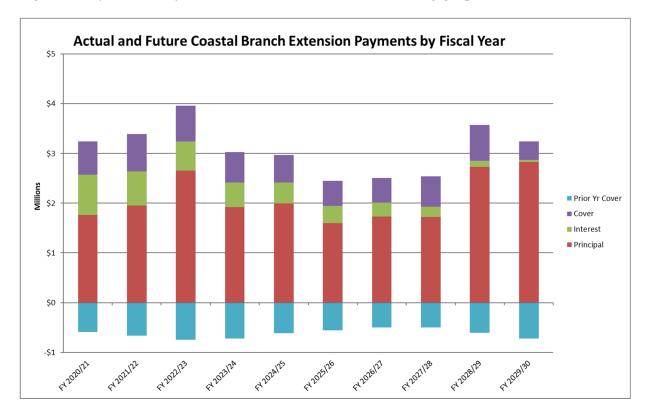
#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

Coastal Bi	ranch	Extension D	eb	t Service	
	F	Y 2022/23		FY 2023/24	Change
Principal Payments	\$	2,709,997	\$	1,920,927	\$ (789,070)
Interest Payments		603,758		495,546	(108,212)
Bond Cover		737,598		613,294	(124,304)
Rate Management Credits		(184,614)		(206,939)	(22,325)
Return of Prior Year Cover		(770,102)		(728,336)	41,767
Prior year amount due (credit)		(183,125)		(245,802)	(62,677)
Excess Reserve Fund Credits				(237,995)	(237,995)
One-Time Extraordinary Credits		(17, 184)		-	17,184
Total:	\$	2,896,328	\$	1,610,695	\$ (1,285,633)

#### Principal, Interest and Bond Cover Changes

Over the years, DWR has refinanced some of the original bonds used to finance these facilities and the resulting debt service repayment fluctuates significantly between years as can be seen in the following graph.



In addition to the revenue bond principal and interest, DWR also collects bond cover or an additional 25% of revenue bond payments as an additional security for the bond holders. DWR holds one year of bond cover and then returns the prior year bond cover payments as credits.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

#### Coastal Branch Extension Bond Allocation

CCWA is challenging DWR's allocation of revenue bond debt service payments to CCWA for the Coastal Branch Extension. Total construction and finance related costs were around \$35 million for the project, but DWR is allocating approximately \$46 million in revenue bond principal payments to CCWA. Recently, DWR agreed that the allocation of additional bonds above the construction costs is incorrect and that the bonds should be reallocated to the general water system for the State Water Project away from the Coastal Branch Extension.

DWR still has not finalized the corrections to the Coastal Branch Extension debt service schedules for the over allocation of revenue bonds above the construction costs. The corrections, once implemented, will reduce the total debt service costs for the Coastal Branch Extension facilities.

The following tables show the allocation of the DWR Coastal Branch Extension debt service amounts for FY 2023/24.

TRANSPORTATION CAPITAL-COASTAL BRANCH EXTENSION

			Reach 37		
Project			Transportation	Reach 37	Net Reach 37
Participant	Table A	Percentage	Capital	Credits <sup>(1)</sup>	Transp. Costs
Guadalupe	-	0.00%	\$ -	\$ -	\$ -
Santa Maria	16,200	42.05%	660,409	(255,742)	404,667
Golden State Water Co.	500	1.30%	20,383	(7,893)	12,490
VSFB	5,500	14.28%	224,213	(86,826)	137,387
Buellton	578	1.50%	23,563	(9,125)	14,438
Santa Ynez (Solvang)	1,500	3.89%	61,149	(23,680)	37,469
Santa Ynez	500	1.30%	20,383	(7,893)	12,490
Goleta	4,500	11.68%	183,447	(71,039)	112,408
Morehart	200	0.52%	8,153	(3,157)	4,996
La Cumbre	1,000	2.60%	40,766	(15,787)	24,979
Raytheon	50	0.13%	2,038	(789)	1,249
Santa Barbara	3,000	7.79%	122,298	(47,360)	74,938
Montecito	3,000	7.79%	122,298	(47,360)	74,938
Carpinteria	2,000	5.19%	81,532	(31,573)	49,959
Total:	38,528	100.00%	\$ 1,570,631	\$ (608,223)	\$ 962,408

<sup>(1)</sup> Includes credits for the return of bond cover of \$728,336, Rate Management Funds Credits of \$206,939 and DSFR Credit of \$ 237,995

<sup>(2)</sup> Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

#### TRANSPORTATION CAPITAL-COASTAL BRANCH EXTENSION

				Reach 38						F'	Y 2023/24
Project			Tra	ansportation	Reach 38		Net Reach 38	FY 2022/23		Transportation	
Participant	Table A	Percentage		Capital	Credits (1)	T	ransp. Costs	(Cr	edits) Due	Сар	ital Charges
Guadalupe	-	0.00%	\$	-	\$ -	\$	-			\$	-
Santa Maria	-	0.00%		-	-		-		(53,578)		351,089
Golden State Water Co.	-	0.00%		-	-		-		(1,654)		10,836
VSFB	5,500	25.20%		367,658	(142,375)		225,284		(48,018)		314,653
Buellton	578	2.65%		38,638	(14,962)		23,675		(5,046)		33,067
Santa Ynez (Solvang)	1,500	6.87%		100,270	(38,829)		61,441		(13,096)		85,814
Santa Ynez	500	2.29%		33,423	(12,943)		20,480		(4,365)		28,605
Goleta	4,500	20.62%		300,811	(116,488)		184,323		(39,287)		257,443
Morehart	200	0.92%		13,369	(5,177)		8,192		(1,746)		11,442
La Cumbre	1,000	4.58%		66,847	(25,886)		40,961		(8,731)		57,210
Raytheon	50	0.23%		3,342	(1,294)		2,048		(437)		2,860
Santa Barbara	3,000	13.74%		200,541	(77,659)		122,882		(26, 192)		171,629
Montecito	3,000	13.74%		200,541	(77,659)		122,882		(26, 192)		171,629
Carpinteria	2,000	9.16%		133,694	(51,773)		81,921		(17,461)		114,419
Total:	21,828	100.00%	\$	1,459,136	\$ (565,047)	\$	894,089	\$	(245,802)	\$	1,610,695

<sup>(1)</sup> Includes credits for the return of bond cover of \$728,336, Rate Management Funds Credits of \$206,939 and DSFR Credit of \$237,995

#### **Transportation Minimum OMP&R**

Transportation Minimum OMP&R charges are the operations and maintenance costs incurred by DWR to operate the State Water Project that generally do not depend on or vary with the quantities of water delivered to CCWA.

For FY 2023/24, total Transportation Minimum OMP&R charges are \$13,927,702 which is \$4,119,941 more than the prior year amount due to the following:

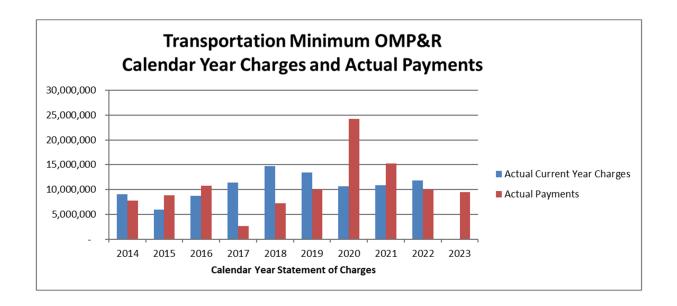
Transport	atior	n Minimum C	М	P&R	
	F	Y 2022/23		FY 2023/24	Change
Calculated Component	\$	11,933,564	\$	12,125,783	\$ 192,219
Prior Year (Over)/Under Collection		(879,873)		2,616,229	3,496,102
Prior Year Amount Due (Credit)		(3,680,321)		-	3,680,321
Current Year CCWA O&M credit		-		(814,310)	(814,310)
Addtl Amount collected		2,434,391			(2,434,391)
Total:	\$	9,807,761	\$	13,927,702	\$ 4,119,941
	=	·		<u> </u>	

DWR estimates the calendar year charges for each Contractor and then reconciles for a "true-up" of the actual charges incurred in the following year(s) resulting in either an over or under-payment of charges. The following graph shows the actual charges by calendar year and the actual payments from CCWA in that year, with the difference being either the over or under-collection.

<sup>(2)</sup> Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget



The following table shows the allocation of the FY 2023/24 Transportation Minimum OMP&R charges to each of the CCWA project participants.

Project			Calculated Component	P	rior Year(s)	Y 2022/23 mount Due	FY 2023/24 Transportation
Participant	Table A	Percentage	FY 2023/24		ercollections	(Credit)	Minimum OMP&R
Guadalupe	550	1.41%	\$ 168,623	\$	36,382	\$ (7,134)	\$ 197,871
Santa Maria	16,200	41.46%	4,966,723		1,071,608	(394,618)	5,643,713
Golden State Water Co.	500	1.28%	153,294		33,074	_	186,368
VSFB	5,500	14.07%	1,686,233		363,817	(102,856)	1,947,194
Buellton	578	1.48%	177,208		38,234	(15,079)	200,363
Santa Ynez (Solvang) (1)	1,500	3.84%	447,830		96,623	(23, 132)	521,320
Santa Ynez <sup>(1)</sup>	500	1.28%	165,346		35,675	(201,020)	O
Goleta	4,500	11.52%	1,379,645		297,669	(18,371)	1,658,943
Morehart	200	0.51%	61,318		13,230	(4,275)	70,273
La Cumbre	1,000	2.56%	306,588		66,149	-	372,736
Raytheon	50	0.13%	15,329		3,307	(985)	17,651
Santa Barbara	3,000	7.68%	919,764		198,446	-	1,118,209
Montecito	3,000	7.68%	919,764		198,446	(29,073)	1,089,136
Carpinteria	2,000	5.12%	613,176		132,297	(17,766)	727,707
Subtotal:	39,078	100.00%	\$ 11,980,841	\$	2,584,956	\$ (814,310)	\$ 13,751,487
Goleta Additional Table A	2,500	-	144,942		31,272	-	\$ 176,215
CCWA Drought Buffer	3,908	-	-				-
TOTAL:	45,486		\$ 12,125,783	\$	2,616,229	\$ (814,310)	\$ 13,927,702

<sup>(1)</sup> Adjusted for the transfer of 150 acre feet drought buffer Table A from Solvang to Santa Ynez.

<sup>(2)</sup> Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

#### Water System Revenue Bond Surcharge

The Water System Revenue Bond Surcharge (WSRB) represents the difference between the capital payments to DWR from the Contractors and the actual revenue bond debt service payments paid by DWR. For FY 2023/24, the WSRB is \$442,040 higher than the prior year amount.

The following table shows the allocation of the WSRB for each CCWA project participant.

						FY 2022/23	FY 2023/24
Project			Gross WSRB	Return of	Refund of	WSRB	WSRB
Participant	Table A	Percentage	Charges	Bond Cover (2)	Power Debt Service (3)	(Credits) Due	Charges
Guadalupe	550	1.41%	\$ 53,783	\$ (30,920)	\$ (12,821)	\$ (159)	\$ 9,883
Santa Maria	16,200	41.46%	1,584,152	(910,745)	(377,635)	(4,671)	291,100
Golden State Water Co.	500	1.28%	48,894	(28,109)	(11,655)	(144)	8,985
VSFB	5,500	14.07%	537,829	(309, 204)	(128,210)	(1,586)	98,830
Buellton	578	1.48%	56,521	(32,494)	(13,474)	(167)	10,385
Santa Ynez (Solvang) (1)	1,500	3.84%	139,966	(80,466)	(34,966)	(412)	24,122
Santa Ynez <sup>(1)</sup>	500	1.28%	55,608	(31,971)	(11,655)	(166)	11,815
Goleta	4,500	11.52%	440,042	(252,985)	(104,899)	(1,623)	80,536
Morehart	200	0.51%	19,557	(11,244)	(4,662)	(58)	3,594
La Cumbre	1,000	2.56%	97,787	(56,219)	(23,311)	(289)	17,969
Raytheon	50	0.13%	4,889	(2,811)	(1,166)	(14)	899
Santa Barbara	3,000	7.68%	293,361	(168,657)	(69,932)	(865)	53,908
Montecito	3,000	7.68%	293,361	(168,657)	(69,932)	(865)	53,908
Carpinteria	2,000	5.12%	195,574	(112,438)	(46,622)	(577)	35,938
Subtotal	39,078	100.00%	\$ 3,821,327	\$ (2,196,920)	\$ (910,940)	\$ (11,595)	\$ 701,871
Goleta Additional Table A	2,500	- :	\$ 102,292	(58,843)	(11,494)		\$ 31,955
CCWA Drought Buffer	3,908	-	-	- '		-	-
TOTAL:	45,486		\$ 3,923,619	\$ (2,255,763)	\$ (922,434)	\$ (11,595)	\$ 733,827

<sup>(1)</sup> Adjusted for the transfer of Solvang 150 acre foot drought buffer Table A to Santa Ynez.

#### **Delta Water Charge**

The Delta Water Charge is a unit charge applied to each acre-foot of State water Table A amount net of Table A reductions (see "Table A Reductions" in the section discussing "Other DWR Charges and Credits"). The unit charge covers repayment of all outstanding reimbursable costs of the DWR Project Conservation Facilities with appropriate interest, by the end of the State water contract repayment period in 2035.

No Table A reductions are assumed for FY 2023/24.

The FY 2023/24 Delta Water Charge totals \$4,442,417, which is \$592,727 higher than the prior year amount for the following reasons.

<sup>(2)</sup> WSRB return of bond cover for July 2022 and January 2023 payments.

<sup>(3)</sup> WSRB Refund of power debt surcharge in April 2024 for Jan 2023 and July 2023 payments.

<sup>(4)</sup> Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

Delta Water Charge									
	F	Y 2022/23	FY 2023/24		Change				
Rate per acre-foot	\$	111.50	\$ 102.53	\$	(8.97)				
Delta Water Charge		5,071,827	4,663,686		(408,141)				
Rate Management Credits		(138,960)	(151,827)		(12,867)				
Prior year adjustment		(797,884)	-		797,884				
Prior year amount due (credit)		(285,293)	(69,443)		215,850				
Total:	\$	3,849,690	\$ 4,442,417	\$	592,727				

As shown in the previous table, the FY 2023/24 rate per acre-foot totals \$102.53, which is \$8.97/AF lower than the prior year amount.

The FY 2023/24 rate includes an estimated \$20.00/AF increase for calendar year 2023 for potential other conservation and delta related facilities (\$10.00/AF on a fiscal year basis).

Beginning with the calendar year 2011 Statement of Charges, DWR began billing for deposits associated with replacing certain equipment at DWR conservation facilities. Under the Contract, this is called the "Replacement Accounting System" deposits (RAS). DWR and the State Water Project Contractors agreed to include a charge on the Delta Water Charge cost per acre-foot beginning with the 2011 SOC to fund these conservation facility replacements.

The following table shows the allocation of the FY 2023/24 Delta Water Charge to each of the CCWA project participants.

DFI TA	WATER	CHARGE

	Table A			Gross Rate		FY 2022/23		FY 2023/24			
Project	Including	Including		elta Water	ter Management		(Credits)		D	elta Water	
Participant	Drought Buffer	Percentage		Charges	Fun	ds Credit	Amo	ount Due		Charges	
Guadalupe	605	1.41%	\$	62,031	\$	(2,012)			\$	60,018	
Santa Maria	17,820	41.46%		1,827,087		(59,273)				1,767,814	
Golden State Water Co.	550	1.28%		56,392		(1,829)				54,562	
VSFB	6,050	14.07%		620,307		(20, 124)				600,184	
Buellton	636	1.48%		65,209		(2,115)				63,094	
Santa Ynez (Solvang)	1,500	3.49%		153,795		(4,989)				148,806	
Santa Ynez	700	1.63%		71,771		(2,328)		(69,443)		(0)	
Goleta	4,950	11.52%		507,524		(16,465)				491,059	
Morehart	220	0.51%		22,557		(732)				21,825	
La Cumbre	1,100	2.56%		112,783		(3,659)				109,124	
Raytheon	55	0.13%		5,639		(183)				5,456	
Santa Barbara	3,300	7.68%		338,349		(10,977)				327,373	
Montecito	3,300	7.68%		338,349		(10,977)				327,373	
Carpinteria	2,200	5.12%		225,566		(7,318)				218,249	
Subtotal	42,986	100.00%	\$	4,407,361	\$	(142,981)	\$	(69,443)	\$	4,194,937	
Goleta Additional Table A	2,500	5.50%	\$	256,325		(8,845)		-	\$	247,480	
TOTAL:	45,486	-	\$	4,663,686	\$	- (151,827)	\$	(69,443)	\$	4,442,417	
(1) Golden State Water, La Cu	(1) Golden State Water, La Cumbre and Santa Barbara-100% of credit transferred into DWR reserve fund.										

#### **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

2023 COST PER AF:	\$ 92.5301
Increase for 2024 SOC per AF /2	\$ 10.0000
Estimated rate for FY 2023/24	\$ 102.5301

#### **DWR VARIABLE COSTS**

The DWR variable charges are comprised of the following two cost components:

- Off-Aqueduct Charge
- Variable OMP&R

The DWR variable charges for FY 2023/24 total \$2,192,585 which is \$830,920 less than the budgeted FY 2022/23 variable payments.

#### **Off-Aqueduct Charges**

Off-aqueduct charges are the bond debt service, bond cover, reserve, and operations and maintenance expenses allocated to power facilities not located on the State water aqueduct.

For FY 2023/23, the off-aqueduct charges total \$39,304 which is \$16,874 more than the prior year budget.

The following table shows the allocation of off-aqueduct charges for FY 2023/24.

OFF-AC	UEDUCT	CHARGES

	July 2023 to December 2023					TOTAL			
Project	Requested	Delivery	2023	Half-Year	Requested	Delivery	2024	Half-Year	FY 2023/24
Participant	Delivery AF (1)	Percentage	Off-Aqueduct (1 & 2)	2023 Charges	Delivery AF (1)	Percentage	Off-Aqueduct (3)	2024 Charges	Off-Aqueduct
Guadalupe	96	1.97%	\$ 567	\$ 283	6	0.13%	\$ 64	\$ 32	\$ 315
Santa Maria	1,137	23.35%	6,713	3,357	563	11.98%	5,972	2,986	6,342
Golden State Water Co.	140	2.87%	827	413	45	0.96%	477	239	652
VSFB	1,561	32.06%	9,218	4,609	1,225	26.06%	12,993	6,496	11,105
Buellton	48	0.99%	283	142	15	0.32%	159	80	221
Santa Ynez (Solvang) (5)	120	2.46%	709	354	197	4.19%	2,090	1,045	1,399
Santa Ynez (6)	-	0.00%	-	-	-	0.00%	-	-	-
Goleta	549	11.27%	3,241	1,621	1,773	37.72%	18,807	9,403	11,024
Morehart	48	0.99%	283	142	36	0.77%	382	191	333
La Cumbre	195	4.00%	1,151	576	164	3.49%	1,740	870	1,445
Raytheon	-	0.00%	-	-	-	0.00%	-	-	-
Santa Barbara	366	7.52%	2,161	1,080	216	4.60%	2,291	1,146	2,226
Montecito	366	7.52%	2,161	1,080	216	4.60%	2,291	1,146	2,226
Carpinteria	244	5.01%	1,441	720	244	5.19%	2,588	1,294	2,014
	4,870	100.00%	\$ 28,755	\$ 14,378	4,700	100.00%	\$ 49,853	\$ 24,926	\$ 39,304

<sup>(1)</sup> Off-aqueduct charges are billed to the project participants based on requested deliveries. South coast deliveries include exchange deliveries with Santa Ynez ID#1.

<sup>(2)</sup> Source: DWR invoice dated July 1, 2022 for Calendar Year 2023 Statement of Charges.

<sup>(3)</sup> Source: 2024 OAC projected at half of 2023 SOC Attach 3

<sup>(4)</sup> Adjusted for the transfer of Solvang 150 acre foot drought buffer Table A to Santa Ynez.(5) Pursuant to the Exchange Agreement, Santa Ynez only pays Off-Aqueduct charges on its Table A deliveries. The South Coast project participants which participate in the Exchange Agreement pay the Off-Aqueduct charges for exchange water they accept.

## **Department of Water Resources Charges**

Fiscal Year 2023/24 Budget

### Variable OMP&R Charges

Variable OMP&R costs basically represent power costs to pump the water and represent costs that are based on and vary with the amount of State water deliveries.

For FY 2023/24, the variable OMP&R charges total \$2,153,282 which is \$847,794 less than the prior year amount. The budget is based on estimated water deliveries of 9,570 acre-feet.

The cost per acre-foot for water deliveries in the first half of FY 2023/24 is estimated to be \$225/AF and \$225/AF for the second half of the fiscal year.

The following table shows the allocation of the FY 2023/24 variable OMP&R costs.

**VARIABLE OMP&R CHARGES** 

	July 1, 20	23 to Dec 31	, 2023 <sup>(1)</sup>	\$225/AF (2)	Jan 1, 20	24 to June 30	), 2024 <sup>(3)</sup>	\$225/AF (4)	TOTAL
Project	Requested	SYID#1	Net	2022	Requested	SYID#1	Net	2023	FY 2023/24
Participant	Delivery	Exchanges	Deliveries	Var OMP&R	Delivery	Exchanges	<b>Deliveries</b>	Var OMP&R	Var. OMP&R
Guadalupe	96	-	96	\$ 21,600	6	-	6	\$ 1,350	\$ 22,950
Santa Maria	1,137	-	1,137	255,825	563	-	563	126,675	382,500
Golden State Water Co.	140	-	140	31,500	45	-	45	10,125	41,625
VSFB	1,561	-	1,561	351,281	1,225	-	1,225	275,600	626,882
Buellton	48	-	48	10,800	15	-	15	3,375	14,175
Santa Ynez (Solvang)	120	-	120	27,000	197	-	197	44,325	71,325
Santa Ynez (6)	-	1,525	1,525	-	-	900	900	-	-
Goleta	549	(549)	-	123,525	1,773	(324)	1,449	398,925	522,450
Morehart	48	-	48	10,800	36	-	36	8,100	18,900
La Cumbre	195	-	195	43,875	164	-	164	36,900	80,775
Raytheon	-	-	-	-	-	-	-	-	-
Santa Barbara	366	(366)	-	82,350	216	(216)	-	48,600	130,950
Montecito	366	(366)	-	82,350	216	(216)	-	48,600	130,950
Carpinteria	244	(244)	-	54,900	244	(144)	100	54,900	109,800
Total	4,870	-	4,870	\$ 1,095,806	4,700	-	4,700	\$ 1,057,475	\$ 2,153,282

- (1) 2023 Requested Deliveries based on anticipated actual demand by each project participant without regard to the current DWR delivery allocation percentage.
- (2) Source: 2023 IIR-Estimate based on 10 month average.
- (3) 2024 Requested Deliveries based on a 100% delivery allocation.
- (4) Source: Estimate of invoice rate for 2023.
- (5) Pursuant to the Exchange Agreement, Santa Ynez only pays Variable OMP&R charges on its entitlement deliveries. The South Coast project participants which participate in the Exchange Agreement pay the Variable OMP&R charges for exchange water they accept.

### **CCWA Turnback Pool**

In January 1998, the Authority implemented an internal turnback pool program similar to the DWR program. The Authority's pool is utilized during those years when (1) less than 100% of State water allocation is available and (2) filling the Authority's project participant delivery requests is only possible by acquiring unused Table A amounts from other project participants.

Any water that is not sold in the Authority's turnback pool is sold in the DWR turnback pool. The price for water sold in the Authority's turnback pool is the same as that sold in the DWR pool.

## **DWR Charges**

			DWR	FIXED CHARGES	S				DWR \	/ARIABLE CHA	RGES		
	Transportation	Transportation	Transportation	Transportation	Water	Delta						DWR	
	Capital	Capital	Capital	Minimum	System	Water		Total	Off-Aqueduct	Variable	Total	Account	Total DWR
Project Participant	Through Reach 35	Reach 37	Reach 38	OMP&R	Revenue Bond	Charges		Fixed	Charges	OMP&R	Variable	Interest	Charges
Guadalupe	\$ 270,967	\$ -	\$ -	\$ 197,871	\$ 9,883	\$ 60,018	\$	538,739	\$ 315	\$ 22,950	\$ 23,265	\$ (4,519)	\$ 557,485
Santa Maria	7,981,457	351,089	-	5,643,713	291,100	1,767,814		16,035,173	6,342	382,500	388,842	(130,188)	16,293,828
Golden State Water Co.	246,378	10,836	-	186,368	8,985	54,562		507,130	652	41,625	42,277	(3,962)	545,444
Vandenberg SFB	2,709,758	119,197	195,456	1,947,194	98,830	600,184		5,670,619	11,105	626,882	637,987		6,308,605
Buellton	284,765	12,527	20,541	200,363	10,385	63,094		591,674	221	14,175	14,396	(4,881)	601,190
Santa Ynez (Solvang)	731,670	32,508	53,306	521,320	24,122	148,806		1,511,733	1,399	71,325	72,724	(11,922)	1,572,536
Santa Ynez	253,797	10,836	17,769	0	11,815	(0)		294,217	-	-	-	(6,058)	288,158
Goleta	2,217,385	97,525	159,918	1,658,943	80,536	491,059		4,705,366	11,024	522,450	533,474	(37,665)	5,201,175
Morehart Land	98,551	4,334	7,107	70,273	3,594	21,825		205,684	333	18,900	19,233	(1,658)	223,259
La Cumbre	492,756	21,672	35,537	372,736	17,969	109,124		1,049,795	1,445	80,775	82,220	(8,193)	1,123,823
Raytheon	24,630	1,084	1,777	17,651	899	5,456		51,497	-	-	-	(2,303)	49,194
Santa Barbara	1,478,269	65,016	106,612	1,118,209	53,908	327,373		3,149,387	2,226	130,950	133,176	(25,370)	3,257,193
Montecito	1,478,269	65,016	106,612	1,089,136	53,908	327,373		3,120,314	2,226	130,950	133,176	(27,103)	3,226,388
Carpinteria	985,512	43,344	71,075	727,707	35,938	218,249		2,081,825	2,014	109,800	111,814	(17,229)	2,176,411
Goleta 2500 AF	33,445	-	-	176,215	31,955	247,480		489,095	-	-	-	-	489,095
Total	\$ 19,287,609	\$ 834,985	\$ 775,711	\$ 13,927,702	\$ 733,827	\$ 4,442,417	\$ 4	40,002,250	\$ 39,304	\$ 2,153,282	\$ 2,192,585	\$ (281,050)	\$ 41,913,785



PLC Project November 2022

## **Operating Expenses**

The Operating Expenses section of the FY 2023/24 Budget contains a summary of the consolidated department operating expenses and allocation of the Authority's operating expenses to its project participants.

## Highlights

### **Summary Information**

• Total FY 2023/24 Operating Expenses \$ 12,330,338

•	Fixed expense increase	\$ 1,497,171
	Variable expense decrease	\$ (337,011)
	Increase over FY 2022/23 Budget	\$ 1,160,160
•	Percentage increase	10.39%

### **Significant Operating Expense Changes**

- Variable electric costs are estimated to be \$519,714 less than the FY 2022/23 budget, a decrease of 55.97%.
- Chemical costs are budgeted at \$87.38 an acre-foot (excluding Santa Ynez Pumping facility chemical costs), which is a 19.9% increase over FY 2023/24 chemical budget.
- Budgeted employee benefits percentage for FY 2023/24: 42.90%

## **Operating Expense Overview**

Fiscal Year 2023/24 Budget

The Operating Expense section of the Authority's budget includes all expenses for the day-to-day operations of the Authority. These expenses include personnel, office expenses, supplies and equipment, monitoring expenses, repairs and maintenance, professional services, general and administrative and other expenses. The operating expense budget does not include capitalized purchases or reserve payments.

The Central Coast Water Authority's Operating Expense budget is separated into three (3) departments: Administration, Water Treatment Plant, and Distribution.

<u>Administration</u> - The **Administration Department** includes all expenses associated with the administration of the Authority including salaries and benefits for administration employees, auditing and legal fees, insurance, office expenses, and all other operating expenses for the administration department.

<u>Operations and Maintenance</u> - The operations and maintenance section of the budget is comprised of the **Water Treatment Plant Department** and the **Distribution Department**.

The Operations and Maintenance staff comprise the bulk (26) of the 33 Authority employees. They are charged with the mission of providing San Luis Obispo and Santa Barbara Counties with reliable, high quality supplemental water and the objectives of protecting the environment, cost effectively operating and maintaining all facilities and ensuring the water supply meets or exceeds health and safety standards.

### Operating Expense Budget and Exchange Agreement Modifications

The Operating Expense Budget presented in this document represents the anticipated expenses to operate the Authority for Fiscal Year 2023/24. These expenses are billed to the project participants based on the individual Water Supply Agreements for each agency (see the Revenues and Sources of Cash section of this document for further information on billings).

When the anticipated expenses for the fiscal year have been determined, certain adjustments are made to the budget based on the "Santa Ynez Exchange Agreement" (see the "Water Treatment Plant" section of this document for further information about the Santa Ynez Exchange Agreement). These adjustments reduce the variable costs (chemicals and electrical) in the budget based on the provisions of the Exchange Agreement. The project participants are billed for the Authority's operating expenses budget based on the adjusted expenses which include the Exchange Agreement modifications. These adjustments are not reflected in the Operating Expense departmental budgets that follow.

### **Operating Expense Overview**

Fiscal Year 2023/24 Budget

The Santa Ynez Exchange Agreement modifications for the Fiscal Year 2023/24 budget are as follows:

• Decrease in Warren Act and Trust Fund charges of \$433,453 (Warren Act and Trust Fund charges are not included in the Operating Expense budget and are treated as a pass-through expense).

### Fixed and Variable Operating Expenses

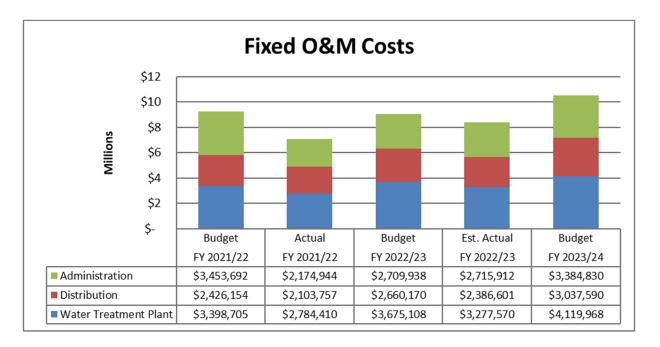
The Authority's Operating Expense budget is separated by department and further subdivided into Fixed and Variable O&M costs.

**Fixed O&M Costs** refer to all costs of the Authority that do not vary with the amount of water processed. Examples of these expenses include personnel costs, professional services, and general and administrative costs.

The following chart shows the three-year history of the fixed O&M costs in total and for each of the three departments.

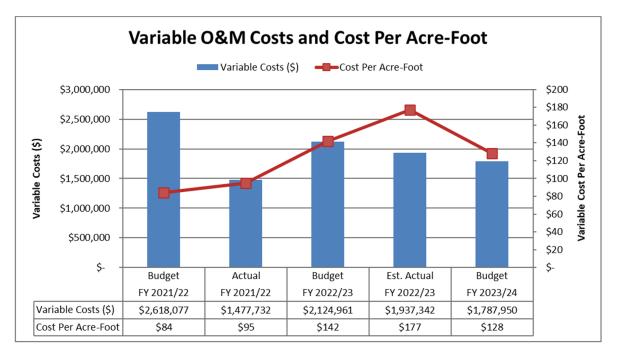
## **Operating Expense Overview**

Fiscal Year 2023/24 Budget



**Variable O&M Costs** refer to all costs that vary with the amount of water processed. These costs include all chemical and electrical costs for the Water Treatment Plant and Distribution Departments.

The following chart shows the variable O&M costs compared to the requested and actual variable cost per acre-foot for the same period.



## **Operating Expense Overview**

Fiscal Year 2023/24 Budget

The Fiscal Year 2023/24 Consolidated Departmental Operating Expense Budget totals \$12,330,338 which is \$1,160,160 higher than the Fiscal Year 2022/23 Budget, a 10.39% increase. Explanations for the various changes within the budget are discussed below and are also included in the various departmental sections of this Budget document.

### Personnel Expenses

Personnel expenses are increasing by about \$705,890 which includes the following changes from the prior year:

- The FY 2023/24 total salaries and wages budget for all departments is increasing \$388,323 as compared to the prior fiscal year budget, representing an increase of 11.34%. This increase includes the annual salaries for two new full-time positions, an Operations Manager at approximately \$148,643 and a Water Treatment Plant Operator Trainee at approximately \$85,062, which were approved by the Board in the February 14, 2023 meeting with the balance for the anticipated staff salary pool and merit increases.
- CalPERS retirement expenses are increasing by approximately \$18,123.
  The combined CCWA paid employer, employee and unfunded actuarial liability contribution rates for the FY 2023/24 total 33.52% as compared to the prior year amount of 30.22%, for a combined increase of 3.30%.
  In FY 2017/18 CCWA employees began paying 50% of the increase in the "normal" PERS employer contribution. Additionally, CCWA now has 14 PEPRA employees.
- Health insurance, dental/vision plan expenses and cafeteria plan benefits combined are increasing by about \$116,960 due to; 1) The 2023 CalPERS health insurance plan with the lowest premiums increased by 18.40% over the 2022 premiums, as opposed to the increase of 5% budgeted for the calendar year 2023; 2) The FY 2023/24 Budget also includes an estimated 5% increase in the health insurance premiums effective January 1, 2024. The health plan estimates are based on the elections of each employee at the time the budget is prepared.
- Workers' Compensation costs are decreasing by \$13,323 due to a 22% decrease in the Experience modification rate for CCWA.
- The FY 2023/24 Budget includes a \$208,716 deposit into the Retiree Benefit Trust Program. This amount is based on actuarial assumptions for the required minimum contribution under PEMHCA and the additional vested portion of retiree only premiums for employees who are 62 years of age or older and retire from CCWA having completed at least 10 years of CCWA service.

## **Operating Expense Overview**

Fiscal Year 2023/24 Budget

### Supplies and Equipment

Supplies and equipment are increasing by \$194,789 based primarily on the increased cost of chemicals needed. Estimates are based on historical data and the costs of treatment are directly related to changes in water quality.

### Monitoring Expenses

Monitoring expenses are only increasing by \$9,098 due to a need for additional lab supplies and equipment as identified by the Senior Chemist.

### Repairs and Maintenance

Repairs and maintenance costs are increasing by about \$22,850 due to increased repair and maintenance on aging equipment and vehicles.

### Professional Services

Professional Services are increasing by \$631,007 due primarily to an increase in litigation costs and executive recruiting.

### General and Administrative

General and Administrative costs are increasing by about \$6,639 due to an increase in employee safety training costs.

### **Utilities**

Utility expenses are decreasing by about \$505,112 largely due to a decrease in variable electric expenses based on expected deliveries.

### Other Expenses

Other expenses are increasing by about \$94,501 due to increased insurance costs and appropriated contingency, which is a percentage of the overall budget.

Approximately 51% of the operating expense budget represents personnel expenses. This is followed by 17% for professional services, and 13% for supplies and equipment, with the balance being comprised of other expenses.

The chart Consolidated Department Operating Expenses provides a detailed breakdown of the components of the FY 2023/24 budget.

## **Operating Expense Overview**

Fiscal Year 2023/24 Budget

### CCWA Employee Benefits Percentage

In December 2003, the CCWA Board of Directors established the following Budget policy, with regard to employer paid employee benefits:

<u>Employee Benefits Funding Benchmark</u>: The Authority will calculate the Employee Benefits Percentage (EBP) in conjunction with the Budget preparation. The EBP calculation will include PERS retirement, health insurance, cafeteria plan benefits, dental/vision insurance, long-term disability and life insurance as a proportion of the full-time wages budget for the fiscal year.

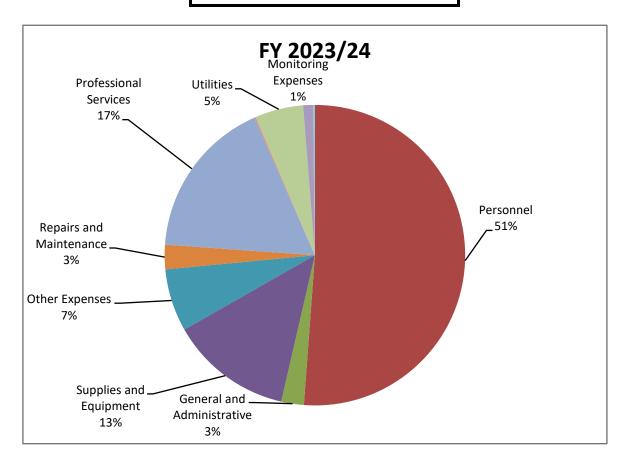
The following table shows the Employee Benefits Percentage calculation for the actual, estimated actual, and budget for the years 2021/22 through 2023/24.

	FY 2021/22		FY 2022/23		FY 2023/24
	Actual	ı	Est. Actual (1)		Budget <sup>(1)</sup>
Total Regular Salaries	\$ 3,202,713	\$	3,265,917	\$	3,812,967
<u>Benefits</u>					
PERS Retirement (1)	762,353		678,061		886,178
Health Insurance	393,383		251,728		579,371
Cafeteria Plan Benefits	86,981		109,777		33,076
Dental/Vision Plan	66,569		68,150		96,457
Long-Term Disability	15,572		12,698		19,406
Life Insurance	11,824		19,982		21,368
Total Benefits:	\$ 1,336,682	\$	1,140,397	\$	1,635,855
Employee Benefits Percentage	41.74%		34.92%		42.90%

<sup>(1)</sup> The PERS Retirement for FY 2021/22 thru FY 2023/24 in the above benefit percentage calculations does not include the additional \$125,000 payment towards CCWA's unfunded accrued liabilty, which is included in the operating expense sections of the budget. Also not included in the above calculations are the GASB 68 actuarial adjustments to pension expenses.

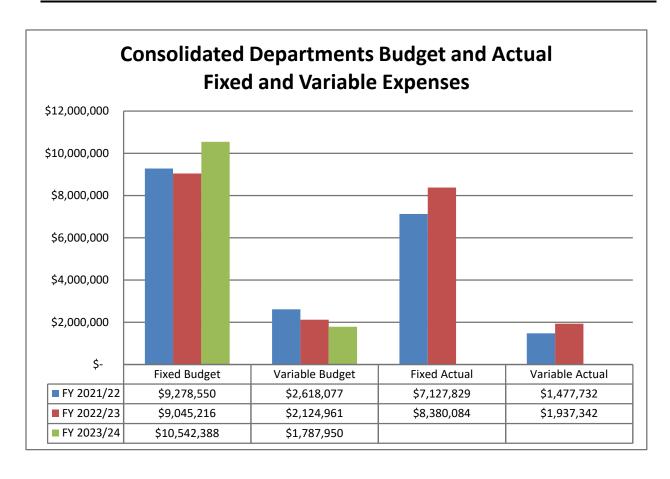
## **Consolidated Department Operating Expenses**

	F	Y 2023/24
Item		Budget
Personnel	\$	6,309,955
Office Expenses		21,800
Supplies and Equipment		1,622,928
Monitoring Expenses		130,332
Repairs and Maintenance		326,140
Professional Services		2,126,169
General and Administrative		298,802
Utilities		640,818
Other Expenses		828,377
Turnouts		25,018
TOTAL:	\$	12,330,338



## **Consolidated Department Operating Expenses**

	FY 2021/22	F۱	Y 2021/22	F`	Y 2022/23		FY 2022/23	F	Y 2023/24
Item	Budget		Actual		Budget	Es	timated Actual		Budget
Personnel	\$ 5,291,985	\$	4,416,050	\$	5,604,065	\$	5,178,747	\$	6,309,955
Office Expenses	21,300		18,066		21,300		16,083		21,800
Supplies and Equipment	1,845,711		969,199		1,428,139		1,474,309		1,622,928
Monitoring Expenses	106,215		97,097		121,234		92,000		130,332
Repairs and Maintenance	297,310		289,954		303,290		250,293		326,140
Professional Services	2,184,285		1,294,966		1,495,162		1,569,893		2,126,169
General and Administrative	312,812		174,265		292,163		216,001		298,802
Utilities	1,145,591		884,483		1,145,930		843,148		640,818
Other Expenses	666,273		446,293		733,876		661,953		828,377
Turnouts	25,144		15,188		25,018		15,000		25,018
Total:	\$ 11,896,627	\$	8,605,562	\$ 1	1,170,177	\$	10,317,425	\$	12,330,338



## **Consolidated Department Operating Expenses**

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
	PERSONNEL EXPENSES							
5000.10 Full-Tin	ne Regular Wages	\$ 3,256,491	\$ 3,182,136	\$ 3,424,644	\$ 3,265,917	\$ 3,812,967	\$ 388,323	11.34%
1300.60 Capitali	ized Wages and Overtime	-	-	-	-	-	-	N/A
5000.20 Overting	ne	152,603	197,847	160,581	201,943	177,305	16,724	10.41%
5000.40 Standb		60,787	62,111	65,614	60,995	68,981	3,367	5.13%
5000.50 Shift Di	fferential Pay	20,469	19,343	21,279	16,444	22,328	1,049	4.93%
5100.10 PERS I	Retirement	856,497	80,110	993,055	803,061	1,011,178	18,123	1.83%
5100.15 Medica	re Taxes	52,105	51,556	54,107	47,346	59,663	5,556	10.27%
5100.20 Health/	Dental/Vision Plans	611,052	539,406	591,943	429,655	708,903	116,960	19.76%
5100.25 Worker	s' Compensation	81,391	85,412	92,735	55,237	79,412	(13,323)	-14.37%
5100.30 Vehicle 5100.35 Retiree	Expenses Medical Future Liability Dep.	9,000 152,009	9,000 151,188	9,000 149,950	9,000 160,988	9,000 208,716	- 58,766	0.00% 39.19%
5100.50 Long-T	erm Disability	16,562	15,778	17,416	12,698	19,406	1,990	11.43%
5100.55 Life Ins	urance	13,310	11,822	13,696	19,982	21,368	7,672	56.02%
5100.60 Employ	ee Physicals	900	680	1,155	330	3,655	2,500	216.45%
5000.30 Tempor	rary Services	-	-	-	-	-	-	N/A
	vee Incentive Programs/457K Plan	6,560	7,943	6,640	93,502	104,821	98,181	1478.63%
5100.65 Employ	ee Education Reimbursement	2,250	-	2,250	-	2,250	-	0.00%
5100.86 Benefit	s Overhead E-Projects	_	1,719		1,649	-	-	N/A
	Total Personnel Expenses:	5,291,985	4,416,050	5,604,065	5,178,747	6,309,955	705,890	12.60%

## **Consolidated Department Operating Expenses**

Account Account Number Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
OFFICE EXPENSES							
5200.20 Office Supplies	10,800	8,556	10,800	7,479	10,800	-	0.00%
5200.30 Misc. Office Expenses	10,500	9,510	10,500	8,604	11,000	500	4.76%
Total Office Expense	s: 21,300	18,066	21,300	16,083	21,800	500	2.35%
SUPPLIES AND EQUIPMENT							
5500.10 Uniform Expenses	16,160	18,649	19,705	16,602	22,555	2,850	14.46%
5500.15 Minor Tools and Equipment	10,000	8,871	11,000	11,000	11,000	-	0.00%
5500.20 Spare Parts	-	-	-	-	-	-	N/A
5500.25 Landscape Equipment and Supplies	1,500	-	1,500	250	1,500	-	0.00%
5500.30 Chemicals-Fixed	-	-	-	-	-	-	N/A
5500.31 Chemicals-Variable	1,668,861	802,454	1,196,329	1,300,000	1,379,033	182,704	15.27%
5500.35 Maintenance Supplies/Hardware	28,000	15,917	28,000	19,616	28,000	-	0.00%
5500.40 Safety Supplies	14,000	16,773	14,000	11,470	23,235	9,235	65.96%
5500.45 Fuel and Lubricants	93,690	98,837	148,105	107,371	148,105	-	0.00%
5500.50 Seed/Erosion Control Supplies	13,000	7,268	9,000	7,500	9,000	-	0.00%
5500.55 Backflow Prevention Supplies	500	431	500	500	500	-	0.00%
Total Supplies and Equipmen	<b>t:</b> 1,845,711	969,199	1,428,139	1,474,309	1,622,928	194,789	13.64%
MONITORING EXPENSES							
5600.10 Lab Supplies	63,500	71,599	82,731	81,500	87,679	4,948	5.98%
5600.20 Lab Tools and Equipment	13,650	3,183	10,080	-	14,230	4,150	41.17%
5600.30 Lab Testing	29,065	22,314	28,423	10,500	28,423	-	0.00%
Total Monitoring Expense	s: 106,215	97,097	121,234	92,000	130,332	9,098	7.50%

## **Consolidated Department Operating Expenses**

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
RFI	PAIRS AND MAINTENANCE							
	ent Repairs and Maintenance	192,500	199,511	195,500	164,552	210,500	15,000	7.67%
	Repairs and Maintenance	21,500	34,950	28,000	19,500	28,000	-	0.00%
5700.30 Building	·	69,550	42,919	66,030	54,315	73,880	7,850	11.89%
5700.40 Landsca		13,760	12,574	13,760	11,925	13,760	-	0.00%
	Total Repairs and Maintenance:	297,310	289,954	303,290	250,293	326,140	22,850	7.53%
PI	ROFESSIONAL SERVICES							
5400.10 Profession	onal Services	191,665	86,667	241,385	96,004	311,700	70,315	29.13%
5400.20 Legal Se	rvices	1,810,000	1,063,338	1,048,772	1,275,000	1,565,000	516,228	49.22%
5400.30 Engineer	ring Services	30,000	11,266	30,000	37,975	72,500	42,500	141.67%
5400.40 Permits	-	41,900	46,231	61,870	58,400	64,610	2,740	4.43%
5400.50 Non-Cor	tractual Services	4,120	3,263	4,120	2,514	4,120	-	0.00%
5400.60 Accounti	ng Services	106,600	84,201	109,015	100,000	108,239	(776)	-0.71%
	Total Professional Services:	2,184,285	1,294,966	1,495,162	1,569,893	2,126,169	631,007	42.20%

## **Consolidated Department Operating Expenses**

	ccount Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
GENERAL ANI	D ADMINISTRATIVE							
5300.10 Meetings and Trav	el	60,500	11,073	60,001	28,058	53,000	(7,001)	-11.67%
5300.20 Mileage Reimburse	ement	1,650	201	1,650	50	1,650	-	0.00%
5300.30 Dues and Member	ships	204,819	128,673	180,569	158,140	182,709	2,140	1.19%
5300.40 Publications		3,000	5,097	3,250	3,250	3,250	-	0.00%
5300.50 Training		26,444	16,019	28,294	15,997	39,794	11,500	40.65%
5300.60 Advertising		5,500	99	5,500	1,500	5,500	-	0.00%
5300.70 Printing and Bindin	ng	2,000	1,879	2,000	600	2,000	-	0.00%
5300.80 Postage		8,900	11,224	10,900	8,406	10,900	-	0.00%
Total Gene	ral and Administrative:	312,812	174,265	292,163	216,001	298,802	6,639	2.27%
<u>U1</u>	<u> </u>							
5800.20 Natural Gas		8,770	15,083	10,520	10,663	10,570	50	0.48%
5800.30 Electric-Fixed		156,721	166,760	171,857	164,328	178,665	6,808	3.96%
5800.35 Electric-Variable		949,216	675,279	928,632	637,342	408,918	(519,714)	-55.97%
5800.40 Water		4,900	4,499	5,080	4,794	5,080	-	0.00%
5800.50 Telephone		12,780	12,748	15,590	13,579	22,070	6,480	41.57%
5800.60 Waste Disposal		13,205	10,115	14,251	12,442	15,515	1,264	8.87%
	Total Utilities:	1,145,591	884,483	1,145,930	843,148	640,818	(505,112)	-44.08%

## **Consolidated Department Operating Expenses**

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
	OTHER EXPENSES							
5900.10 Insurance	e	155,560	164,901	187,117	179,517	234,579	47,462	25.36%
5900.30 Non-Cap	oitalized Projects <sup>(1)</sup>	-		-	-	-	-	N/A
5900.40 Equipme	nt Rental	46,680	18,374	67,260	132,364	67,660	400	0.59%
5900.50 Non-Cap	oitalized Equipment	22,500	9,254	22,500	-	22,500	-	0.00%
5900.60 Compute	er Expenses	260,884	238,800	297,952	258,072	297,415	(537)	-0.18%
5900.70 Appropria	ated Contingency	180,649	14,964	159,047	92,000	206,223	47,176	29.66%
	Total Other Expenses:	666,273	446,293	733,876	661,953	828,377	94,501	12.88%
Turnout E	Expenses	25,144	15,188	25,018	15,000	25,018	-	0.00%
тот	AL OPERATING EXPENSES	\$ 11,896,627	\$ 8,605,562	\$ 11,170,177	\$ 10,317,425	\$ 12,330,338	\$ 1,160,161	10.39%

<sup>(1)</sup> Effective July 1, 2018 Non-Capitalized Projects will be found in the Capital & Extraordinary Projects Sections of the Budget.

# Central Coast Water Authority Operating, Maintenance and Project Expense Allocation by Department Fiscal Year 2023/24 Budget

	Admir	nistration Depart	tment		Water 1	Treatment Plant	t Department Fix	ed Costs		
							WTP Fixed	Exchange	Total	
			Administration			WTP		Fixed	Fixed WTP	Turnout
Project Participant	Table A	Percentage	Expenses	Table A	Percentage	Fixed	Retreatment	Adjustments	Costs	Costs
Shandon	-	=	\$ -	100	0.23% \$	12,359	=	-	12,359	\$ 3,121
Chorro Valley	-	-	-	2,338	5.32%	288,953	=	-	288,953	2,900
Lopez	-	-	-	2,392	5.45%	295,626	=	-	295,626	2,383
Guadalupe	550	1.41%	49,611	550	1.25%	67,974	19,699	-	87,674	2,269
Santa Maria	16,200	41.46%	1,461,258	16,200	36.90%	2,002,152	580,234	-	2,582,386	2,540
Golden State Water Co.	500	1.28%	45,101	500	1.14%	61,795	17,908	-	79,703	4,218
VSFB	5,500	14.07%	496,106	5,500	12.53%	679,743	196,993	-	876,736	2,000
Buellton	578	1.48%	52,136	578	1.32%	71,435	20,702	-	92,137	2,224
Santa Ynez (Solvang)	1,500	3.84%	135,302	1,500	3.42%	185,384	53,725	-	239,110	1,863
Santa Ynez	500	1.28%	45,101	500	1.14%	61,795	104,764	299,705	466,264	1,500
Goleta	4,500	11.52%	405,905	4,500	10.25%	556,153	(318,352)	(107,894)	129,908	-
Morehart Land	200	0.51%	18,040	200	0.46%	24,718	(17,555)	-	7,163	-
La Cumbre	1,000	2.56%	90,201	1,000	2.28%	123,590	(87,773)	-	35,817	-
Raytheon (SBRC)	50	0.13%	4,510	50	0.11%	6,179	(4,389)	-	1,791	-
Santa Barbara	3,000	7.68%	270,603	3,000	6.83%	370,769	(212,234)	(71,929)	86,605	-
Montecito	3,000	7.68%	270,603	3,000	6.83%	370,769	(212,234)	(71,929)	86,605	-
Carpinteria	2,000	5.12%	180,402	2,000	4.55%	247,179	(141,490)	(47,953)	57,737	-
TOTAL:	39,078	100.00%	\$ 3,524,880	43,908	100.00% \$	5,426,573	\$ -	-	\$ 5,426,573	\$ 25,018
		·		·		•	·			

			Distributi	on Department	Fixed Costs					Total
					_				Total Fixed Distribution	Fixed Operating
Project Participant	Reach 33B	Reach 34	Reach 35	Reach 37	Reach 38	Mission Hills II	Santa Ynez I	Santa Ynez II	Costs	& Project Costs
Shandon	1,210	-	-	-	-	-	-	-	1,210	16,690
Chorro Valley	28,290	-	-	-	-	-	-	-	28,290	320,143
Lopez	28,944	20,114	-	-	-	-	-	-	49,058	347,067
Guadalupe	6,655	4,625	2,055	-	-	-	-	-	13,335	152,888
Santa Maria	196,022	136,226	60,536	30,672	-	-	-	-	423,456	4,469,640
Golden State Water Co.	6,050	4,204	1,868	947	-	-	-	-	13,070	142,091
VSFB	66,551	46,249	20,552	10,413	27,093	123,031	-	-	293,890	1,668,732
Buellton	6,994	4,860	2,160	1,094	2,847	12,929	37,681	-	68,566	215,063
Santa Ynez (Solvang)	18,150	12,613	5,605	2,840	7,389	33,554	97,788	-	177,940	554,214
Santa Ynez	6,050	4,204	1,868	947	2,463	11,185	32,596	-	59,313	572,178
Goleta	54,451	37,840	16,816	8,520	22,167	100,662	293,363	528,105	1,061,924	1,597,737
Morehart Land	2,420	1,682	747	379	985	4,474	13,038	23,471	47,197	72,400
La Cumbre	12,100	8,409	3,737	1,893	4,926	22,369	65,192	117,357	235,983	362,001
Raytheon (SBRC)	605	420	187	95	246	1,118	3,260	5,868	11,799	18,100
Santa Barbara	36,300	25,227	11,210	5,680	14,778	67,108	195,576	352,070	707,949	1,065,158
Montecito	36,300	25,227	11,210	5,680	14,778	67,108	195,576	352,070	707,949	1,065,158
Carpinteria	24,200	16,818	7,474	3,787	9,852	44,739	130,384	234,713	471,966	710,105
TOTAL:	531,294	348,721	146,026	72,947	107,524	488,276	1,064,453	1,613,655	4,372,895	

# Central Coast Water Authority Operating, Maintenance and Project Expense Allocation by Department Fiscal Year 2023/24 Budget

	Distribution	Wa	ater Treatment Plar	nt Variable Cost	's		Total	1		
	Department				Total	Total	Fixed,			
	Variable Costs			WTP Variable	WTP	Variable	Variable			
		WTP	WTP Variable	Exchange	Variable	Operating	& Project			
Project Participant	Santa Ynez II	Variable	Retreatment	Adjustments	Costs	Costs	Costs	Summary of Total C	Costs	
Shandon	\$ -	\$ -			\$ -	\$ -	\$ 16,690	Fixed O&M Costs		
Chorro Valley	=	240,789			240,789	240,789	560,932	Administration	\$	3,384,830
Lopez	-	236,443			236,443	236,443	583,510	Water Treatment Plant		4,119,968
Guadalupe	-	11,083	2,307		13,390	13,390	166,279	Distribution		3,037,590
Santa Maria	=	184,721	38,449		223,170	223,170	4,692,810	Total Fixed O&M Costs		10,542,388
Golden State Water Co.	-	20,102	4,184		24,286	24,286	166,378			
VAFB	-	302,740	63,015		365,755	365,755	2,034,487	Variable O&M Costs		
Buellton	=	6,846	1,425		8,270	8,270	223,334	Water Treatment Plant		1,517,118
Santa Ynez (Solvang)	-	34,445	7,170		41,615	41,615	595,829	Distribution		270,832
Santa Ynez	-	-	54,847	263,499	318,346	318,346	890,524	Total Variable O&M Costs		1,787,950
Goleta	197,006	252,307	(124,675)	(94,860)	32,772	229,778	1,827,515			
Morehart Land	11,421	9,127	(7,228)	-	1,900	13,320	85,721	Capital & Non-Capital Projects		2,806,978
La Cumbre	48,810	39,009	(30,889)	-	8,120	56,929	418,930			
S.B. Research	-	-	-	-	-	-	18,100	Total O&M and Project Costs:	\$	15,137,317
Santa Barbara	-	63,240	-	(63,240)	-	-	1,065,158			
Montecito	-	63,240	-	(63,240)	_	-	1,065,158			
Carpinteria	13,596	53,026	(8,604)			15,858	725,963			
TOTAL:	\$ 270,832	\$ 1,517,118	\$ (0)	0	1,517,118	1,787,950	\$ 15,137,317	]		
								1		



Cachuma Lake January 2023

## Administration Department

The Administration Department is comprised of the Executive Director, Accounting and Finance, Engineering and support staff. The department is responsible for administration of the Authority and provides support to the Board of Directors, various Authority committees, and operations and maintenance departments of the Authority.

## **Highlights**

### **Department Information**

•	Number of employees	5.50
•	Number of Board members	8
•	Number of Authority Committees	2
•	Board of Directors meetings	Fourth Thursday of each month
•	Operating Committee meetings	Second Thursday, quarterly
•	Other Committee meetings	As needed

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### **Budget Information**

•	Total FY 2023/24 O&M Budget	\$ 3,384,830	
•	O&M Budget increase over FY 2022/23	\$ 674,892	
•	Percentage increase over FY 2022/23		24.90%

### Significant Accomplishments during 2022/23

- Implementation of the 2022 Supplemental Water Purchase Program to acquire additional water supplies for CCWA Project Participants.
- Execution of the State Water Project Contract Extension Amendment and the Water Management Amendment.

### Significant Goals for FY 2023/24

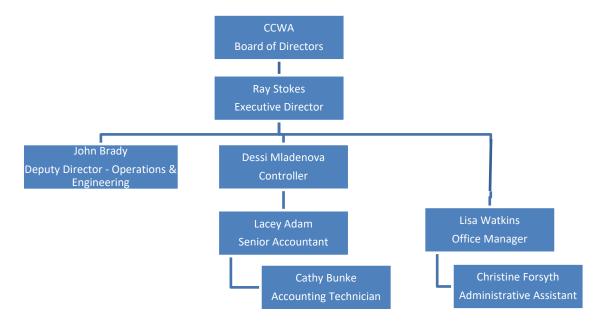
- Negotiate a long-term Warren Act Contract with the US Bureau of Reclamation.
- Begin implementing a succession plan. Recruit an Operations Manager to take responsibility of capital improvement projects, planning and oversight of construction activities and supervision of staff, policy and internal relationships.
- Research and replace the existing accounting software system and the current document managing system.
- Finalize the DWR Cost/Debt reconciliation project and close out prior Statement of Charges protest items.
- Negotiate and execute a short-term exchange program for water banking opportunities.

## **Administration Department**

Fiscal Year 2023/24 Budget

The Administration Department is comprised of the Executive Director, Deputy Director of Operations and Engineering, Controller, Deputy Controller, Office Manager and support staff. The department is responsible for administration of the Authority and provides support to the (1) Board of Directors and various Authority committees and (2) operations and maintenance departments of the Authority.

The Authority's Administration Department has three main functions: Executive, which provides oversight and management of the Authority; Finance/Treasury, which is the central fiscal control and accounting agency of the Authority and which invests all cash balances of the Authority; and Administrative Services, which coordinates and administers the employee benefits program, human resource functions and the Authority's auto, property and liability insurances.



#### EXECUTIVE DIRECTOR

The Executive Director is the chief executive officer and administrative head of the Authority, with the responsibility for planning, organizing, staffing, coordinating, budgeting, and directing the administrative activities and operations of the Authority. The Executive Director is appointed by and serves at the pleasure of the Authority Board of Directors. The Executive Director appoints the supervisors of all departments and is responsible for implementation of policies established by the Board of Directors.

The Executive Director is responsible for providing and exercising overall supervision and disciplinary control over the necessary administrative and operating staff to carry out official Board policies. The Executive Director is responsible for the execution of contracts and other documents on behalf of the Authority to the extent provided by the Board of Directors. The Executive Director serves as the Treasurer for the Authority.

## **Administration Department**

Fiscal Year 2023/24 Budget

### **DEPUTY DIRECTOR - Operations and Engineering**

The Deputy Director of Operations and Engineering serves as the operations officer for the Authority and is responsible for all operational and engineering related activities, including planning and directing the operations and maintenance of the water treatment plant, laboratory, distribution system and network system. In addition, the Deputy Director of Operations and Engineering is responsible for all engineering work and oversees project management related to CCWA's distribution pipeline, water treatment plant, and ancillary facilities.

The Deputy Director of Operations and Engineering is charged with the responsibility for construction contract administration and management, and provides technical oversight to the operations and maintenance departments, including evaluating, designing, and implementing operational and capital improvements for the Authority. Additional secondary duties include oversight of professional consultants and detailed analysis and design for engineering work performed in-house.

#### **CONTROLLER**

The Controller manages the finance department's daily finance/accounting activities including payroll and audits, preparation of the operating and capital budgets, preparation of the comprehensive annual financial reports, debt management, risk management, and cash management. The Controller provides oversight of the employee benefits program for the Authority. Additionally, the Controller monitors the general ledger and supervises staff in areas such as accounts payable and payroll.

#### SENIOR ACCOUNTANT

The Senior Accountant assists the Controller in planning, organizing, directing, coordinating and performing accounting and fiscal activities of CCWA, including assisting with the preparation of the monthly financial and quarterly investment reports for the Board of Directors, and assisting the Controller with the preparation of the CCWA fiscal year budget and long term budget plans. The Senior Accountant assists the Deputy Director – Operations and Engineering with water accounting and reporting to the Department of Water Resources. Additionally, the Senior Accountant provides back-up to staff in areas such as accounts payable and payroll.

### **OFFICE MANAGER**

The Authority's Office Manager administers the employee benefits program, which includes health insurance, life insurance, dental and vision insurance, deferred compensation, Section 125 cafeteria plan, and the Public Employees' Retirement System (PERS). The Office Manager maintains vendor risk management related to auto, property and liability insurances. Additionally, the Office Manager serves as Secretary to the Board of Directors.

## **Administration Department**

Fiscal Year 2023/24 Budget

### ADMINISTRATION DEPARTMENT OPERATING EXPENSE OVERVIEW

The Administration Department expenses are treated as fixed expenses for purposes of billing to the project participants. All project participants pay the Administration Department expenses based primarily on their proportional share of Table A amounts.

The Administration Department operating expense budget for FY 2023/24 is increasing by \$674,892 or 24.90% when compared to the FY 2022/23 Budget. The total FY 2023/24 budget is \$3,384,830 compared to the FY 2022/23 budget of \$2,709,938. The following items represent the major changes in the Administration Department budget.

<u>Personnel Expenses</u> Total personnel expenses are increasing by approximately \$140,992 due to the following:

- The FY 2023/24 total salaries and wages budget for the Administration Department increased by just \$70,713 when compared to the prior fiscal year budget.
- CalPERS retirement expenses are increasing by \$10,143 over the prior fiscal year. The CCWA employer paid portion for "Classic" members in FY 23/24 is 31.596% as compared to the prior year amount of 29.121%, for a 2.475% increase. CCWA "Classic" member employees began paying 50% of the increase in the "normal" PERS employer contribution in FY 2017/18. As of FY 2023/24 the Administration Department has 1 CalPERS PEPRA member employee. The PEPRA employer contribution rate in FY 2023/24 decreased from 8.26% in FY 2022/23 to 8.00% in FY 2023/24 for a decrease in employer paid PEPRA contribution rate of 0.26%. Currently, the Administration Department has 1 "Classic" 2<sup>nd</sup> tier member employee. The 2<sup>nd</sup> tier member employer contribution rate in FY 2023/24 is 24.596%.
- Health insurance, dental/vision plan expenses and cafeteria plan benefits combined are increasing by \$16,839. This is due to; 1) The 2023 CalPERS health insurance plan with the lowest premiums increased by 18.40% over the 2022 premiums, as opposed to the increase of 5% budgeted for the calendar year 2023. 2) The FY 2023/24 Budget also includes an estimated 5% increase in the health insurance premiums effective January 1, 2024. The health plan estimates are based on the elections of each employee at the time the budget is prepared.
- Workers' Compensation costs are decreasing by \$579 due to a 22% decrease in the Experience modification rate for CCWA.
- The FY 2023/24 Budget includes a \$54,762 deposit into the Retiree Benefit Trust Program. This amount is based on actuarial assumptions for the required minimum contribution under PEMHCA and the additional vested portion of retiree only premiums, based on employees

## **Administration Department**

Fiscal Year 2023/24 Budget

who are 62 years of age or older and retire from CCWA having completed at least 10 years of service with CCWA.

<u>Professional/Legal Services</u> Professional Services are increasing by \$505,452 due primarily to an increase in legal costs and executive recruiting fees.

<u>General and Administrative</u> General and administrative expenses are increasing by \$500 due to an increase in Dues and Memberships.

<u>Other Expenses</u> Other expenses are increasing in total by \$27,477 due to an increase in appropriated contingency.

## Personnel Services Summary Administration Department

	PERSONNEL (	COUNT SUN	MARY		
Position Title	Number Auth. FY 2021/22	Number Auth. FY 2022/23	Number Requested FY 2023/24	Change Over FY 2021/22	Change Over FY 2022/23
Executive Director (1)	0.50	0.50	0.50	-	-
Deputy Director of Operations (2)	0.25	0.25	0.25	-	-
Operations Manager (3)	-	-	0.25	0.25	0.25
Controller	1.00	1.00	1.00	-	-
Deputy Controller	1.00	-	-		-
Senior Accountant	-	1.00	1.00		-
Office Manager	1.00	1.00	1.00	-	-
Accounting Technician	0.75	0.75	0.75	-	-
Administrative Assistant	0.75	0.75	0.75	-	-
TOTAL:	5.25	5.25	5.50	0.25	0.25

	PERSONNEL WAGE SUMMARY											
	No.	No.		inimum	Maximum		F۱	2022/23	Α	llocation		
	of	Position Monthly		N	Monthly		<b>Total Annual</b>		to Admin			
Position Title	Emp.	Classification		Salary	Salary		Salary		Department			
Executive Director (1)	1	N/A		N/A		N/A	\$	298,850	\$	149,425		
Deputy Director of Operations (2)	1	N/A		N/A		N/A	\$	209,053	\$	52,263		
Operations Manager (3)	1	46	\$	12,387	\$	15,112	\$	141,665	\$	35,416		
Controller	1	43	\$	11,614	\$	14,169	\$	138,656	\$	138,656		
Deputy Controller	0	33	\$	-	\$	-	\$	-	\$	-		
Senior Accountant	1	25	\$	7,892	\$	9,628	\$	94,495	\$	94,495		
Office Manager	1	31	\$	8,977	\$	10,951	\$	114,977	\$	114,977		
Accounting Technician	1	12	\$	5,970	\$	7,283	\$	53,864	\$	53,864		
Administrative Assistant	1	11	\$	5,843	\$	7,129	\$	53,199	\$	53,199		
FY 2023/24 Salary Pool									\$	34,103		
TOTAL	: 8								\$	726,399		

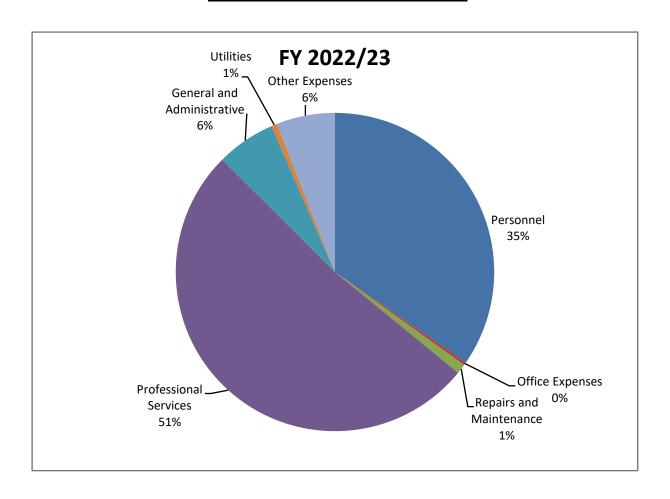
<sup>(1)</sup> The Executive Director is allocated to Administration (50%), Water Treatment Plant (25%) and Distribution (25%).

<sup>(2)</sup> The Deputy Director of Operations is allocated to Administration (25%), Water Treatment Plant (35%) and Distribution (40%).

<sup>(3)</sup> The Operations Manager is allocated to Administration(25%), Water Treatment Plant(35%) and Distribution (40%).

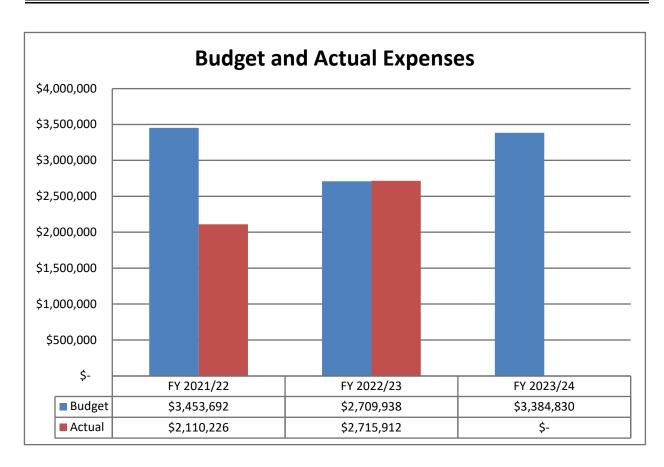
## **Administration Department Operating Expenses**

ltem	FY 2023/24 Budget
Personnel	\$ 1,170,990
Office Expenses	11,300
Repairs and Maintenance	33,780
Professional Services	1,744,542
General and Administrative	203,062
Utilities	20,004
Other Expenses	201,151
TOTAL:	\$ 3,384,830



## **Administration Department Operating Expenses**

İtem	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget
Personnel	\$ 985,145	\$ 878,719	\$ 1,030,498	\$ 1,002,140	\$ 1,170,990
Office Expenses	10,800	10,801	10,800	8,754	11,300
Supplies and Equipment	-	-	-	-	-
Repairs and Maintenance	33,510	27,040	33,580	28,425	33,780
Professional Services	1,997,113	921,224	1,239,090	1,357,710	1,744,542
General and Administration	202,562	135,311	202,562	165,383	203,062
Utilities	19,434	14,065	19,734	16,250	20,004
Other Expenses	205,127	123,066	173,674	137,250	201,151
TOTAL:	\$3,453,692	\$ 2,110,226	\$ 2,709,938	\$ 2,715,912	\$ 3,384,830



## Administration Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

	ount me	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
PERSONNE	EXPENSES							
5000.10 Full-Time Regular		\$ 626,463	\$ 581,21	5 \$ 655,686	\$ 650,239	\$ 726,399	\$ 70,713	10.78%
1300.60 Capitalized Wages	•	· ,	-	-	· -	-	, , , , , , , , , , , , , , , , , , ,	N/A
5000.20 Overtime		5,000	5,28	7 5,000	166	5,000	-	0.00%
5000.40 Standby Pay		_	-	-	-	-	-	N/A
5000.50 Shift Differential Pa	у	-	-	-	-	-	-	N/A
5100.10 PERS Retirement		185,987	135,14	6 199,407	169,338	209,550	10,143	5.09%
5100.15 Medicare Taxes		9,396	11,33	0 9,784	17,358	10,749	965	9.86%
5100.20 Health/Dental/Visio	n Plans	104,867	77,33	3 101,627	79,812	118,466	16,839	16.57%
5100.25 Workers' Compens	ation	3,753	4,30	8 4,713	3,188	4,134	(579)	-12.28%
5100.30 Vehicle Expenses		9,000	9,00	0 9,000	9,000	9,000	-	0.00%
5100.35 Retiree Medical Fu	ture Liability Dep.	33,522	41,20	1 37,905	43,484	54,762	16,857	44.47%
5100.50 Long-Term Disabili	ty	3,258	2,99	2 3,410	2,717	3,777	367	10.77%
5100.55 Life Insurance		2,369	1,95	0 2,436	3,985	3,622	1,186	48.69%
5100.60 Employee Physical	S	-	-	-		-	-	N/A
5100.80 Employee Incentive	e/457K Plan	1,280	7,94	3 1,280	22,854	25,280	24,000	1875.00%
5100.65 Employee Education		250	-	250		250	-	0.00%
5100.86 Benefits Overhead	E-Projects	-	1,01	4 -		-	-	N/A
Total Pe	rsonnel Expenses:	985,145	878,71	9 1,030,498	1,002,140	1,170,990	140,492	13.63%

## Administration Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Account Number Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
OFFICE EXPENSES							
5200.20 Office Supplies	6,300	5,901	6,300	4,254	6,300	_	0.00%
5200.30 Miscellaneous Office Expenses	4,500	4,900	4,500	4,500	5,000	500	11.11%
Total Office Expense		10,801	10,800	8,754	11,300	500	4.63%
SUPPLIES AND EQUIPMENT							
5500.10 Uniform Expenses	_	_	-	-	-	-	N/A
5500.15 Minor Tools and Equipment	-	-	-	-	-	-	N/A
5500.20 Spare Parts	-	-	-	-	-	-	N/A
5500.25 Landscape Equipment and Supplies	-	-	-	-	-	-	N/A
5500.30 Chemicals-Fixed	-	-	-	-	-	-	N/A
5500.31 Chemicals-Variable	-	-	-	-	-	-	N/A
5500.35 Maintenance Supplies/Hardware	-	-	-	-	-	-	N/A
5500.40 Safety Supplies	-	-	-	-	-	-	N/A
5500.45 Fuel and Lubricants	-	-	-	-	-	-	N/A
5500.50 Seed/Erosion Control Supplies	-	-	-	-	-	-	N/A
5500.55 Backflow Prevention Supplies	-	-	-	-	-	-	N/A
Total Supplies and Equipmer	nt: -	-	-	-	-	-	N/A
MONITORING EXPENSES							
5600.10 Lab Supplies	-	-	-	-	-	-	N/A
5600.20 Lab Tools and Equipment	_	-	-	_	-	_	N/A
5600.30 Lab Testing	-	-	-	-	-	-	N/A
Total Monitoring Expense	s: -	-	-	-	-	-	-

## Administration Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
REF	PAIRS AND MAINTENANCE							
5700.10 Equipm	nent Repairs and Maintenance	5,500	4,475	5,500	2,400	5,500	-	0.00%
	Repairs and Maintenance	-	-	-		-	-	N/A
5700.30 Building	g Maintenance	23,750	16,638	23,820	22,000	24,020	200	0.84%
	cape Maintenance	4,260	3,819	4,260	4,025	4,260	-	0.00%
To	otal Repairs and Maintenance:		27,040	33,580	28,425	33,780	200	0.60%
		updated						
	ROFESSIONAL SERVICES	-						
5400.10 Profess		76,393	52,428	77,183	20,196	117,183	40,000	51.82%
5400.20 Legal S		1,810,000	926,228	1,048,772	1,235,000	1,515,000	466,228	44.45%
5400.30 Engine	<u> </u>	-	-	-	-	-	-	N/A
5400.40 Permits	=	-	-	-	-	-	-	N/A
	ontractual Services	4,120	2,511	4,120	2,514	4,120	-	0.00%
5400.60 Accour	0	106,600	84,201	109,015	100,000	108,239	(776)	-0.71%
	Total Professional Services:	1,997,113	921,224	1,239,090	1,357,710	1,744,542	505,452	40.79%
<u>GENE</u> 5300.10 Meeting	ERAL AND ADMINISTRATIVE	21,500	84 <b>l</b>	21,500	13,238	20,000	(1,500)	-6.98%
	e Reimbursement	1,000	04	1,000	13,236	1,000	(1,500)	0.00%
	and Memberships	167,469	115,625	167,469	145,000	169,469	2,000	1.19%
5300.40 Publica	•	1,250	1,145	1,250	1,250	1,250	2,000	0.00%
5300.50 Trainin		3,544	1,694	3,544	2,245	3,544	_	0.00%
5300.60 Adverti		2,500	99	2,500	2,240	2,500	_	0.00%
5300.70 Printing		2,000	1,553	2,000	600	2,000	_	0.00%
5300.80 Postag	-	3,300	2,511	3,300	3,000	3,300	_	0.00%
	al General and Administrative:		135,311	202,562	165,383	203,062	500	0.25%

## **Administration Department Operating Expenses**

Account	Account	FY 2021/22	FY 2021/22	FY 2022/23	FY 2022/23	FY 2023/24	Change from FY 2022/23	Percent Change FY 2022/23
Number	Name	Budget	Actual	Budget	Estimated Actual	Budget	Budget	Budget
	<u>UTILITIES</u>							
5800.20 Natura	l Gas	450	561	450	450	500	50	11.11%
5800.30 Electric	c-Fixed	8,944	4,662	8,944	6,000	8,944	-	0.00%
5800.35 Electric	c-Variable	-	-	-		-	-	N/A
5800.40 Water		2,400	2,326	2,580	2,500	2,580	-	0.00%
5800.50 Teleph	one	3,780	2,880	3,780	3,200	3,780	-	0.00%
5800.60 Waste	Disposal	3,860	3,636	3,980	4,100	4,200	220	5.53%
	Total Utilities:	19,434	14,065	19,734	16,250	20,004	270	1.37%
5900.10 Insurar	OTHER EXPENSES	23,098	20,067	22,328	26,833	23,018	690	3.09%
5900.30 Non-Ca	apitalized Projects <sup>(1)</sup>	-	-	-		_	-	N/A
5900.40 Equipn		5,340	5,410	5,360	4,600	5,360	-	0.00%
5900.50 Non-Ca	apitalized Equipment	2,500	741	2,500		2,500	-	0.00%
5900.60 Compu	iter Expenses	106,470	89,366	107,679	105,817	103,904	(3,775)	-3.51%
5900.70 Approp	riated Contingency	67,719	7,482	35,807	<u> </u>	66,369	30,562	85.35%
	Total Other Expenses:	205,127	123,066	173,674	137,250	201,151	27,477	15.82%
тот	AL OPERATING EXPENSES	\$ 3.453.692	\$ 2.174.944	\$ 2.709.938	\$ 2.715.912	\$3,384,830	\$ 674.892	24.90%

<sup>(1)</sup> Effective July 1, 2018 Non-Capitalized Projects will be found in the Capital Improvement and Non-Capital Projects section of the budget.

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5000.10 **ACCOUNT TITLE:** Full-Time Regular Salaries Description: Funds for the Administration Department regular employees. Includes \$34,103 for the FY 2022/23 salary pool. FY 23/24 Requested Budget 726.399 FY 22/23 Estimated Actual 650,239 76,161 Increase (Decrease) ACCOUNT NUMBER: 5000.20 **ACCOUNT TITLE:** Overtime Description: Overtime expenses for non-exempt Administration employees. FY 23/24 Requested Budget 5,000 FY 22/23 Estimated Actual 166 4,834 Increase (Decrease) ACCOUNT NUMBER: 5100.10 **ACCOUNT TITLE: PERS Retirement** Description: Funds for both employer and employee contributions into PERS retirement system. Based on a 31.9861% FY 23/24 Requested Budget 209,550 contribution rate for FY 2022/23, which includes the required Unfunded FY 22/23 Estimated Actual 169,338 Accrued Liability (UAL) payment. Increase (Decrease) 40,212 Required Contributions 107,556 18.336% \$ 78.747 UAL current fiscal year 13.650% UAL additional payment 23,246 fixed TOTAL \$ 209,550 ACCOUNT NUMBER: 5100.15 **ACCOUNT TITLE:** Medicare Description: Funds for the employer portion of Medicare taxes for the Administration Department. Amount is equal FY 23/24 Requested Budget 10,749 to 1.45% of regular and overtime wages and employer paid FY 22/23 Estimated Actual 17,358 deferred compensation contributions. Increase (Decrease) (6,609)

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5100.20 **ACCOUNT TITLE:** Health Insurance Description: Funds for employer paid portion of health insurance for Administration employees. Based on employee 2023 Café FY 23/24 Requested Budget Plan elections and dependent status. Includes an estimated 5% 92,875 FY 22/23 Estimated Actual increase in 2024 plan rates. 50.733 2023 Allowance Increase (Decrease) 42,142 2024 Allowance Est Family 21,713 \$ 22.799 Emp + 1 16,702 17,537 Employee only 8,351 8,769 ACCOUNT NUMBER: 5100.25 **ACCOUNT TITLE:** Workers' Compensation Insurance Description: Funds for Workers' Compensation insurance for the Administration Department. Based on an X-Mod FY 23/24 Requested Budget rate of 80% and economy of size rate of 90%. Based on a 3% premium 4,134 increase over FY 2022/23 FY 22/23 Estimated Actual 3,188 946 Increase (Decrease) ACCOUNT NUMBER: 5100.30 **ACCOUNT TITLE:** Vehicle Expenses Auto allowance for the Executive Description: Director in the amount of \$750 each per month. FY 23/24 Requested Budget 9,000 FY 22/23 Estimated Actual 9,000 Increase (Decrease) 0 ACCOUNT NUMBER: 5100.35 **ACCOUNT TITLE:** Retiree Medical Future Liability Deposit Description: Actuarially determined contributions to fund the estimated future liability for the required minimum FY 23/24 Requested Budget 54,762 contribution component (PEMHCA) of the CalPERS health plan and the FY 22/23 Estimated Actual 43,484 retiree health costs for vested employees age 62 and over retiring from 11,278 CCWA with at least 10 years of CCWA service. Costs are based on Increase (Decrease) the number of active and covered employees and retirees.

### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5100.40 **ACCOUNT TITLE:** Cafeteria Plan Benefits Description: Funds for the portion of the cafeteria plan benefits which exceed the premium costs for the Administrative FY 23/24 Requested Budget 9.919 employees based on each employee's benefit election. FY 22/23 Estimated Actual 17,251 Increase (Decrease) (7,332)ACCOUNT NUMBER: 5100.45 ACCOUNT TITLE: Dental/Vision Plan Description: Funds for the self-funded dental/vision plan. The plan provides \$4,179 per year per family for dental and vision expenses. Budgeted amount is \$3,135 per year per employee. FY 23/24 Requested Budget 15,672 FY 22/23 Estimated Actual Annual limit is based on an increase over the prior year amount for 11,828 3,844 the percentage change in the CPI. Increase (Decrease) ACCOUNT NUMBER: 5100.50 ACCOUNT TITLE: Long-Term Disability Insurance Description: Funds for premiums paid for long-term disability insurance. Based on a rate of \$0.52 per \$100 of salary. FY 23/24 Requested Budget 3,777 FY 22/23 Estimated Actual 2,717 Increase (Decrease) 1.060 ACCOUNT NUMBER: 5100.55 **ACCOUNT TITLE:** Life Insurance Description: Funds for the employer paid life insurance premiums for each employee. CCWA policy provides life FY 23/24 Requested Budget 3,622 insurance equal to 150% of an employee's annual salary to a FY 22/23 Estimated Actual 3,985 maximum of \$250,000. Increase (Decrease) (363)

### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET ACCOUNT NUMBER:** 5100.65 ACCOUNT TITLE: **Employee Education Reimbursement** Description: Funds for reimbursement of employee educational expenses under the policy established by CCWA. FY 23/24 Requested Budget 250 FY 22/23 Estimated Actual Increase (Decrease) 250 **ACCOUNT NUMBER:** 5100.80 **ACCOUNT TITLE:** Employee Incentives and 457 K Plan Description: Funds to encourage employee safety, efficiency and innovation through the Employee Achievement Awards FY 23/24 Requested Budget 25,280 Program (EAAP). FY 22/23 Estimated Actual 22,854 EAAP \$ 1,280 Increase (Decrease) 2,426 457 K Plan 24,000 TOTAL: \$ 25,280 Office Supplies ACCOUNT NUMBER: 5200.20 ACCOUNT TITLE: Funds for Office supplies for the Description: Administration Department. Based on \$525 per month in office FY 23/24 Requested Budget 6,300 supply expenses. FY 22/23 Estimated Actual 4,254 Increase (Decrease) 2,046 ACCOUNT NUMBER: 5200.30 ACCOUNT TITLE: Miscellaneous Office Expenses Description: Funds for miscellaneous expenses such as business cards and kitchen supplies. FY 23/24 Requested Budget 5,000 FY 22/23 Estimated Actual 4,500 Increase (Decrease) 500

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5300.10 **ACCOUNT TITLE:** Meetings and Travel Description: Funds for meetings and travel expenses for the Administration Department employees and SWC Consultant. FY 23/24 Requested Budget 20.000 2.000 ACWA Conferences \$ 12,000 SWC Meetings (\$1,000 per month) FY 22/23 Estimated Actual 13,238 2,500 DWR/Sacramento/MWQI Increase (Decrease) 6,762 3,500 Other miscellaneous meetings \$ 20,000 TOTAL ACCOUNT TITLE: ACCOUNT NUMBER: 5300.20 Mileage Reimbursement Description: Funds for mileage reimbursement based on the IRS current standard mileage rate. FY 23/24 Requested Budget 1,000 FY 22/23 Estimated Actual 50 Increase (Decrease) 950 **ACCOUNT NUMBER:** 5300.30 **ACCOUNT TITLE: Dues and Memberships** Description: Funds for professional dues. 128,282 SWC Dues FY 23/24 Requested Budget 169,469 23.304 ACWA FY 22/23 Estimated Actual 7,000 SWPCA MWQI charges 145,000 Increase (Decrease) 24.469 2,250 Support various water education programs 3,500 Employee Professional Dues and Misc. 1,500 California Special District Association 3,633 NEOGov \$ 169,469 TOTAL ACCOUNT NUMBER: 5300.40 ACCOUNT TITLE: **Publications** Description: Funds for publications received by CCWA 500 Personnel related subscriptions \$ FY 23/24 Requested Budget 500 Employee professional publications 1,250 FY 22/23 Estimated Actual 250 Other Publications - General 1,250 Increase (Decrease) \$ 1.250 TOTAL

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5300.50 **ACCOUNT TITLE:** Training Description: Funds for training of CCWA personnel. Does not include educational reimbursement expenses. FY 23/24 Requested Budget 3.544 FY 22/23 Estimated Actual 2,245 Increase (Decrease) 1,299 ACCOUNT NUMBER: 5300.60 **ACCOUNT TITLE:** Advertising Description: Funds for public relations expenses for CCWA including advertising for open positions. FY 23/24 Requested Budget 2,500 FY 22/23 Estimated Actual 500 2,000 Increase (Decrease) ACCOUNT NUMBER: 5300.70 **ACCOUNT TITLE:** Printing and Binding Funds for the printing and binding of CCWA Description: documents including the Board packets, the annual budget, and the Annual Comprehensive Financial Report (ACFR). FY 23/24 Requested Budget 2,000 FY 22/23 Estimated Actual 600 Increase (Decrease) 1,400 ACCOUNT NUMBER: 5300.80 **ACCOUNT TITLE:** Postage Description: Funds for all postal and mail expenses. 3,000 Postage meter expenses (\$250 per month) \$ FY 23/24 Requested Budget 3,300 300 Overnight and shipping svcs (\$25 per month) \$ FY 22/23 Estimated Actual 3,000 3,300 TOTAL Increase (Decrease) 300

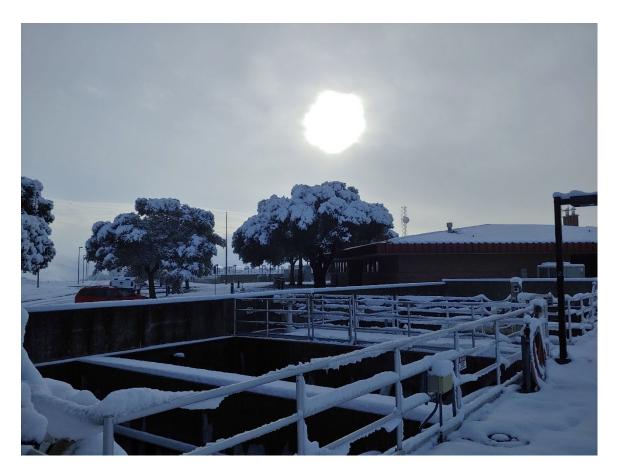
	CENTRA	AL COAST WATER	AUTHORITY
A	DMINIST	<b>RATION FY 202</b>	3/24 BUDGET
ACCOUNT NUMBER:	5400.10	ACCOUNT TITLE:	Professional Services
		Description:	Funds for miscellaneous consultants and
EV 22/24 Degree at all Dudget	447.400	other services.	DAG office clares eveters DAM recritering for
FY 23/24 Requested Budget	117,183		BAO office alarm system, DMV monitoring fee
FY 22/23 Estimated Actual	20,196		SB County staff costs for CCWA related work
Increase (Decrease)	96,987		Personnel Team Building PR Consultant
			Executive recruiting
		\$ 117,183	TOTAL
ACCOUNT NUMBER:	5400.20	ACCOUNT TITLE:	Legal Services
ACCOUNT NUMBER.	3400.20	ACCOONT TITLE.	Legal Gervices
		Description:	Funds for CCWA legal services.
		Booonpaon.	Tarias for Severtingal convinces.
FY 23/24 Requested Budget	1,515,000	\$ 1,500,000	Brownstein Hyatt Farber General Counsel
FY 22/23 Estimated Actual	1,235,000		Stradling Yocca Carlsen Personnel Counsel
Increase (Decrease)	280,000	\$ 1,515,000	
	200,000	Ψ 1,010,000	101712
ACCOUNT NUMBER:	5400.50	ACCOUNT TITLE:	Non-Contractual Services
_			
		Description:	Funds for miscellaneous non-contractual
		services such as the Se	ection 125 plan administration fees and the
FY 23/24 Requested Budget	4,120	employee assistance pr	
FY 22/23 Estimated Actual	2,514	\$ 1,620	IRC 125 Plan administration fees (\$135 per mo)
Increase (Decrease)	1,606		Employee Assistance Program
			Other miscellaneous
		\$ 4,120	TOTAL
ACCOUNT NUMBER:	5400.60	ACCOUNT TITLE:	Accounting Services
		<b>D</b>	
		Description:	Funds for the annual audit of the FY 2020/21
	100.000		nd DWR Statement of Charges (SOC)
FY 23/24 Requested Budget	108,239		Glenn Burdette - Annual Audit
FY 22/23 Estimated Actual	100,000		Ernst & Young - SWC SOC Audit
Increase (Decrease)	8,239		Ernst & Young - CCWA SOC Audit
			Bartel Assoc - Pension/OPEB Actuarial Reports
		\$ 108,239	TOTAL
			· · · · · · · · · · · · · · · · · · ·

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET ACCOUNT NUMBER:** 5700.10 ACCOUNT TITLE: **Equipment Repairs and Maintenance** Description: Funds for repairs to administration office equipment including maintenance agreements. FY 23/24 Requested Budget 5,500 4,500 Copier maintenance agreement FY 22/23 Estimated Actual 2,400 1,000 Other misc. equipment repairs 5,500 TOTAL 3,100 Increase (Decrease) \$ **ACCOUNT NUMBER:** 5700.30 **ACCOUNT TITLE: Building Maintenance** Description: Funds for minor repairs to the Administration office building and janitorial services. FY 23/24 Requested Budget 24,020 1,520 Monthly Pest Control 15,000 Janitorial services and supplies FY 22/23 Estimated Actual 22,000 Increase (Decrease) 2,020 6,000 Building repairs, maintenance 1,500 HVAC quarterly maintenance \$ 24,020 TOTAL **ACCOUNT NUMBER:** 5700.40 **ACCOUNT TITLE:** Landscape Maintenance Description: Funds for landscape maintenance at the Administration office building. FY 23/24 Requested Budget 2,640 Gardener (\$220 per month) 4,260 FY 22/23 Estimated Actual 4,025 1,320 Irrigation Water (\$110 per month) Increase (Decrease) 235 300 Miscellaneous \$ 4,260 TOTAL ACCOUNT NUMBER: 5800.20 ACCOUNT TITLE: **Natural Gas** Description: Funds for natural gas service to the Administration building (\$37.50 per month). FY 23/24 Requested Budget 500 FY 22/23 Estimated Actual 450 Increase (Decrease) 50

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5800.30 **ACCOUNT TITLE:** Electric Description: Funds for electrical service to the Administration building (\$690 per month). FY 23/24 Requested Budget 8,944 FY 22/23 Estimated Actual 6.000 Increase (Decrease) 2,944 ACCOUNT NUMBER: 5800.40 ACCOUNT TITLE: Water and Sewer Description: Funds for water and sewer service for the Administration building (\$215 per month). FY 23/24 Requested Budget 2,580 FY 22/23 Estimated Actual 2,500 Increase (Decrease) 80 ACCOUNT NUMBER: 5800.50 **ACCOUNT TITLE:** Telephone Description: Funds for long distance, local and cellular phone service. FY 23/24 Requested Budget 3,780 180 Long distance and 800# (\$15 per month) FY 22/23 Estimated Actual 600 Cell phones and airtime (\$50 per month) 3,200 Increase (Decrease) 580 900 Conference calls (\$75 per month) 2,100 Local Long Distance (\$175 per month) \$ 3.780 TOTAL ACCOUNT NUMBER: 5800.60 ACCOUNT TITLE: Waste Disposal Description: Funds for waste disposal services for the Administration building. FY 23/24 Requested Budget 3,900 Waste Disposal service (\$325 per month) 4,200 320 Hazardous Waste Disposal FY 22/23 Estimated Actual 4,100 Increase (Decrease) 100 \$ 4,220 TOTAL

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5900.10 ACCOUNT TITLE: Insurance Description: Funds for insurance related expenses. FY 23/24 Requested Budget 23,018 \$ 3,010 Property and auto insurance based on allocation provided by JPIA FY 22/23 Estimated Actual 26,833 Increase (Decrease) \$ 15,808 General Liability and E&O apportioned by (3,815)payroll percentages 4,200 Employee fidelity bond \$5 million limit \$ \$ 23.018 TOTAL ACCOUNT NUMBER: 5900.40 ACCOUNT TITLE: **Equipment Rental** Description: Funds for rental of equipment. FY 23/24 Requested Budget 5,360 \$ 1,800 Postage meter (\$150 per month) 3,060 Copier lease (\$255 per month) 4,600 FY 22/23 Estimated Actual Increase (Decrease) 760 500 Other \$ 5,360 TOTAL ACCOUNT NUMBER: 5900.50 ACCOUNT TITLE: Non-Capitalized Equipment Description: Funds for the purchase of non-capitalized These equipment purchases are generally equipment purchases. FY 23/24 Requested Budget 2,500 under \$10,000 in cost with an estimated useful life under 5 years. FY 22/23 Estimated Actual 2,500 Increase (Decrease)

#### **CENTRAL COAST WATER AUTHORITY ADMINISTRATION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5900.60 **ACCOUNT TITLE:** Computer Expenses Funds for computer expenses including Description: minor software purchases, minor equipment purchases and FY 23/24 Requested Budget 103,904 service contracts. FY 22/23 Estimated Actual 96,029 CompuVision, Annual Service Agreements 105,817 and Software Subscriptions Increase (Decrease) (1,913)\$ 7,875 Software and other computer services \$ 103,904 TOTAL ACCOUNT NUMBER: 5900.70 **ACCOUNT TITLE: Appropriated Contingency** Description: 2.0% of operating expenses FY 23/24 Requested Budget 66,369 FY 22/23 Estimated Actual 66,369 Increase (Decrease)



Water Treatment Plant March 2023

# Water Treatment Plant Department

The Water Treatment Plant Department receives raw water from DWR and operates and maintains the Polonio Pass Water Treatment Plant. The Department treats the water utilizing full conventional treatment technologies to meet all state and federal potable water standards and performs all chemical and biologic analyses required by the California Department of Public Health and the U.S. Environmental Protection Agency.

#### **Highlights**

#### **Department Information**

<ul> <li>Number of employees</li> </ul>	16.15
<ul> <li>Polonio Pass Water Treatment Plant</li> </ul>	
capacity	50 million gallons per day
<ul> <li>FY 2023/24 requested water deliveries</li> </ul>	13,962 acre-feet
<b>Budget Information</b>	
<ul> <li>Total FY 2023/24 O&amp;M Budget</li> </ul>	\$ 5,637,086

•	Total FY 2023/24 O&M Budget	\$	5,637,086	
•	O&M Budget increase over FY 2022/23 o Fixed cost increase over FY 2022/23 o Variable cost increase over FY 2022/23	\$ \$ \$	685,189 444,859 240,330	
•	Percentage increase		13.84%	
•	Fixed O&M Expenses	\$	4,119,968	
•	Variable O&M Expenses	\$	1,517,118	
•	FY 2023/24 budgeted chemical cost	\$	87.38 per acre-foot	
•	Regional Water Treatment Plant Cost Per AF:			
	o Fixed	\$	35.82	
	o Variable	\$	22.62	
•	Exchange Agreement Modifications Per AF:			
	∘ Fixed	\$	123.59	
	o Variable	\$	108.66	

#### Significant Accomplishments during FY 2022/23

- Successfully operated the water treatment plant at historic low level production rates, providing the pipeline a flow rate as low as 2 MGD.
- Successfully completed the Process Logic Controller Equipment Upgrade Project and related programing at the Water Treatment Plant.
- Successfully completed many required updates to the Process Safety Management Plan and Risk Management Plan, including the Triennial Audit, Process Hazards Analysis and Offsite Consequence Analysis.

#### Significant Goals for FY 2023/24

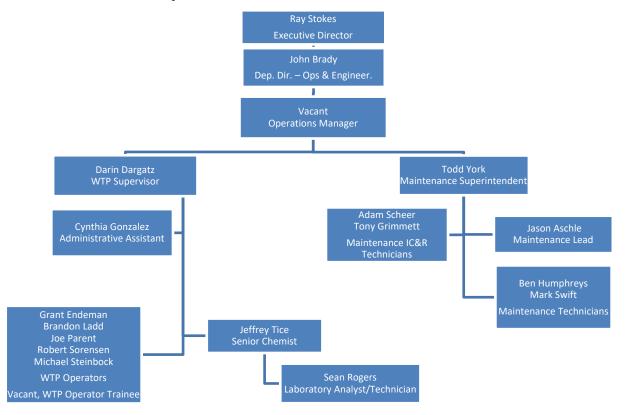
- Implement an apprenticeship program with the new WTP trainee position
- Optimize nitrification control through the completion and utilization of the new pipeline chloramination station.
- Develop in house capability for taste and odor analysis.
- Develop a long-term pipe cleaning program.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

The Water Treatment Plant Department receives raw water from DWR, operates and maintains the Polonio Pass Water Treatment Plant and performs all chemical and biologic analyses required by the California Department of Public Health.

The Water Treatment Plant Department is supervised by the Water Treatment Plant Supervisor who is responsible for the day-to-day treatment plant operations, maintenance and laboratory functions.



The five (5) Plant Operators and one (1) Plant Operator Trainee operate the treatment plant and monitor the distribution pipeline on a full-time 24 hour per day basis. They place raw water orders to DWR based on system demand, treat the water according to current plant operating parameters, perform water quality analyses, monitor the plant and pipeline Supervisory Control and Data Acquisition (SCADA) system, and assist the maintenance and laboratory sections as required.

The Operations Manager will oversee CCWA's capital improvement projects and planning of construction and oversight of construction.

The Maintenance Superintendent oversees plant maintenance and supervises the two (2) Maintenance/IC&R Technicians and the Maintenance Lead. Together with available operations staff, they keep the treatment plant in full operation.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

The Maintenance Lead schedules the daily plant maintenance and directs the work of two (2) Maintenance Technicians.

The Senior Chemist and Laboratory Analyst operate the plant laboratory. All analyses required by the Environmental Protection Agency and Department of Public Health or needed for plant process control are either performed in-house or sent to a contract laboratory by the Senior Chemist. The Senior Chemist also submits all federal and state mandated reports, provides laboratory data to project participants, oversees the water sampling program, maintains all laboratory equipment, and trains Operations and Maintenance staff in laboratory safety and procedures.

The Maintenance Instrumentation Calibration and Repair Technicians repair instruments and electronics both at the Water Treatment Plant and along the Pipeline.

#### WATER TREATMENT PLANT DEPARTMENT OPERATING EXPENSE OVERVIEW

The expenses associated with operating the Water Treatment Plant are divided into fixed and variable O&M costs.

**Fixed O&M Costs** are costs of the treatment plant that do not vary with the amount of water processed at the treatment plant. These include personnel costs, professional services, general and administrative costs.

For FY 2023/24, the Water Treatment Plant fixed O&M costs total \$4,119,968 or \$444,860 more than the FY 2022/23 budget.

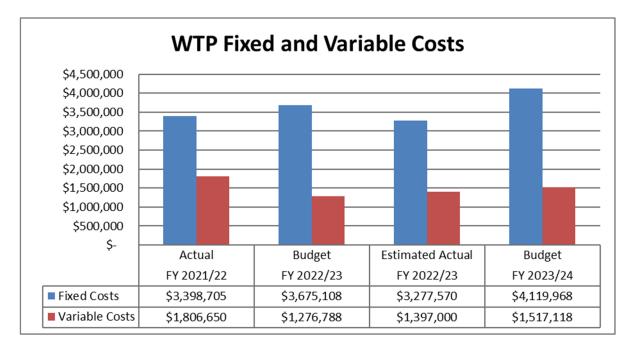
**Variable O&M Costs** are costs that vary with the amount of water processed at the treatment plant. These costs include chemical and electrical costs.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

For FY 2023/24, the Water Treatment Plant variable O&M costs total \$1,517,118 which is an increase of \$240,330 from the FY 2022/23 budget. The FY 2023/24 variable O&M budget is comprised of \$1,379,033 for chemical expenses and \$138,086 for electrical costs based on treatment and delivery of 13,962 acre-feet of water for the year.

The following graph shows the allocation of fixed and variable O&M costs at the plant for the fiscal years indicated.



**Variable O&M Costs Excluding San Luis Obispo County:** San Luis Obispo County (SLO) does not pay for costs of dechloraminating water at the Santa Ynez Pumping Facility before the water is discharged into Lake Cachuma.

**Allocation of Water Treatment Plant Expenses:** All project participants pay for fixed costs at the Water Treatment Plant based on their State Water Table A allocation.

#### Fiscal Year 2023/24 Operating Expense Budget

The FY 2023/24 Water Treatment Plant operating expense budget is \$5,637,086 which is \$685,190 more than the previous year's budget of \$4,951,897, a 13.84% increase.

The personnel expense section of the Water Treatment Plant budget represents approximately 54% of the budget. Supplies and equipment comprise 26% with other expenses making up the balance of the budget. The variable O&M expenses are included in the supplies and equipment and utilities section of the budget. The chart Regional Water Treatment Plant Allocation and Credit shows the allocation of the various components of the water treatment plant operating expense budget.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

<u>Personnel Expenses</u> Total personnel expenses are increasing by about \$330,103 when compared to the FY 2022/23 budget for the following reasons.

- The FY 2023/24 total salaries and wages budget for the Water Treatment Plant Department is held to an increase of \$190,807 when compared to the prior fiscal year budget due to an increase in the Consumer Price Index for December 2022 and the addition of 1 FTE Water Treatment Plant operator trainee and an operations manager.
- Health insurance, dental/vision plan expenses and cafeteria plan benefits combined are increasing by about \$50,942. This is due to; 1) The 2023 CalPERS health insurance plan with the lowest premiums increased by 18.40% over the 2022 premiums, as opposed to the increase of 5% budgeted for the calendar year 2023; 2) The FY 2023/24 Budget also includes an estimated 5% increase in the health insurance premiums effective January 1, 2024. The health plan estimates are based on the elections of each employee at the time the budget is prepared.
- Workers' Compensation costs are decreasing by \$7,269 due to a 22% decrease in the Experience modification rate for CCWA.
- CalPERS retirement expenses are decreasing by \$8,509 over the prior fiscal year. The CCWA employer paid portion for "Classic" members in FY 23/24 is 31.596% as compared to the prior year amount of 29.121%, for a 2.475% increase. CCWA "Classic" member employees began paying 50% of the increase in the "normal" PERS employer contribution in FY 2017/18. As of FY 2023/24 the Water Treatment Plant Department has 10 CalPERS PEPRA member employee. The PEPRA employer contribution rate in FY 2023/24 decreased from 8.26% in FY 2022/23 to 8.00% in FY 2023/24 for a decrease in employer paid PEPRA contribution rate of 0.26%.
- The FY 2023/24 Budget includes \$100,887 for deposit into the Retiree Benefit Trust Program. This amount is based on actuarial assumptions for the required minimum contribution under PEMHCA and the additional vested portion of retiree only premiums, based on employees who are 62 years of age or older and retire from CCWA having completed at least 10 years of service with CCWA.

<u>Supplies and Equipment</u> Supplies and equipment are increasing by about \$188,704 because of an increased amount and price of chemicals. Estimates are based on historical data and the costs of treatment are directly related to changes in water quality.

<u>Monitoring Expenses</u> Monitoring expenses are increasing \$9,098 due to a need for additional lab supplies and equipment as identified by the Senior Chemist for FY 2023/24.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

<u>Repairs and Maintenance</u> Repairs and Maintenance expenses are increasing by \$7,500 over the prior year due to an increase in anticipated building maintenance expenses.

<u>Professional Services</u> Professional service expenses are increasing by \$37,783 over the prior year largely due to increased cost of engineering services.

<u>General and Administrative</u> General and administrative expenses increased about \$6,640 due to increased costs for employee safety training.

<u>Utilities</u> Utility expenses are increasing by approximately \$67,071 due to variable electric expenses based on expected deliveries.

Other Expenses Other expenses are increasing by approximately \$38,293 due to an increase in insurance costs.

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

#### Regional Water Treatment Plant Allocation

Instead of building a pipeline around or through Lake Cachuma to the South Coast to convey State water to the South Coast project participants, the Authority is conveying State water using the lake and existing conveyance facilities. The water is dechloraminated (de-treated) at the Santa Ynez Pumping Facility before it is discharged into the lake.

Since the South Coast project participants must "re-treat" the State water that is delivered from Lake Cachuma, they would effectively be paying twice to treat the water if the Regional Water Treatment Plant Allocation agreement was not in place. Initial treatment occurs at the Polonio Pass Water Treatment Plant and retreatment occurs at the various South Coast project participants' treatment plants.

The Regional Water Treatment Plant Allocation is a credit financed by Santa Barbara County project participants which directly receive treated State water from the Coastal Branch Extension or CCWA pipeline. The credit is applied to the South Coast project participants to cover their costs to retreat State water. In short, the purpose of this credit is to ensure that all Authority project participants pay the same cost to treat State water. The treatment plant capital and fixed and variable operating and maintenance costs are included in the Regional Water Treatment Plant Allocation calculation.

The Regional Water Treatment Plant Allocation computations also take into account the effect of the Santa Ynez Exchange Agreement on certain project participants (see "Santa Ynez Exchange Agreement" included in this section of the Budget).

The following tables show the calculation of the FY 2023/24 Regional Water Treatment Plant Allocation and Credit.

#### **Regional Water Treatment Plant Allocation and Credit** FY 2023/24 Budget

		Allocated 1	able A <sup>(1)</sup>		U	nadjusted Fixed		A	djusted Fixed	(4)	Fixed	Retreatment Ch	arge <sup>(5)</sup>
				Allocated	WTP Fixed	Imputed	Total	Capital	Fixed O&M	Total	Allocated	Fixed	Cost Per AF
Project	Table A	Exchange	Allocated	Table A	Operating	WTP Debt	Unadjusted	Retreatment	Retreatment	Adjusted	Table A %	Retreatment	of Allocated
Participant	Amount	Deliveries	Table A	Percentage	Costs (2)	Service Costs	Fixed	Adjustment	Adjustment	Fixed	SB County	Adjustments	Table A Amount
Guadalupe	550		550	1.25%	\$ 67,974		\$ 67,974	\$ -	\$ 87,674	\$ 87,674	1.41%	19,699	\$ 35.82
Santa Maria	16,200		16,200	36.90%	2,002,152		2,002,152	-	2,582,386	2,582,386	41.46%	580,234	35.82
Golden State Water	500		500	1.14%	61,795		61,795	-	79,703	79,703	1.28%	17,908	35.82
VAFB	5,500		5,500	12.53%	679,743		679,743	-	876,736	876,736	14.07%	196,993	35.82
Buellton	578		578	1.32%	71,435		71,435	-	92,137	92,137	1.48%	20,702	35.82
Santa Ynez (Solvang)	1,500		1,500	3.42%	185,384		185,384	-	239,110	239,110	3.84%	53,725	35.82
Santa Ynez	500	2,425	2,925	6.66%	361,500		361,500	-	466,264	466,264	7.49%	104,764	35.82
Goleta	4,500	(873)	3,627	8.26%	448,260		448,260	-	578,167	578,167	9.28%	129,908	35.82
Morehart	200	-	200	0.46%	24,718		24,718	-	31,881	31,881	0.51%	7,163	35.82
La Cumbre	1,000	-	1,000	2.28%	123,590		123,590	-	159,407	159,407	2.56%	35,817	35.82
Raytheon	50	-	50	0.11%	6,179		6,179	-	7,970	7,970	0.13%	1,791	35.82
Santa Barbara	3,000	(582)	2,418	5.51%	298,840		298,840	-	385,445	385,445	6.19%	86,605	35.82
Montecito	3,000	(582)	2,418	5.51%	298,840		298,840	-	385,445	385,445	6.19%	86,605	35.82
Carpinteria	2,000	(388)	1,612	3.67%	199,226		199,226	-	256,963	256,963	4.13%	57,737	35.82
SB County Subtotal:	39,078	-	39,078	89.00%	4,829,635	-	4,829,635	-	6,229,288	6,229,288	100.00%	1,399,652	35.82
						·							
SLO County	4,830	-	4,830	11.00%	,		596,938		-	-		-	
TOTAL:	43,908		43,908	100.00%	\$ 5,426,573		\$ 5,426,573	\$ -	\$ 6,229,288	\$ 6,229,288	100.00%	1,399,652	

Fixed Retreatment Allocation Factor Total South Coast Table A 11,325 39,078 Total SB County Table A Subtotal: 50,403 South Coast Retreated % 1.29

Total Adjusted Fixed (SB County) Total Unadjusted Fixed Costs (SB County) Fixed WTP Allocation Amount

\$ 6,229,288 4,829,635 \$ 1,399,652

	South	Coast Fixed R	etreatment Cre	edits <sup>(6)</sup>
	South Coast	South Coast	South Coast	Credit/AF
Project	Allocated	Allocated	Fixed	On Allocated
Participant	Table A	Table A %	Credit	Table A
Guadalupe				
Santa Maria				
Golden State Water				
VAFB				
Buellton				
Santa Ynez (Solvang)				
Santa Ynez				
Goleta	3,627	32.03%	\$ (448,260)	\$ (123.59)
Morehart	200	1.77%	(24,718)	(123.59)
La Cumbre	1,000	8.83%	(123,590)	(123.59)
Raytheon	50	0.44%	(6,179)	(123.59)
Santa Barbara	2,418	21.35%	(298,840)	(123.59)
Montecito	2,418	21.35%	(298,840)	(123.59)
Carpinteria	1,612	14.23%	(199,226)	(123.59)
SB County Subtotal:	11,325	100.00%	(1,399,652)	
SLO County	-	0.00%	-	
TOTAL:	11,325	100.00%	\$ (1,399,652)	

- (1) Allocated Table A represents Table A contract amount, minus exchange deliveries for the South Coast project participants plus exchange deliveries for Santa Ynez ID#1.
- (2) Unadjusted Fixed Operating Costs represents the WTP fixed O&M costs allocated to all project participants in proportion to contract Table A amounts.
- (4) Adjusted Fixed amounts represents the unadjusted WTP fixed costs times the Fixed Retreatment Allocation Factor.
- (5) Fixed Retreatment Charge represents the difference between the unadjusted fixed costs and the adjusted fixed costs, allocated in proportion to the Santa Barbara County allocated Table A percentage.
   (6) South Coast Fixed Retreatment Credits represents the fixed credits allocated to the
- South Coast agencies in proportion to the South Coast allocated Table A amounts.

# Central Coast Water Authority Regional Water Treatment Plant Allocation and Credit FY 2023/24 Budget

Page 2

	WTP Requ	ested Water	Deliveries		WTP Variable C	perating Costs		South	Coast Variable	Retreatment Co	redits	TOT	TAL	
				WTP	Variable	Retreatment	Retreatment	South Coast	South Coast	South Coast	Credit/AF	Fixed	Fixed	
Project	Requested	Exchange	Net	Variable	Retreatment	Variable	Variable	Actual	Delivery	Variable	Variable On Actual		& Variable	
Participant	Deliveries	Deliveries	Deliveries	Costs	Adjustment	Allocation	Cost Per AF	Deliveries	Percentage	Credit	Deliveries	Retreatment	Credits	
Guadalupe	102		102	\$ 11,083	\$ 13,390	\$ 2,307	\$ 22.62					\$ 22,006		
Santa Maria	1,700		1,700	184,721	223,170	38,449	22.62					618,683		
Golden State Water	185		185	20,102	24,286	4,184	22.62					22,093		
VSFB	2,786		2,786	302,740	365,755	63,015	22.62					260,008		
Buellton	63		63	6,846	8,270	1,425	22.62					22,127		
Santa Ynez (Solvang)	317		317	34,445	41,615	7,170	22.62					60,895		
Santa Ynez	-	2,425	2,425	263,499	318,346	54,847	22.62					159,611		
Goleta	2,322	(873)	1,449	157,448	190,220	32,772	22.62	1,449	72.74%	\$ (157,448)	\$ (108.66)	162,680	\$ (605,707)	
Morehart	84	-	84	9,127	11,027	1,900	22.62	84	4.22%	(9,127)	(108.66)	9,063	(33,845)	
La Cumbre	359	-	359	39,009	47,128	8,120	22.62	359	18.02%	(39,009)	(108.66)	43,936	(162,598)	
Raytheon	-	-	-	-	-	-		-	0.00%	-		1,791	(6,179)	
Santa Barbara	582	(582)	-	-	-	-		-	0.00%	-		86,605	(298,840)	
Montecito	582	(582)	-	-	-	-		-	0.00%	-		86,605	(298,840)	
Carpinteria	488	(388)	100	10,866	13,128	2,262	22.62	100	5.02%	(10,866)	(108.66)	59,999	(210,092)	
SB County Subtotal:	9,570	-	9,570	1,039,886	1,256,336	216,450	22.62	1,992	100.00%	(216,450)	•	1,616,102	(1,616,102)	
		•									•		•	
SLO County	4,392		4,392	477,232	-			-	0.00%	-		-	-	
TOTAL:	13,962	-	13,962	\$ 1,517,118	\$ 1,256,336	\$ 216,450		1,992	100.00%	\$ (216,450)		\$ 1,616,102	\$ (1,616,102)	
			_					_						

#### Variable Retreatment Allocation Factor

Total South Coast Deliveries	1,992
Total SB County Deliveries	9,570
Subtotal:	11,562

#### **Water Treatment Plant Department**

Fiscal Year 2023/24 Budget

#### Santa Ynez Exchange Agreement

On January 1, 1995 the Authority purchased a five-mile long pipeline from Santa Ynez River Water Conservation District, Improvement District #1 (SYID#1) to convey State water into Lake Cachuma for delivery to certain Santa Barbara County South Coast project participants who are also Cachuma Project members.

SYID#1 has a contract with the U.S. Bureau of Reclamation for water from the Cachuma Project and, until January 1, 1995, owned the pipeline which extends from Lake Cachuma to the Santa Ynez area. This pipeline was used to deliver water from Lake Cachuma to SYID#1.

The Authority acquired the Cachuma pipeline from SYID#1 under the Santa Ynez River/State Water Project Exchange Agreement (the "Santa Ynez Exchange Agreement"). Also, water stored at Lake Cachuma which would normally be delivered to SYID#1 is exchanged for an equal amount of State water delivered to the Santa Ynez turnout. This State water originally ordered by the South Coast project participants is exchanged with SYID#1 Cachuma Lake water.

SYID#1 pays the variable and fixed costs to treat exchanged water as well as regional water treatment plant allocations (see "Regional Water Treatment Plant Allocation" narrative included in this section).

The benefits of exchange are:

- SYID#1 does not have to build a treatment plant to treat its Cachuma water because it will instead receive State water.
- The South Coast project participants obtain water at a reduced cost because they are purchasing less expensive Cachuma water from SYID#1. The South Coast project participants are also reimbursed for fixed capital and variable treatment costs for the State water that is delivered to and paid for by SYID#1. Additionally, the South Coast project participants do not pay for power and Warren Act charges for the exchanged State water that would otherwise be delivered to the lake.
- All the South Coast project participants' Santa Ynez II reach capital costs are reduced because an existing pipeline was acquired to convey State water from the Santa Ynez area to the lake. Otherwise, the Authority would have had to construct an additional five miles of new pipeline at much greater expense.

Under the Santa Ynez Exchange Agreement, the South Coast project participants are required to take delivery of an amount of water that equals or exceeds SYID#1's annual allocation of Cachuma water.

The following tables show the FY 2023/24 Santa Ynez Exchange Agreement modifications.

# Central Coast Water Authority Santa Ynez Exchange Agreement Modifications FY 2023/24 Budget

	Tal	ble A Amounts		WTP Fixe	ed O&M Exchange	Modifications	WTP Capita	al Exchange Modi	ifications		
				WTP Fixed	WTP Fixed	WTP Fixed O&M	Imputed	Imputed WTP	WTP Capital	Total	
Project	Table A	Exchange	Table A	Operating	O&M Cost	Exchange	WTP Debt	Debt Service	Exchange	Fixed	
Participant	Amount	Deliveries	Percentage	Costs	Per AF	Adjustments	Service Costs	Per AF	Adjustments	Exchange Mods	
Guadalupe	550		1.25%	\$ 67,974	\$ 123.59	\$ -	\$ -	\$ -	\$ -	\$ -	
Santa Maria	16,200		36.90%	2,002,152	123.59	-	-	-	-	-	
Golden State Water	500		1.14%	61,795	123.59	-	-	-	-	-	
VSFB	5,500		12.53%	679,743	123.59	=	-	-	=	-	
Buellton	578		1.32%	71,435	123.59	=	-	-	=	-	
Santa Ynez (Solvang)	1,500		3.42%	185,384	123.59	-	-	-	=	-	
Santa Ynez	500	2,425	1.14%	61,795	123.59	299,705	-			299,705	
Goleta	4,500	(873)	10.25%	556,153	123.59	(107,894)	-	-		(107,894)	
Morehart	200	-	0.46%	24,718	123.59	- 1	-	-	-	- 1	
La Cumbre	1,000	-	2.28%	123,590	123.59	-	-	-	=	-	
Raytheon	50	-	0.11%	6,179	123.59	-	-	-	-	-	
Santa Barbara	3,000	(582)	6.83%	370,769	123.59	(71,929)	-	-	=	(71,929)	
Montecito	3,000	(582)	6.83%	370,769	123.59	(71,929)	-	-	-	(71,929)	
Carpinteria	2,000	(388)	4.55%	247,179	123.59	(47,953)	-	-	=	(47,953)	
SB County Subtotal:	39,078	-	89.00%	4,829,635		-	-		-	-	
SLO County	4,830	-	11.00%	596,938			-				
TOTAL:	43,908		100.00%	\$ 5,426,573		\$ -	\$ -			\$ -	

WTP	Requested Water	Deliveries		WTP Va	rial	ble Exchange	Мос	difications		Total Exchange I	Ио	difications
				WTP	٧	VTP Variable		Variable		TOTAL		Cost
Project	Requested	Exchange	Net	Variable		Costs Per		Exchange		EXCHANGE		(Credit)
Participant	Deliveries	Deliveries	Deliveries	Costs		Acre-Foot	Modifications		Modifications MODIFICA		F	er Acre-Foot
Guadalupe	102		102	\$ 11,083	\$	108.66		-		=		
Santa Maria	1,700		1,700	184,721		108.66		-		-		
Golden State Water	185		185	20,102		108.66		-		-		
VSFB	2,786		2,786	302,740		108.66		-		-		
Buellton	63		63	6,846		108.66		-		-		
Santa Ynez (Solvang)	317		317	34,445		108.66		-		-		
Santa Ynez	-	2,425	2,425	-		108.66	\$	263,499	\$	563,204	\$	232
Goleta	2,322	(873)	1,449	252,307		108.66		(94,860)		(202,753)	\$	(232)
Morehart	84	-	84	9,127		108.66		-		-		
La Cumbre	359	-	359	39,009		108.66		-		-		
Raytheon	-	-	-	-		-		-		-		
Santa Barbara	582	(582)	-	63,240		108.66		(63,240)		(135,169)	\$	(232)
Montecito	582	(582)	-	63,240		108.66		(63,240)		(135,169)	\$	(232)
Carpinteria	488	(388)	100	53,026		108.66		(42,160)		(90,113)	\$	(232)
SB County Subtotal:	9,570	=	9,570	1,039,886				(0)				
		_										
SLO County	4,392		4,392	477,232				=				
TOTAL:	13,962	-	13,962	\$ 1,517,118			\$	(0)		<u> </u>	\$	_

### Personnel Services Summary Water Treatment Plant Department

Fiscal Year 2023/24 Budget

	PERSONNEL COU	NT SUMMA	RY		
Position Title	Number Auth. FY 2021/22	Number Auth. FY 2022/23	Number Requested FY 2023/24	Change Over FY 2021/22	Change Over FY 2022/23
Executive Director (1)	0.25	0.25	0.25	-	-
Deputy Director of Operations (2)	0.35	0.35	0.35	-	-
Operations Manager (3)	-	-	0.35	0.35	0.35
WTP Supervisor	1.00	1.00	1.00	-	-
Maintenance Superintendent (4)	0.60	0.60	0.60	-	-
Maintenance Lead Technician	-	1.00	1.00	1.00	-
Safety & Environmental Specialist <sup>(5)</sup>	0.25	0.25	0.25	-	-
Senior Chemist	1.00	1.00	1.00	-	-
Maintenance Technician	2.00	2.00	2.00	-	-
Maintenance, IC&R Techs <sup>(6)</sup>	1.60	1.60	1.60	-	-
WTP Operators	5.00	5.00	5.00	-	-
WTP Operator Trainee	-	-	1.00	1.00	1.00
Laboratory Analyst	1.00	1.00	1.00	-	-
Administrative Assistant	0.75	0.75	0.75	-	-
TOTAL:	13.80	14.80	16.15	2.35	1.35

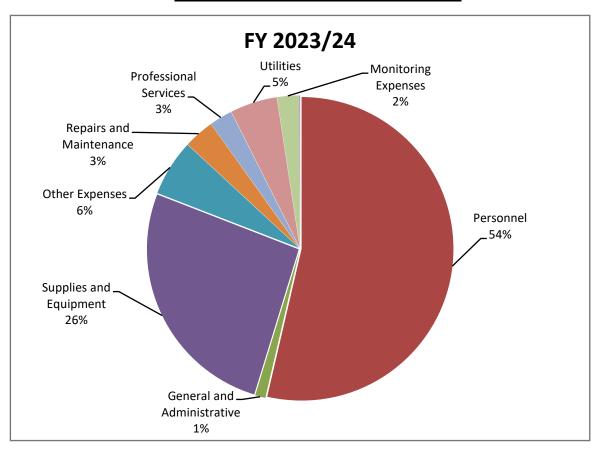
PERSONNEL WAGE SUMMARY										
No.		M	inimum	М	aximum	FY	2022/23	A	location	
of	Position							to WTP		
Emp.	Classification		Salary		Salary		Salary	Dept.		
1	N/A		N/A		N/A	\$	298,850	\$	74,713	
1	N/A		N/A		N/A	\$	209,053	\$	73,169	
1	46	\$	12,387	\$	15,112	\$	141,665	\$	49,583	
1	38	\$	10,432	\$	12,727	\$	142,463	\$	142,463	
1	38	\$	10,432	\$	12,727	\$	135,836	\$	81,501	
1	38	\$	10,432	\$	12,727	\$	126,000	\$	31,500	
1	29	\$	8,599	\$	10,491	\$	119,984	\$	119,984	
1	21	\$	7,242	\$	8,836	\$	101,046	\$	101,046	
2	19	\$	6,938	\$	8,464	\$	176,153	\$	176,153	
2	26	\$	8,063	\$	9,837	\$	203,266	\$	162,613	
5	21	\$	7,242	\$	8,836	\$	505,283	\$	505,283	
1	20	\$	7,089	\$	8,648	\$	81,069	\$	81,069	
1	19	\$	6,938	\$	8,464	\$	82,127	\$	82,127	
1	11	\$	5,843	\$	7,129	\$	55,494	\$	55,494	
								\$	85,551	
								\$ 1	,822,247	
	of Emp.  1 1 1 1 1 1 1 2 2	of Position Emp. Classification  1 N/A 1 N/A 1 46 1 38 1 38 1 38 1 29 1 21 2 19 2 26 5 21 1 20 1 19 1 11	of Emp.         Position Classification         M           1         N/A         1           1         N/A         1           1         46         \$           1         38         \$           1         38         \$           1         29         \$           1         21         \$           2         19         \$           2         26         \$           5         21         \$           1         20         \$           1         19         \$           1         11         \$	of Emp.         Position Classification         Monthly Salary           1         N/A         N/A           1         N/A         N/A           1         46         \$ 12,387           1         38         \$ 10,432           1         38         \$ 10,432           1         29         \$ 8,599           1         21         \$ 7,242           2         19         \$ 6,938           2         26         \$ 8,063           5         21         \$ 7,242           1         20         \$ 7,089           1         19         \$ 6,938           1         19         \$ 6,938           1         11         \$ 5,843	of Emp.         Position Classification         Monthly Salary         No. N/A           1         N/A         N/A           1         N/A         N/A           1         46         \$ 12,387           1         38         \$ 10,432           1         38         \$ 10,432           1         38         \$ 10,432           1         29         \$ 8,599           1         21         \$ 7,242           2         19         \$ 6,938           2         26         \$ 8,063           5         21         \$ 7,242           1         20         \$ 7,089           1         19         \$ 6,938           1         11         \$ 5,843	of Emp.         Position Classification         Monthly Salary         Monthly Salary           1         N/A         N/A         N/A           1         N/A         N/A         N/A           1         46         \$ 12,387         \$ 15,112           1         38         \$ 10,432         \$ 12,727           1         38         \$ 10,432         \$ 12,727           1         38         \$ 10,432         \$ 12,727           1         29         \$ 8,599         \$ 10,491           1         21         \$ 7,242         \$ 8,836           2         19         \$ 6,938         \$ 8,464           2         26         \$ 8,063         \$ 9,837           5         21         \$ 7,242         \$ 8,836           1         20         \$ 7,089         \$ 8,648           1         19         \$ 6,938         \$ 8,464           1         11         \$ 5,843         \$ 7,129	of Emp.         Position Classification         Monthly Salary         Monthly Salary         Total Salary           1         N/A         N/A <t< td=""><td>of Emp.         Position Classification         Monthly Salary         Monthly Salary         Total Annual Salary           1         N/A         N/A         N/A         \$ 298,850           1         N/A         N/A         N/A         \$ 299,053           1         46         \$ 12,387         \$ 15,112         \$ 141,665           1         38         \$ 10,432         \$ 12,727         \$ 142,463           1         38         \$ 10,432         \$ 12,727         \$ 135,836           1         38         \$ 10,432         \$ 12,727         \$ 126,000           1         29         \$ 8,599         \$ 10,491         \$ 119,984           1         21         \$ 7,242         \$ 8,836         \$ 101,046           2         19         \$ 6,938         \$ 8,464         \$ 176,153           2         26         \$ 8,063         \$ 9,837         \$ 203,266           5         21         \$ 7,242         \$ 8,836         \$ 505,283           1         20         \$ 7,089         \$ 8,648         \$ 81,069           1         19         \$ 6,938         \$ 8,464         \$ 82,127           1         11         \$ 5,843         \$ 7,129</td><td>of Emp.         Position Classification         Monthly Salary         Monthly Salary         Total Annual Salary         Monthly Salary           1         N/A         N/A         N/A         \$ 298,850         \$ 1           1         N/A         N/A         N/A         \$ 209,053         \$ 1           1         46         \$ 12,387         \$ 15,112         \$ 141,665         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 142,463         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         29         \$ 8,599         \$ 10,491         \$ 119,984         \$ 1           1         21         \$ 7,242         \$ 8,836         \$ 101,046         \$ 1           2         19         \$ 6,938         \$ 8,464         \$ 176,153         \$ 1           2         26         \$ 8,063         \$ 9,837         \$ 203,266         \$ 1           3         7,089         \$ 8,648         \$ 81,069         <td< td=""></td<></td></t<>	of Emp.         Position Classification         Monthly Salary         Monthly Salary         Total Annual Salary           1         N/A         N/A         N/A         \$ 298,850           1         N/A         N/A         N/A         \$ 299,053           1         46         \$ 12,387         \$ 15,112         \$ 141,665           1         38         \$ 10,432         \$ 12,727         \$ 142,463           1         38         \$ 10,432         \$ 12,727         \$ 135,836           1         38         \$ 10,432         \$ 12,727         \$ 126,000           1         29         \$ 8,599         \$ 10,491         \$ 119,984           1         21         \$ 7,242         \$ 8,836         \$ 101,046           2         19         \$ 6,938         \$ 8,464         \$ 176,153           2         26         \$ 8,063         \$ 9,837         \$ 203,266           5         21         \$ 7,242         \$ 8,836         \$ 505,283           1         20         \$ 7,089         \$ 8,648         \$ 81,069           1         19         \$ 6,938         \$ 8,464         \$ 82,127           1         11         \$ 5,843         \$ 7,129	of Emp.         Position Classification         Monthly Salary         Monthly Salary         Total Annual Salary         Monthly Salary           1         N/A         N/A         N/A         \$ 298,850         \$ 1           1         N/A         N/A         N/A         \$ 209,053         \$ 1           1         46         \$ 12,387         \$ 15,112         \$ 141,665         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 142,463         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         38         \$ 10,432         \$ 12,727         \$ 126,000         \$ 1           1         29         \$ 8,599         \$ 10,491         \$ 119,984         \$ 1           1         21         \$ 7,242         \$ 8,836         \$ 101,046         \$ 1           2         19         \$ 6,938         \$ 8,464         \$ 176,153         \$ 1           2         26         \$ 8,063         \$ 9,837         \$ 203,266         \$ 1           3         7,089         \$ 8,648         \$ 81,069 <td< td=""></td<>	

- (1) The Executive Director is allocated to Administration (50%), Water Treatment Plant (25%) and Distribution (25%).
- (2) The Deputy Director of Operations is allocated to Administration (25%), Water Treatment Plant (35%) and Distribution (40%).
- (3) The Operations Manager is allocated to Administration (25%), Water Treatment Plant (35%) and Distribution (40%).
- (4) The Maintenance Superintendent is allocated to Water Treatment Plant (60%) and Distribution (40%).
- (5) The Safety & Environmental Specialist (previous title Regulatory Spec.) is allocated to Water Treatment Plant (25%) and Distribution (75%).
- (6) The two Maintenance, IC&R Techs are allocated to Water Treatment Plant (80%) and Distribution (20%).

#### **Water Treatment Plant Department Operating Expenses**

Fiscal Year 2023/24 Budget

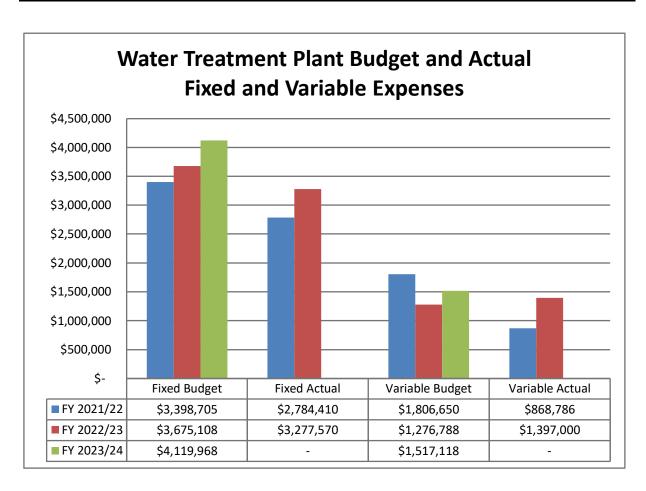
ltem	F	Y 2023/24 Budget
Personnel	\$	3,023,881
Office Expenses		6,500
Supplies and Equipment		1,474,633
Monitoring Expenses		130,332
Repairs and Maintenance		182,600
Professional Services		137,692
General and Administrative		61,490
Utilities		281,857
Other Expenses		338,103
TOTAL:	\$	5,637,086



#### **Water Treatment Plant Department Operating Expenses**

Fiscal Year 2023/24 Budget

Item	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget
Personnel	\$2,522,333	\$ 2,063,305	\$2,693,778	\$ 2,514,615	\$3,023,881
Office Expenses	6,500	4,846	6,500	5,500	6,500
Supplies and Equipment	1,742,800	865,939	1,285,929	1,366,850	1,474,633
Monitoring Expenses	106,215	97,097	121,234	92,000	130,332
Repairs and Maintenance	172,100	160,378	175,100	164,400	182,600
Professional Services	83,439	67,779	99,909	105,469	137,692
General and Administrative	76,000	28,733	54,850	33,940	61,490
Utilities	245,318	187,378	214,786	228,062	281,857
Other Expenses	250,650	177,742	299,810	163,734	338,103
Total:	\$5,205,355	\$3,653,196	\$4,951,896	\$ 4,674,570	\$5,637,086



# Water Treatment Plant Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
	PERSONNEL EXPENSES							
5000.10 Full-	Time Regular Wages	\$ 1,558,525	\$ 1,509,121	\$ 1,631,440	\$ 1,579,671	\$ 1,822,247	\$ 190,807	11.70%
1300.60 Capi	talized Wages and Overtime	-	-	-		-	-	N/A
5000.20 Over	rtime	77,926	114,946	81,572	97,628	91,112	9,540	11.70%
5000.40 Stan	dby Pay	34,504	38,286	37,129	37,826	39,049	1,920	5.17%
5000.50 Shift	: Differential Pay	20,469	19,343	21,279	16,444	22,328	1,049	4.93%
5100.10 PER	S Retirement	386,952	(39,272)	467,638	379,259	459,129	(8,509)	-1.82%
5100.15 Med	icare Taxes	25,195	23,503	26,117	18,314	28,921	2,804	10.74%
5100.20 Heal	th/Dental/Vision Plans	286,746	270,101	289,681	217,635	340,623	50,942	17.59%
5100.25 Wor	kers' Compensation	41,952	47,056	52,750	32,631	45,481	(7,269)	-13.78%
5100.30 Vehi	cle Expenses	-	-	-		-	-	N/A
5100.35 Retir	ree Medical Future Liability Dep.	71,423	65,383	66,748	70,681	100,887	34,139	51.15%
5100.40 Cafe	eteria Plan Benefits	-	-	-		-	-	N/A
5100.45 Dent	tal/Vision Plan	_	_	-		-	_	N/A
5100.50 Long	g-Term Disability	8,030	7,806	8,406	6,483	9,393	987	11.74%
5100.55 Life	•	6,481	6,125	6,678	10,233	10,575	3,897	58.35%
5100.60 Emp	loyee Physicals	450	260	660	330	1,910	1,250	189.39%
	porary Services	-	-	-		· -	-	N/A
	loyee Incentive Programs/457 Plan	2,680	-	2,680	46,234	51,226	48,546	1811.42%
5100.65 Emp	loyee Education Reimbursement	1,000	-	1,000	-	1,000	-	0.00%
5100.86 Bene	efits-Non-Capitalized Projects	-	648		1,247	-	-	N/A
	Total Personnel Expenses:	2,522,333	2,063,305	2,693,778	2,514,615	3,023,881	330,103	12.25%

# Water Treatment Plant Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
	OFFICE EXPENSES							
5200.20 Office S	supplies	3,000	2,066	3,000	2,500	3,000	-	0.00%
5200.30 Miscella	neous Office Expenses	3,500	2,780	3,500	3,000	3,500	-	0.00%
	Total Office Expenses:	6,500	4,846	6,500	5,500	6,500	-	0.00%
<u>So</u> 5500.10 Uniform	UPPLIES AND EQUIPMENT	8,739	10,465	11,100	9,800	12,600	1,500	13.51%
	ools and Equipment	5,000	7,225	6,000	6,000	6,000	1,500	0.00%
5500.20 Spare P		-	- ,220	-	0,000	-	_	N/A
•	ape Equipment and Supplies	500	_	500	250	500	_	0.00%
5500.30 Chemica		-	_	-	-	-	-	N/A
5500.31 Chemica	als-Variable	1,668,861	802,454	1,196,329	1,300,000	1,379,033	182,704	15.27%
5500.35 Mainten	ance Supplies/Hardware	18,000	7,791	18,000	11,000	18,000	-	0.00%
5500.40 Safety S	Supplies	7,000	5,448	7,000	5,100	11,500	4,500	64.29%
5500.45 Fuel and	d Lubricants	29,700	27,109	42,000	31,200	42,000	-	0.00%
5500.50 Seed/Er	rosion Control Supplies	5,000	5,448	5,000	3,500	5,000	-	0.00%
5500.55 Backflov	w Prevention Supplies	-	-	-	-	-	-	N/A
	Total Supplies and Equipment:	1,742,800	865,939	1,285,929	1,366,850	1,474,633	188,704	14.67%
	MONITORING EXPENSES							
5600.10 Lab Sup	pplies	63,500	71,599	82,731	81,500	87,679	4,948	5.98%
5600.20 Lab Too	ols and Equipment	13,650	3,183	10,080	-	14,230	4,150	41.17%
5600.30 Lab Tes		29,065	22,314	28,423	10,500	28,423		0.00%
Total Monitoring Expenses:		106,215	97,097	121,234	92,000	130,332	9,098	7.50%

# Water Treatment Plant Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Account Number Name	t	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
REPAIRS AND MAI	NTENANCE							
5700.10 Equipment Repairs and M	laintenance	132,000	127,724	135,000	132,000	135,000	-	0.00%
5700.20 Vehicle Repairs and Main	tenance	6,500	10,430	8,000	4,500	8,000	-	0.00%
5700.30 Building Maintenance		28,600	18,322	27,100	24,000	34,600	7,500	27.68%
5700.40 Landscape Maintenance		5,000	3,902	5,000	3,900	5,000	-	0.00%
Total Repairs a	nd Maintenance:	172,100	160,378	175,100	164,400	182,600	7,500	4.28%
PROFESSIONAL .	<u>SERVICES</u>	0.4.000	04.440.1	00.450	20.122	00.010	0.000	20.2221
5400.10 Professional Services		31,639	21,442	29,479	32,196	38,312	8,833	29.96%
5400.20 Legal Services		-	-	-	-	-	-	N/A
5400.30 Engineering Services		15,000	6,796	15,000	19,273	42,500	27,500	183.33%
5400.40 Permits		36,800	38,789	55,430	54,000	56,880	1,450	2.62%
5400.50 Non-Contractual Services		-	752	-	-	-	-	N/A
5400.60 Accounting Services	ssional Services:	83,439	- 67,779	99,909	- 105,469	137,692	37,783	N/A 37.82%
Total Profes	SSIUITAI SELVICES.	03,439	01,119	99,909	105,409	137,092	31,103	37.0270
GENERAL AND ADM	<u>IINISTRATIVE</u>	40,000	F 040 I	40.500	7,000	40,000	(500)	0.70%
5300.10 Meeting and Travel		19,000	5,619	18,500	7,000	18,000	(500)	-2.70%
5300.20 Mileage Reimbursement 5300.30 Dues and Memberships		500 34,850	201 7,903	500 10,100	- 10,240	500 10,240	- 140	0.00% 1.39%
5300.40 Publications		34,850 750	7,903 550	1,000	1,000	1,000	140	0.00%
*****		14,400		,	9,200	23,250	7 000	43.08%
5300.50 Training 5300.60 Advertising		1,500	6,026	16,250 1,500	9,200 1,500	1,500	7,000	43.06% 0.00%
5300.70 Printing and Binding		1,500	<u> </u>	1,300	1,500	1,500	-	0.00% N/A
5300.80 Postage		5,000	8,433	7.000	5,000	7,000	_	0.00%
Total General and	d Administrative:	76,000	28,733	54,850	33,940	61,490	6,640	12.11%

#### **Water Treatment Plant Department Operating Expenses**

Fiscal Year 2023/24 Administration/O&M Budget

Account Accour	nt	FY 2021/22	FY 2021/22	FY 2022/23	FY 2022/23	FY 2023/24	Change from FY 2022/23	Percent Change FY 2022/23
Number Name		Budget	Actual	Budget	<b>Estimated Actual</b>	Budget	Budget	Budget
<u>UTILITIE</u>	<u>:S</u>							
5800.20 Natural Gas		7,310	13,292	9,000	8,913	9,000	-	0.00%
5800.30 Electric-Fixed		90,874	101,280	114,912	114,912	121,116	6,204	5.40%
5800.31 Electric-Variable		137,789	66,332	80,459	97,000	138,086	57,627	71.62%
5800.40 Water		-	-	-	-	-	-	N/A
5800.50 Telephone		3,500	3,621	4,285	3,400	7,525	3,240	75.61%
5800.60 Waste Disposal		5,845	2,853	6,130	3,837	6,130	-	0.00%
	Total Utilities:	245,318	187,378	214,786	228,062	281,857	67,071	31.23%
OTHER EXPL	<u>ENSES</u>	81,458	89,518	102,170	88,048	131,339	29,169	28.55%
5900.30 Non-Capitalized Projects	(1)	_	55,515	_	-	,		N/A
5900.40 Equipment Rental		17,240	5,448	22,800	7,686	22,800	_	0.00%
5900.50 Non-Capitalized Equipme	ent	10,000	4,244	10,000	-	10,000	-	0.00%
5900.60 Computer Expenses		76,101	78,532	92,779	68,000	93,180	401	0.43%
5900.70 Appropriated Contingenc	y	65,851	·	72,061	-	80,784	8,723	12.10%
Total	Other Expenses:	250,650	177,742	299,810	163,734	338,103	38,293	12.77%
TOTAL OPERATING	G EXPENSES	\$ 5,205,355	\$ 3,653,196	\$ 4,951,896	\$ 4,674,570	\$ 5,637,086	\$ 685,190	13.84%

<sup>(1)</sup> Effective July 1, 2018 Non-Capitalized Projects will be found in the Capital Improvement and Non-Capital Projects section of the budget.

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET** ACCOUNT NUMBER: 5000.10 **ACCOUNT TITLE:** Full-Time Regular Salaries Funds for the WTP staff salaries. Description: Includes \$85,551 for the FY 2022/23 salary pool. FY 23/24 Requested Budget 1,822,247 FY 22/23 Estimated Actual 1,579,671 242,577 Increase (Decrease) ACCOUNT NUMBER: 5000.20 **ACCOUNT TITLE:** Overtime Description: Funds for overtime expenses for non-exempt WTP employees. Overtime is set at 5% of salaries. FY 23/24 Requested Budget 91,112 FY 22/23 Estimated Actual 78,984 Increase (Decrease) 12,129 ACCOUNT NUMBER: 5000.40 ACCOUNT TITLE: Stand-by Pay Funds for stand-by pay for one Distribution Description: employee assigned to stand-by duty on a 24-hour basis. Based on \$2.55 per hour (5% of average hourly rate) for 8,760 hours FY 23/24 Requested Budget 39.049 FY 22/23 Estimated Actual 37,826 for WTP operators, and 8,760 hours at \$2.86 per hour for Instrumentation and Control employee stand-by pay (2/3 to WTP Increase (Decrease) 1,223 and 1/3 to Distribution). ACCOUNT NUMBER: 5000.50 ACCOUNT TITLE: Shift Differential Pay Description: Funds for shift employee pay for WTP operators is based on \$2.55 per hour (5% of average hourly rate) FY 23/24 Requested Budget 22,328 for 8,760 hours of shift pay. FY 22/23 Estimated Actual 16,444 Increase (Decrease) 5,885

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET** ACCOUNT NUMBER: 5100.10 ACCOUNT TITLE: PERS Retirement Description: Funds for both employer and employee contributions into PERS retirement system. Based on a 31.986% FY 23/24 Requested Budget contribution rate for FY 2022/23 which includes the required 459,129 FY 22/23 Estimated Actual 379,259 Unfunded Accrued Liability (UAL) payment. 79,870 Increase (Decrease) Required Contributions 256,038 \$ 18.336% 145,611 UAL current fiscal year 13.650% UAL additional payment 57.480 fixed 459,129 TOTAL \$ **ACCOUNT NUMBER:** 5100.15 ACCOUNT TITLE: Medicare Description: Funds for the employer portion of Medicare taxes for the WTP department. Amount is equal FY 23/24 Requested Budget 28,921 to 1.45% of all wages and salaries. FY 22/23 Estimated Actual 18,314 Increase (Decrease) 10,608 ACCOUNT NUMBER: 5100.20 ACCOUNT TITLE: Health Insurance Description: Funds for employer paid portion of health insurance for WTP employees. Based on employee 2023 Café Plan FY 23/24 Requested Budget 269,381 elections. Includes an estimated 5% premium increase in 2024 plan rates. FY 22/23 Estimated Actual 2024 Allowance Est 126,738 2023 Allowance Increase (Decrease) 142,644 Family 21,713 \$ 22,799 \$ Emp + 1 17,537 16,702 Employee only 8,351 8,769 ACCOUNT NUMBER: 5100.25 ACCOUNT TITLE: Workers' Compensation Insurance Description: Funds for Workers' Compensation insurance for the WTP Department. Based on an X-Mod rate of 80 FY 23/24 Requested Budget and economy of size rate of 90%. Based on a 3% premium increase 45,481 FY 22/23 Estimated Actual 32,631 over FY 2022/23 12,850 Increase (Decrease)

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5100.35 **ACCOUNT TITLE:** Retiree Medical Future Liability Deposit Description: Actuarially determined contributions to fund the estimated future liability for the required minimum contribution component (PEMHCA) of the CalPERS health plan and the FY 23/24 Requested Budget 100,887 retiree health costs for vested employees age 62 and over retiring from FY 22/23 Estimated Actual 70,681 CCWA with at least 10 years of CCWA service. Costs are based on Increase (Decrease) 30,205 the number of active and covered employees and retirees. ACCOUNT NUMBER: 5100.40 **ACCOUNT TITLE:** Cafeteria Plan Benefits Description: Funds for the portion of the cafeteria plan benefits which exceed the premium costs for the employees FY 23/24 Requested Budget based on each employee's benefit election. 19,837 FY 22/23 Estimated Actual 57,554 Increase (Decrease) (37,717)ACCOUNT NUMBER: 5100.45 ACCOUNT TITLE: Dental/Vision Plan Description: Funds for the self-funded dental/vision plan. The plan provides \$4,179 per year per family for dental and vision expenses. Budgeted amount is \$3,135 per year per employee. FY 23/24 Requested Budget 51,404 FY 22/23 Estimated Actual Annual limit is based on an increase over the prior year amount for 33,343 the percentage change in the CPI. Increase (Decrease) 18.061 ACCOUNT NUMBER: 5100.50 ACCOUNT TITLE: Long-Term Disability Description: Funds for premiums paid for long-term disability insurance. Based on a rate of \$0.52 per \$100 of salary. FY 23/24 Requested Budget 9,393 FY 22/23 Estimated Actual 6,483 2,910 Increase (Decrease)

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5100.55 **ACCOUNT TITLE:** Life Insurance Description: Funds for the employer paid life insurance premiums for each employee. CCWA policy provides life FY 23/24 Requested Budget insurance equal to 150% of an employee's annual salary 10,575 to a maximum of \$250,000. FY 22/23 Estimated Actual 10,233 Increase (Decrease) 341 ACCOUNT NUMBER: 5100.60 **ACCOUNT TITLE: Employee Physicals** Description: Funds for employee physicals paid by CCWA, including DOT, pre-employment, FY 23/24 Requested Budget and respiratory evaluation. 1,910 FY 22/23 Estimated Actual 660 4 physicals @ \$165 each 1,250 10 Respiratory and Audio Exam @ \$125 each \$ Increase (Decrease) 1,910 \$ 1,910 Total ACCOUNT NUMBER: 5100.65 ACCOUNT TITLE: **Employee Education Reimbursement** Description: Funds for reimbursement of employee education expenses under the policy established by CCWA. Employees will be taking welding, electrical/electronics, and FY 23/24 Requested Budget 1,000 FY 22/23 Estimated Actual laboratory classes. 1.000 Increase (Decrease) ACCOUNT NUMBER: 5100.80 **ACCOUNT TITLE:** Employee Incentives and 457 K. Plan Description: Funds to encourage employee safety, efficiency and innovation through the Employee Achievement Awards FY 23/24 Requested Budget 51,226 Program (EAAP). FY 22/23 Estimated Actual 46,234 EAAP \$ 2,680 457 K Plan Increase (Decrease) 4,992 48,546 51,226 TOTAL: \$

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 1300.60 **ACCOUNT TITLE:** Capitalized Employee Benefits Description: CCWA employee benefits capitalized as a component of capital projects constructed or acquired FY 23/24 Requested Budget by CCWA. FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5200.20 ACCOUNT TITLE: Office Supplies Description: Funds for office supplies for the WTP. Based on \$250 per month in office supply expenses. FY 23/24 Requested Budget 3,000 FY 22/23 Estimated Actual 2,500 Increase (Decrease) 500 ACCOUNT NUMBER: 5200.30 ACCOUNT TITLE: Miscellaneous Office Expenses Description: Funds for miscellaneous expenses associated with CCWA. This includes awards, business cards. FY 23/24 Requested Budget 3,500 coffee, kitchen supplies, etc. FY 22/23 Estimated Actual 3,000 Increase (Decrease) 500 ACCOUNT NUMBER: 5300.10 ACCOUNT TITLE: Meetings and Travel Description: Funds for WTP employee meetings and travel expenses. Includes State Water Contractor travel FY 23/24 Requested Budget 18,000 for Executive Director, Deputy Director, and Safety/Environmental FY 22/23 Estimated Actual 7,000 Specialist. Increase (Decrease) 11,000

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5300.20 **ACCOUNT TITLE:** Mileage Reimbursement Funds for reimbursement to employees Description: for mileage expenses. FY 23/24 Requested Budget 500 FY 22/23 Estimated Actual Increase (Decrease) 500 ACCOUNT NUMBER: 5300.30 ACCOUNT TITLE: **Dues and Memberships** Description: Funds for professional dues. 540 AWWA dues FY 23/24 Requested Budget 10,240 \$ FY 22/23 Estimated Actual 10,240 7,500 Water Research Foundation dues Certification Increase (Decrease) 1,200 1,000 **CWEA** 10,240 TOTAL ACCOUNT NUMBER: 5300.40 **ACCOUNT TITLE: Publications** Description: Funds for publications received by the WTP. FY 23/24 Requested Budget 1,000 FY 22/23 Estimated Actual 1,000 Increase (Decrease) ACCOUNT NUMBER: 5300.50 **ACCOUNT TITLE:** Training Funds for training of WTP personnel. Description: Does not include educational reimbursement. FY 23/24 Requested Budget 16,250 Employee training, including safety 23,250 \$ 7,000 Confined Space Training Tier I and II FY 22/23 Estimated Actual 9,200 \$ Increase (Decrease) 14,050 \$ 23,250 Total

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET** ACCOUNT NUMBER: 5300.60 **ACCOUNT TITLE:** Advertising Description: Funds for advertising expenses for the WTP including open job position advertising. FY 23/24 Requested Budget 1,500 FY 22/23 Estimated Actual 1,500 Increase (Decrease) ACCOUNT NUMBER: 5300.80 **ACCOUNT TITLE:** Postage Description: Funds for all postal and mail expenses for the WTP, including 16 weekly taste and odor samplings. FY 23/24 Requested Budget 7,000 FY 22/23 Estimated Actual 5,000 Increase (Decrease) 2,000 ACCOUNT TITLE: **Professional Services** Outside professional services including: ACCOUNT NUMBER: 5400.10 Description: 4,400 Fire system/extinguisher inspection \$ 2,700 Security FY 23/24 Requested Budget 4,500 Crane inspection 38.312 1,540 Oil, coolant and diesel analysis FY 22/23 Estimated Actual 32,196 Increase (Decrease) 6,116 4,000 Emergency generator/forklift service 5,000 Equipment Calibration 1,100 Fit testing equipment certification/service 2,200 Safety Equipment (fall hoist, ect) 5,360 Man Down Monitoring Fee 7,512 Personnel Team Building 38,312 TOTAL

	CENTR	AL COAST WATER AL	ITHORITY
WAT		MENT PLANT FY 2	
WAI	EN INCAI	WENT PLANT FT 2	2023/24 BODGE1
ACCOUNT NUMBER: _	5400.30	ACCOUNT TITLE:	Engineering Services
		Description:	Funds for all non-capitalized
		engineering services and	
FY 23/24 Requested Budget	42,500		
FY 22/23 Estimated Actual	19,273		General Engineering
Increase (Decrease)	23,227		Cathodic Protection
			PLC Support
			Safety Consultant TOTAL
		Ψ 42,500	TOTAL
ACCOUNT NUMBER	E400 40	ACCOUNT TITLE	Dormito
ACCOUNT NUMBER: _	5400.40	ACCOUNT TITLE:	Permits
		Description:	Funds for all required WTP permits.
			RWQCB NPDES
FY 23/24 Requested Budget	56,880		Drinking Water Program
FY 22/23 Estimated Actual	54,000		ELAP Lab Accreditation
Increase (Decrease)	2,880	1,760	Emergency Generator Permit
			Hazardous Materials Fees
		\$ 56,880	TOTAL
400011117 111111111111111111111111111111	5500.40	4000UNIT TITL 5	
ACCOUNT NUMBER: _	5500.10	ACCOUNT TITLE:	Uniform Expenses
		Description:	Funds for employer provided uniforms and
		Description.	uniform expense employee reimbursements.
FY 23/24 Requested Budget	12,600	\$ 6,600	Uniform Service (\$550 per month)
FY 22/23 Estimated Actual	9,800		Blue jean pants (\$300/yr emp allowance)
Increase (Decrease)	2,800	2,500	Boots (\$250/yr employee allowance)
		500	Misc. uniform requirements (jackets, etc.)
		12,600	TOTAL
ACCOUNT NUMBER: _	5500.15	ACCOUNT TITLE:	Minor Tools and Equipment
		Descriptions	Finds for the name of active at the la
		Description: and equipment.	Funds for the purchase of minor tools
FY 23/24 Requested Budget	6,000	anu equipinent.	
FY 22/23 Estimated Actual	6,000		
Increase (Decrease)	-		

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5500.25 **ACCOUNT TITLE:** Landscape Supplies Funds for the purchase of Description: supplies for landscape maintenance at the WTP. FY 23/24 Requested Budget 500 500 Herbicide FY 22/23 Estimated Actual 250 250 Increase (Decrease) ACCOUNT NUMBER: 5500.31 **ACCOUNT TITLE:** Chemicals-Variable Description: Funds for the purchase of chemicals to operate the plant including chlorine, polymers, etc. FY 23/24 Requested Budget 1,379,033 FY 22/23 Estimated Actual 1,300,000 (1) WTP Plant: \$87.38 per acre foot and 13,962 acre feet of requests Increase (Decrease) 79,033 (2) Santa Ynez Pumping Station: \$8.30/AF for 1,992 AF pumped water (3) Tank 5 and 7 Chlorination at \$18.79/AF for 7,583 AF ACCOUNT NUMBER: 5500.35 **ACCOUNT TITLE:** Maintenance Supplies/Hardware Description: Funds for the purchase of disposable tools, pipe and pipefittings, wood, steel and other metals, hardware, FY 23/24 Requested Budget 18,000 nuts and bolts, and other hardware materials. FY 22/23 Estimated Actual 11,000 7.000 Increase (Decrease) \$ 18,000 Maintenance Supplies/Hardware ACCOUNT NUMBER: 5500.40 ACCOUNT TITLE: Safety Supplies Description: Purchases of minor safety supplies including first aid kit purchases and non-capitalized safety FY 23/24 Requested Budget 11,500 equipment purchases. FY 22/23 Estimated Actual 5,100 Increase (Decrease) 6,400

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5500.50 **ACCOUNT TITLE:** Seed/Plants/Erosion Control Supplies Description: Funds for reseeding, replanting and erosion control supplies. FY 23/24 Requested Budget 5,000 5,000 Erosion maintenance FY 22/23 Estimated Actual 3,500 Increase (Decrease) 1,500 ACCOUNT NUMBER: 5500.45 ACCOUNT TITLE: Fuel and Lubricants Description: Funds for the purchase of fuel and lubricants for WTP vehicles, equipment and emergency generator. FY 23/24 Requested Budget 42.000 Does not include mileage reimbursement expenses. FY 22/23 Estimated Actual 31,200 10,800 Increase (Decrease) ACCOUNT NUMBER: 5600.10 ACCOUNT TITLE: **Laboratory Supplies** Description: Funds for the purchase of laboratory supplies including chemicals. FY 23/24 Requested Budget 87,679 FY 22/23 Estimated Actual 81,500 Increase (Decrease) 6,179 ACCOUNT NUMBER: 5600.20 Laboratory Tools and Equipment ACCOUNT TITLE: Funds for the purchase of non-capitalized Description: tools and equipment for the laboratory. FY 23/24 Requested Budget 14,230 FY 22/23 Estimated Actual 14,230 Increase (Decrease)

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5600.30 **ACCOUNT TITLE:** Lab Testing Description: Funds for outside lab services. 13,680 MIB and Microcystin Monitoring 7,340 Annual Compliance Monitoring FY 23/24 Requested Budget 28,423 528 Monthly Compliance Monitoring FY 22/23 Estimated Actual 10,500 3,200 DBP Increase (Decrease) 17,923 3,200 Microcystin 475 DI Water Testing 28,423 TOTAL ACCOUNT NUMBER: 5700.10 **ACCOUNT TITLE: Equipment Repairs and Maintenance** Description: Funds for repairs and maintenance of WTP equipment including pumps, motors, valves, instrumentation, FY 23/24 Requested Budget 135,000 equipment, etc. FY 22/23 Estimated Actual 132,000 Increase (Decrease) 3,000 **ACCOUNT NUMBER:** 5700.20 ACCOUNT TITLE: Vehicle Repairs and Maintenance Description: Funds for the repair and maintenance of WTP vehicles. FY 23/24 Requested Budget 8,000 FY 22/23 Estimated Actual 4,500 Increase (Decrease) 3,500 ACCOUNT NUMBER: 5700.30 **ACCOUNT TITLE: Building Maintenance** Description: Funds for the repair and maintenance of the WTP buildings. FY 23/24 Requested Budget 34,600 1,000 Miscellaneous repairs \$ FY 22/23 Estimated Actual Site improvements (includes painting) 24,000 3,200 Increase (Decrease) 10,600 20,000 Janitorial service HVAC 3.000 7,400 Janitorial Supplies 34,600 TOTAL

## **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET** Landscape Maintenance **ACCOUNT NUMBER:** 5700.40 **ACCOUNT TITLE:** Description: Funds for the maintenance of the WTP facility landscape. Includes weed abatement for FY 23/24 Requested Budget sludge lagoons and leachfield. 5,000 FY 22/23 Estimated Actual 3,900 Increase (Decrease) 1,100 ACCOUNT NUMBER: 5800.20 ACCOUNT TITLE: Natural Gas Service Description: Funds for propane gas service to the WTP. FY 23/24 Requested Budget 9,000 FY 22/23 Estimated Actual 8,913 Increase (Decrease) ACCOUNT NUMBER: 5800.30 ACCOUNT TITLE: Electric Service-Fixed Description: Funds for electrical service to the WTP. FY 23/24 Requested Budget 121,116 FY 22/23 Estimated Actual 114,912 6,204 Increase (Decrease) ACCOUNT NUMBER: 5800.31 **ACCOUNT TITLE:** Electric Service-Variable Description: Funds for electrical service to the WTP. Variable electrical costs. FY 23/24 Requested Budget 138,086 9.89 \$/AF \$ FY 22/23 Estimated Actual 13,962 AF 97,000 Increase (Decrease) 41,086 \$ 138,086 TOTAL

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5800.40 Water/Sewer **ACCOUNT TITLE:** Description: Funds for water and sewer service to the WTP. FY 23/24 Requested Budget FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5800.50 **ACCOUNT TITLE:** Telephone Description: Funds for WTP phones including long distance and cellular phone bills. FY 23/24 Requested Budget 4,285 General Phones 7,525 FY 22/23 Estimated Actual 3,400 3,240 Tablet Service 4,125 \$ Increase (Decrease) 7,525 Total **ACCOUNT NUMBER:** 5800.60 ACCOUNT TITLE: Waste Disposal Description: Funds for trash service and removal of hazardous waste for the WTP. FY 23/24 Requested Budget 2,700 Garbage(\$225 per month) 6,130 FY 22/23 Estimated Actual 630 Bulk Dumpster 3,837 2,200 Waste Oil/Solvent Increase (Decrease) 2,293 600 Light Bulbs \$ 6,130 TOTAL ACCOUNT NUMBER: 5900.10 **ACCOUNT TITLE:** Insurance Description: Funds for insurance coverage. FY 23/24 Requested Budget 131,339 \$ 81,262 Property and auto coverage based on the FY 22/23 Estimated Actual apportionment provided by JPIA. 88,048 \$ 50,077 General liability and E&O based on salary Increase (Decrease) 43,291 proportions. \$ 131,339 TOTAL

#### **CENTRAL COAST WATER AUTHORITY WATER TREATMENT PLANT FY 2023/24 BUDGET ACCOUNT NUMBER:** 5900.40 **ACCOUNT TITLE: Equipment Rental** Funds for rental of equipment for the WTP. Description: FY 23/24 Requested Budget 2,700 Copier lease (\$225 per month) 22,800 10,100 Motorized equipment FY 22/23 Estimated Actual 7,686 10,000 Lagoon cleaning Increase (Decrease) 15,114 22,800 TOTAL **ACCOUNT NUMBER:** 5900.50 ACCOUNT TITLE: Non-Capitalized Fixed Assets Description: Funds for the purchase of non-capitalized equipment. These equipment purchases are generally under FY 23/24 Requested Budget 10,000 \$10,000 in cost with an estimated useful life under 5 years. FY 22/23 Estimated Actual Increase (Decrease) 10.000 ACCOUNT NUMBER: 5900.60 ACCOUNT TITLE: **Computer Expenses** Description: Funds for computer expenses including minor software purchases, minor equipment purchases and FY 23/24 Requested Budget 93,180 service contracts. 89,505 CompuVision, Annual Service Agreements FY 22/23 Estimated Actual 68,000 \$ 25.180 and Software Subscriptions Increase (Decrease) \$ 3,675 Software, New Computers and other computer services. \$ 93,180 TOTAL ACCOUNT NUMBER: 5900.70 ACCOUNT TITLE: **Appropriated Contingency** Description: 2.0% of requested budget excluding chemcial and variable electric costs. FY 23/24 Requested Budget 80,784 FY 22/23 Estimated Actual Increase (Decrease) 80,784



Cachuma Lake Pipe Extension Project 2023

# **Distribution Department**

The Distribution Department is responsible for the daily operations and maintenance of the 130 miles of pipeline, seven storage tanks, ten turnouts, four isolation vaults, an energy dissipation vault, the Santa Ynez Pumping Facility and hundreds of valve, access and cathodic protection structures.

# Highlights

## **Department Information**

•	Number of employees	10.60
•	Authority pipeline (in miles)	42
•	Coastal Branch Phase II pipeline (in miles)	101
•	Number of water storage tanks	7
•	Number of turnouts	10

## **Budget Information**

•	Total FY 2023/24 O&M Budget	\$	3,308,422	
•	O&M Budget decrease over FY 2022/23 Fixed cost increase over FY 2022 Variable cost decrease over FY 20	/23 \$	(199,921) 377,420 (577,341)	
•	Percentage decrease		(5.70%)	
•	Fixed O&M expenses	\$	3,037,590	
•	Variable O&M expenses	\$	270,832	
•	FY 2023/24 budgeted electrical cost	\$	135.96	per acre-foot

## Significant Accomplishments during FY 2022/23

- Successfully operated the pipeline at historic low flow rate of 2 MGD, while maintaining water quality and potability.
- Successfully constructed the lakeside extension of the CCWA Bradbury penstock bypass pipeline in November 2022 and successfully removed the same pipeline that was submerged in January 2023 following rapid rise in lake level.
- Successfully proposed, designed and constructed the alternative release point to facilitate release of CCWA water to the Santa Ynez River.

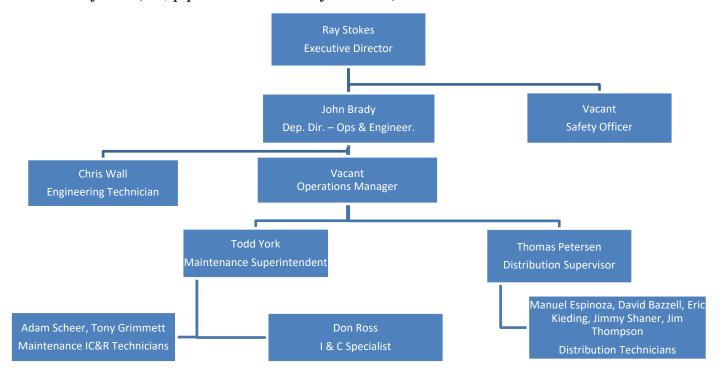
## Significant Goals for FY 2023/24

- Upgrade the CCWA CMMS system and the GIS system to fully capture institutional knowledge.
- Begin work on a long-term plan to install a permanent penstock bypass pipeline to ultimately replace the portion of the 1960's era CCWA pipeline within the Santa Ynez river.

## **Distribution Department**

Fiscal Year 2023/24 Budget

The Distribution Department is responsible for maintaining the distribution system (i.e., pipeline and ancillary facilities).



The Distribution Department is comprised of the field Distribution Technicians, IT/Instrumentation and Control Specialist and Maintenance IC&R Technicians.

The field Distribution Technicians and Distribution Supervisor are responsible for the day-to-day water distribution system operations and maintenance including system operation, facility maintenance, rechloraminating and dechloraminating, erosion control, right-of-way issues, revegetation, environmental compliance, and fiber optic communications. They patrol over 130 miles of pipeline and operate and maintain seven storage tanks, ten turnouts, four isolation vaults, an energy dissipation vault, the Santa Ynez Pumping Facility and hundreds of valve, access, and cathodic protection structures. Additionally, they collect weekly water quality samples from each turnout and tank for the treatment plant laboratory.

IT/Instrumentation and Control Specialist and Maintenance/Instrumentation and Control Technicians report to the Maintenance Superintendent and maintain all distribution electrical, electronic, fiber optic and instrumentation systems. They also assist the Maintenance Superintendent in maintaining plant electrical, electronic and fiber optic systems.

The Distribution Maintenance and Instrumentation and Control staff are supported by the Maintenance Superintendent and Deputy Director of Operations,

## **Distribution Department**

Fiscal Year 2023/24 Budget

who provide long term planning and establish priorities. The Operations Manager will oversee CCWA's capital improvement projects and planning of construction and oversight of construction.

The Operations Manager is responsible for capital improvement projects, planning and oversight of construction activities and supervision of staff, policy, and internal relationships.

The Safety Officer reports to the Executive Director and divides time between Distribution and Water Treatment Plant Departments. The Safety Officer is responsible for safety, environmental monitoring, and regulatory compliance.

The accomplishments, performance indicators ("Service Efforts and Accomplishments") and goals for the Distribution Department will be presented at a future meeting of the CCWA Board of Directors.

#### DISTRIBUTION DEPARTMENT OPERATING EXPENSE OVERVIEW

The distribution system for the State water facilities is divided into segments called "Financial Reaches." These financial reaches are the portions of the pipeline through which the project participants receive and pay for water in accordance with their Water Supply Agreements.

Participation in each financial reach is based on the location of a particular project participant's turnout. Each participant pays for its share of the Coastal Branch and Authority financial reaches down to the financial reach from which that participant takes delivery of water. For example, South Coast project participants pay for their share of all financial reaches since they take delivery from the terminus of the Authority pipeline.

The financial reaches for the distribution system include Authority reaches and DWR reaches. The facilities owned by the Authority are considered Authority reaches and those owned by DWR are considered DWR reaches.

The Distribution Department is responsible for maintaining both the Authority and the DWR reaches downstream of the Polonio Pass Water Treatment Plant.

# **Distribution Department**

Fiscal Year 2023/24 Budget

The following is a list of the various financial reaches including the facilities and/or landmarks located in each reach.

### **DWR REACHES**

•	Reach 33B	Tank 1 through the Chorro Valley turnout
•	Reach 34	Chorro Valley turnout through the Lopez turnout
•	Reach 35	Lopez turnout through the Guadalupe turnout
•	Reach 36	Deleted
•	Reach 37	Guadalupe turnout to Southern Pacific Railroad crossing near Casmalia
•	Reach 38	Southern Pacific Railroad crossing near Casmalia through Tank 5

### **CCWA (Authority) REACHES**

•	Mission Hills	Tank 5 to La Purisima Road
•	Santa Ynez I	La Purisima Road to the Santa Ynez Pumping Facility
•	Santa Ynez II	Santa Ynez Pumping Facility to Lake Cachuma

The table and map "Coastal Branch Financial Reaches" shows the participation by project participant and by financial reach for each project participant in each reach.

## Distribution Allocation of Operating Expenses by Financial Reach

The Distribution Department operating expenses are allocated among the financial reaches listed above based on allocation percentages established by the Authority. These percentages are based on the FY 2021/22 actual operating expenses for each reach. The financial reach allocation percentages are adjusted each year based on the year-end budget status report actual operating expenses from the preceding fiscal year. The following table provides the allocation percentages for the Distribution Department operating expenses.

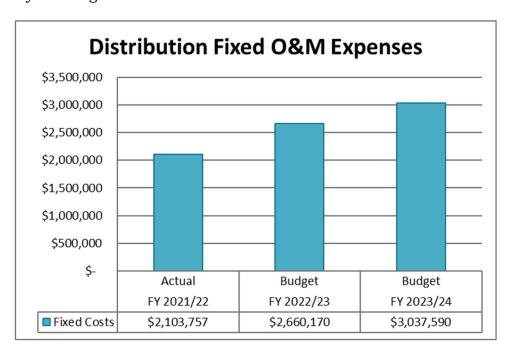
## **Distribution Department**

Fiscal Year 2023/24 Budget

Distribution Department Financial Reach Allocation											
FY 2023/24 FY 2022/23											
Financial	Allocation	Allocation	Increase								
Reach	Percentage	Percentage	(Decrease)								
Reach 33B	16.26%	19.36%	-3.10%								
Reach 34	8.07%	9.30%	-1.23%								
Reach 35	4.47%	2.54%	1.93%								
Reach 37	2.23%	2.57%	-0.34%								
Reach 38	3.29%	3.24%	0.05%								
Mission Hills II	14.95%	13.82%	1.13%								
Santa Ynez I	17.21%	17.13%	0.08%								
Santa Ynez II	33.52%	32.04%	1.48%								
TOTAL:	100.00%	100.00%	0.00%								

The expenses associated with the Distribution Department are divided into fixed and variable O&M costs.

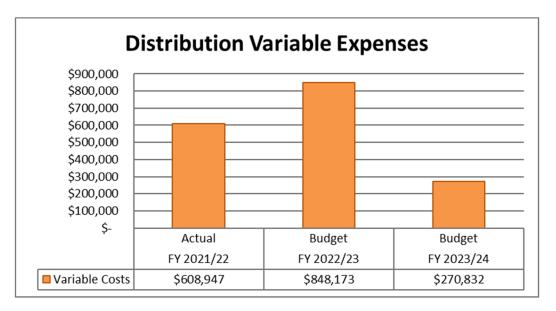
**Fixed O&M Costs** are all costs of the distribution system that do not vary with the amount of water processed. Examples of these expenses include personnel costs, professional services, and repair and maintenance costs. The following graph shows the three-year trend for the Distribution Department Fixed O&M expenses. As the graph shows, the FY 2023/24 fixed O&M costs are \$377,420 higher than the prior year budget amount.



## **Distribution Department**

Fiscal Year 2023/24 Budget

**Variable O&M Costs** are all costs that vary with the amount of water processed. The Distribution Department variable expenses are solely electrical costs to pump the South Coast project participant water into Lake Cachuma. The following graph shows the three-year trend for the Distribution Department variable O&M costs. As the graph shows, the FY 2023/24 variable O&M costs are \$577,341 lower than the prior year budget amounts.



The following table shows the allocation of the Distribution Department variable O&M costs (electrical costs) for the Fiscal Year 2023/24 Budget.

## Distribution Department Electrical Costs

	Requested Table A	Distribution Electrical Cos					
Project Participant	Deliveries (1)	at	\$135.96/AF				
Goleta	1,449	\$	197,006				
Morehart	84		11,421				
La Cumbre	359		48,810				
Raytheon	-		-				
Santa Barbara	-		-				
Montecito	-		-				
Carpinteria	100		13,596				
Total South Coast:	1,992	\$	270,832				
(1) Excludes water deliveries exchanged with Santa Ynez ID#1.							

## **Distribution Department**

Fiscal Year 2023/24 Budget

### Fiscal Year 2023/24 Operating Expense Budget

The Fiscal Year 2023/24 Distribution Department operating expense budget is \$3,308,422, which is \$199,921 lower than the previous year's budget of \$3,508,343, a decrease of 5.70%. The personnel expense section of the Distribution Department budget represents approximately 64% of the budget. Utilities comprise 10%, with other expenses making up the balance of the budget. A pie chart showing percentage of the various components of the Distribution Department operating expense budget is included on a subsequent page. Variable O&M costs are included in the supplies and equipment and utilities categories.

<u>Personnel Expenses</u> Personnel expenses are increasing by about \$235,294 attributed to the following:

- The FY 2023/24 total Distribution Department salaries and wages budget is held to an increase of only \$126,803 when compared to the prior fiscal year budget due to an increase in the Consumer Price Index for December 2022 and the addition of an operations manager.
- Health insurance, dental/vision plan expenses and cafeteria plan benefits combined are increasing by \$49,179. This is due to; 1) The 2023 CalPERS health insurance plan with the lowest premiums increased by 18.40% over the 2022 premiums, as opposed to the increase of 5% budgeted for the calendar year 2023; 2) The FY 2023/24 Budget also includes an estimated 5% increase in the health insurance premiums effective January 1, 2024. The health plan estimates are based on the elections of each employee at the time the budget is prepared.
- Workers' Compensation costs are decreasing by \$5,475 due to a 22% decrease in the Experience modification rate for CCWA.
- CalPERS retirement expenses are increasing by \$16,490 over the prior fiscal year. The CCWA employer paid portion for "Classic" members in FY 23/24 is 31.596% as compared to the prior year amount of 29.121%, for a 2.475 % increase. CCWA "Classic" member employees began paying 50% of the increase in the "normal" PERS employer contribution in FY 2017/18. As of FY 2023/24 the Distribution Department has 7 CalPERS PEPRA member employee. The PEPRA employer contribution rate in FY 2023/24 decreased from 8.26% in FY 2022/23 to 8.00% in FY 2023/24 for a decrease in employer paid PEPRA contribution rate of 0.26%.
- The FY 2023/24 Budget includes a \$53,067 deposit into the Retiree Benefit
  Trust Program. This amount is based on actuarial assumptions for the
  required minimum contribution under PEMHCA and the additional vested
  portion of retiree only premiums, based on employees who are 62 years of
  age or older and retire from CCWA having completed at least 10 years of
  service with CCWA.

## **Distribution Department**

Fiscal Year 2023/24 Budget

<u>Repairs and Maintenance</u> Repairs and maintenance costs are increasing by about \$15,150 because of an increase in anticipated equipment repair and maintenance expenses.

<u>Professional Services</u> Professional Services costs are increasing by approximately \$87,772 due to environmental services required by regulatory agencies and legal cost associated with the negotiation of a long term Warren Act contract.

General and Administrative General and Administrative costs are decreasing by \$500 due to a decrease in meeting and travel expenses.

<u>Utility Expenses</u> Utility expenses are decreasing by \$572,453 largely due to savings in variable electric costs due to lower estimated deliveries and lower projected cost per AF.

<u>Other Expenses</u> Other expenses are increasing by approximately \$28,731 due to anticipated increase in insurance and computer expenses.

<u>Turnout Expenses</u> Turnout expenses include funds for utility expenses at each turnout, equipment repairs and maintenance, and non-capitalized projects. (See Projects Section for a description of Capital and non-capitalized projects.)

# **Distribution Department**

Fiscal Year 2023/24 Budget

The following table shows the FY 2023/24 O&M budget for the various CCWA Turnouts.

				TURNOL	IT EX	KPENSES	;							
	E	Equipment Phone				Subtotal								
	E	Electric	Re	pairs and	Co	omputer	(	Other	0	perating	C	apital		
Turnout	E	xpense	Ma	intenance	E	cpenses	Ex	penses	E	xpenses	Pro	jects <sup>(1)</sup>	T	OTAL
Guadalupe	\$	769	\$	1,000	\$	-	\$	500	\$	2,269	\$		\$	2,269
Santa Maria		540		1,500		-		500		2,540		-		2,540
Golden State Water Co.		718		3,000		-		500		4,218		-		4,218
Vandenberg Space Force Ba	ise			1,500		-		500		2,000		-		2,000
Buellton		224		1,500		-		500		2,224		-		2,224
Santa Ynez (Solvang)		363		1,000		-		500		1,863		-		1,863
Santa Ynez				1,000		-		500		1,500		-		1,500
Shandon		1,621		1,000		-		500		3,121		-		3,121
Chorro Valley				1,500		900		500		2,900		-		2,900
Lopez		383		1,500		-		500		2,383		-		2,383
TOTAL:	\$	4,618	\$	14,500	\$	900	\$	5,000	\$	25,018	\$	-	\$	25,018
(1) Please see the CIP section of the	e budge	t for information	n rega	arding the Turn	out ca	pital projects	3.							

## **Distribution Department**

Fiscal Year 2023/24 Budget

PERSONNEL COUNT SUMMARY										
Position Title	Number Auth. FY 2021/22	Number Auth. FY 2022/23	Number Requested FY 2023/24	Change Over FY 2021/22	Change Over FY 2022/23					
Executive Director (1)	0.25	0.25	0.25	-	-					
Deputy Director of Operations (2)	0.40	0.40	0.40	-	-					
Operations Manager <sup>(3)</sup>	-	-	0.40	0.40	0.40					
Safety & Environmental Specialist <sup>(4)</sup>	0.75	0.75	0.75	-	-					
Distribution Supervisor	1.00	1.00	1.00	-	-					
Engineering Technician	1.00	1.00	1.00	-	-					
Instrumentation & Control Specialist	1.00	1.00	1.00	-	-					
Maintenance Superintendent <sup>(5)</sup>	0.40	0.40	0.40	-	-					
Maintenance/IC&R Technicians (6)	0.40	0.40	0.40	-	-					
Distribution Technician	5.00	5.00	5.00							
TOTAL:	10.20	10.20	10.60	0.40	0.40					

PERSONNEL WAGE SUMMARY											
		No. of Position		Minimum Monthly		Maximum Monthly		′ 2022/23 al Annual	Allocation to Dist.		
Position Title	Emp.	Classification		Salary		Salary	Salary			Dept.	
Executive Director (1)	1	N/A		N/A		N/A	\$	298,850	\$	74,713	
Deputy Director of Operations (2)	1	N/A		N/A		N/A	\$	209,053	\$	83,621	
Operations Manager <sup>(3)</sup>	1	46	\$	12,387	\$	15,112	\$	141,665	\$	56,666	
Safety & Environmental Specialist (4)	1	38	\$	10,432	\$	12,727	\$	126,000	\$	94,500	
Distribution Supervisor	1	34	\$	9,574	\$	11,680	\$	122,580	\$	122,580	
Engineering Technician	1	21	\$	7,242	\$	8,836	\$	99,727	\$	99,727	
Instrumentation & Control Specialist	1	28	\$	8,417	\$	10,268	\$	114,955	\$	114,955	
Maintenance Superintendent (5)	1	38	\$	10,432	\$	12,727	\$	135,836	\$	54,334	
Maintenance/IC&R Technicians (6)	2	26	\$	8,063	\$	9,837	\$	203,266	\$	40,653	
Distribution Technicians FY 2023/24 Salary Pool	5	19	\$	6,938	\$	8,464	\$	463,214	\$ \$	463,214 59,357	
TOTAL:									\$1	,264,321	

<sup>(1)</sup> The Executive Director is allocated to Administration (50%), Water Treatment Plant (25%) and Distribution (25%).

<sup>(2)</sup> The Deputy Director of Operations is allocated to Administration (25%), Water Treatment Plant (35%) and Distribution (40%).

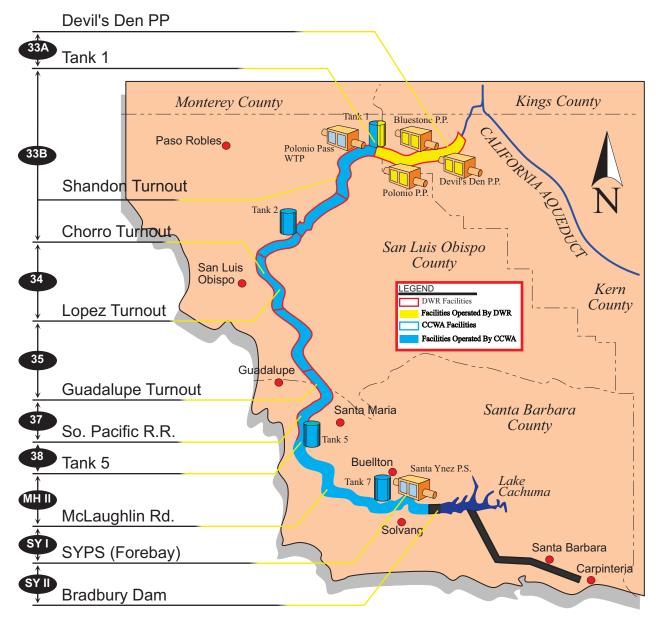
<sup>(3)</sup> The Operations Manager is allocated to Administration (25%), Water Treatment Plant (35%) and Distribution (40%).

<sup>(4)</sup> The Safety/Environmental Specialist (previously Regulatory Spec.) is allocated to Water Treatment Plant (25%) and Distribution (75%).

<sup>(5)</sup> The Maintenance Superintendent is allocated to Water Treatment Plant (60%) and Distribution (40%).

<sup>(6)</sup> The two Maintenance IC&R Technicians are allocated to Water Treatment Plant (80%) and Distribution (20%).

# COASTAL BRANCH FINANCIAL REACHES

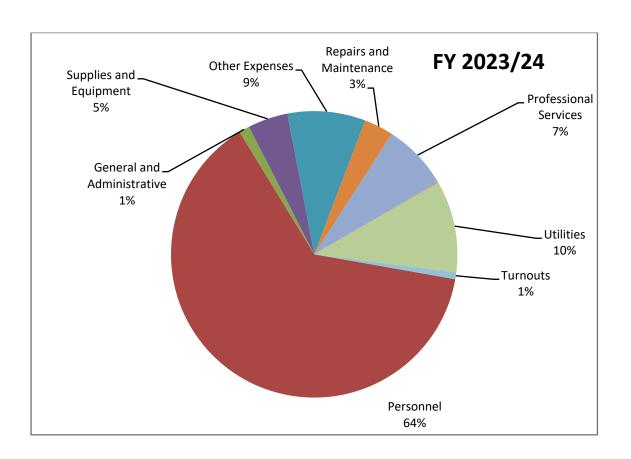


	CONTRACT ENTITLEMENT IN FINANCIAL REACHE									
Purveyor	WTP / 33B	34	35	37	38	MHII	SYI	SYII		
Shandon	100									
Chorro Valley	2,338									
Lopez	2,392	2,392								
Guadalupe	550	550	550							
Santa Maria	16,200	16,200	16,200	16,200						
SCWC	500	500	500	500						
Vandenberg AFB	5,500	5,500	5,500	5,500	5,500	5,500				
Buellton	578	578	578	578	578	578	578			
Santa Ynez (Solvang)	1,500	1,500	1,500	1,500	1,500	1,500	1,500			
Santa Ynez	500	500	500	500	500	500	500			
Goleta	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500		
Morehart Land	200	200	200	200	200	200	200	200		
LaCumbre	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
SB Research	50	50	50	50	50	50	50	50		
Santa Barbara	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000		
Montecito	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000		
Carpinteria	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		
TOTAL	43,908 AF	41,470 AF	39,078 AF	38,528 AF	21,828 AF	21,828 AF	16,328 AF	13,750 AF		

# **Distribution Department**

Fiscal Year 2023/24 Budget

ltem	F	FY 2023/24 Budget
Personnel	\$	2,115,083
Office Expenses		4,000
Supplies and Equipment		148,295
Monitoring Expenses		-
Repairs and Maintenance		109,760
Professional Services		243,935
General and Administrative		34,250
Utilities		338,957
Other Expenses		289,123
Turnouts		25,018
TOTAL:	\$	3,308,422

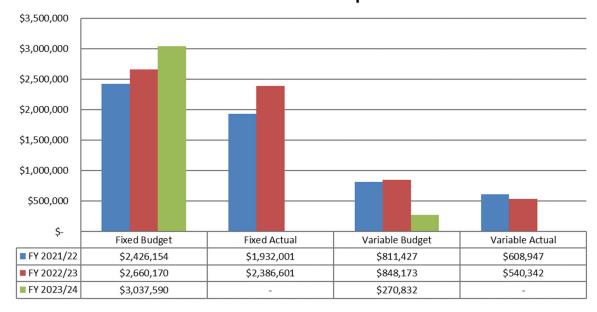


# **Distribution Department**

Fiscal Year 2023/24 Budget

Account Name	F	Y 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	Es	FY 2022/23 Estimated Actual		Y 2023/24 Budget
Personnel Expenses	\$	1,784,507	\$ 1,474,026	\$ 1,879,789	\$	1,661,991	\$	2,115,083
Office Expenses		4,000	2,419	4,000		1,829		4,000
Supplies and Equipment		102,911	103,260	142,210		107,459		148,295
Monitoring Expenses		-	-	-		-		-
Repairs and Maintenance		91,700	104,644	94,610		57,468		109,760
Professional Services		103,733	161,819	156,163		106,714		243,935
General and Administrative		34,250	22,821	34,751		16,678		34,250
Utilities		880,839	683,040	911,410		598,836		338,957
Other Expenses		210,496	145,485	260,392		360,969		289,123
Turnouts		25,144	15,188	25,018		15,000		25,018
Total Operating Expenses	\$	3,237,580	\$ 2,712,704	\$ 3,508,343	\$	2,926,943	\$	3,308,422
		_	-	-				·
Fixed Operating Expenses (1)	\$	2,426,154	\$ 2,103,757	\$ 2,660,170	\$	2,386,601	\$	3,037,590
Variable Operating Expenses		811,427	608,947	848,173		540,342		270,832
Total Operating Expenses	\$	3,237,580	\$ 2,712,704	\$ 3,508,343	\$	2,926,943	\$	3,308,422

# Distribution Budget and Actual Fixed and Variable Expenses



# Distribution Department Operating Expenses Fiscal Year 2023/24 Administration/O&M Budget

Account Account Number Name	FY 2021 Budge		FY 2022/23 Budget	FY 2022/23 Estimated Actua	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
PERSONNEL EXP	ENSES UPDATED	1					
5000.10 Full-Time Regular Wages	\$ 1,071,	503 \$ 1,091,80	0 \$ 1,137,518	3 \$ 1,036,008	\$ 1,264,321	\$ 126,803	11.15%
1300.60 Capitalized Wages and Ov	ertime		-		-	-	N/A
5000.20 Overtime	69,	677 77,61 <sub>4</sub>	74,009	104,149	81,193	7,184	9.71%
5000.40 Standby Pay	26,	283 23,82	5 28,485	23,169	29,932	1,447	5.08%
5000.50 Shift Differential Pay			-	-	-	-	N/A
5100.10 PERS Retirement	283,	558 (15,76	4) 326,010	254,465	342,500	16,490	5.06%
5100.15 Medicare Taxes	17,	514 16,72	18,206	11,674	19,992	1,786	9.81%
5100.20 Health/Dental/Vision Plans	219,	439 191,97	200,635	132,208	249,814	49,179	24.51%
5100.25 Workers' Compensation	35,	34,04	35,272	19,418	29,797	(5,475)	-15.52%
5100.30 Vehicle Expenses			-	-	-	- 1	N/A
5100.35 Retiree Medical Future Lia	bility Dep. 47,	063 44,604	45,297	46,823	53,067	7,770	17.15%
5100.50 Long-Term Disability	5,	274 4,980	5,600	3,498	6,236	636	11.35%
5100.55 Life Insurance	4,	460 3,74	7 4,582	5,763	7,171	2,589	56.51%
5100.60 Employee Physicals		450 420	495	; <u> </u>	1,745	1,250	252.53%
5000.30 Temporary Services			-	-	-	-	N/A
5100.80 Employee Incentive Progra	ms/457 Plan 2,	- 600	2,680	24,414	28,315	25,635	956.53%
5100.65 Employee Education Reim	bursement 1,	- 000	1,000	)	1,000	-	0.00%
5100.86 Benefits-Non-Capitalized F	Projects	- 5	7	402	_		N/A
1300.60 Capitalized Employee Ben	efits			-	-	-	N/A
Total Personi	nel Expenses: 1,784,	507 1,474,02	1,879,789	1,661,991	2,115,083	235,294	12.52%

# **Distribution Department Operating Expenses**

Fiscal Year 2023/24 Administration/O&M Budget

Account Account Number Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
OFFICE EXPENSES							
5200.20 Office Supplies	1,500	589	1,500	725	1,500	-	0.00%
5200.30 Miscellaneous Office Expenses	2,500	1,830	2,500	1,104	2,500	-	0.00%
Total Office Expens	ses: 4,000	2,419	4,000	1,829	4,000	-	0.00%
SUPPLIES AND EQUIPMENT	7.424	0.404	8,605	6.802	9,955	1 250	15.69%
5500.10 Uniform Expenses 5500.15 Minor Tools and Equipment	7,421 5,000	8,184 1,646	5,000	5,000	5,000	1,350	0.00%
5500.20 Spare Parts	5,000	1,040	5,000	5,000	5,000	-	0.00% N/A
5500.25 Landscape Equipment and Supplies	1,000	-	1,000	-	1,000	-	0.00%
5500.30 Chemicals-Fixed	1,000	_	1,000	_	1,000	_	N/A
5500.31 Chemicals-Variable		_	_	_	_	_	N/A
5500.35 Maintenance Supplies/Hardware	10,000	8.126	10,000	8,616	10.000	_	0.00%
5500.40 Safety Supplies	7,000	11,326	7.000	6,370	11,735	4,735	67.64%
5500.45 Fuel and Lubricants	63,990	71,728	106.105	76,171	106,105	-	0.00%
5500.50 Seed/Erosion Control Supplies	8.000	1,820	4.000	4,000	4.000	_	0.00%
5500.55 Backflow Prevention Supplies	500	431	500	500	500	_	0.00%
Total Supplies and Equipme		103,260	142,210	107,459	148,295	6,085	4.28%
MONITORING EXPENSES							
5600.10 Lab Supplies	-	-	-	-	-	-	N/A
5600.20 Lab Tools and Equipment	-	-	-	-	-	-	N/A
5600.30 Lab Testing	-	-	-	-	-	-	N/A
Total Monitoring Expens	ses: -	-	-	-	-	_	N/A

# **Distribution Department Operating Expenses**Fiscal Year 2023/24 Administration/O&M Budget

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
REPA	AIRS AND MAINTENANCE							
5700.10 Equipmen	t Repairs and Maintenance	55,000	67,312	55,000	30,152	70,000	15,000	27.27%
5700.20 Vehicle Re	epairs and Maintenance	15,000	24,521	20,000	15,000	20,000	-	0.00%
5700.30 Building M	laintenance	17,200	7,958	15,110	8,315	15,260	150	0.99%
5700.40 Landscap	e Maintenance	4,500	4,853	4,500	4,000	4,500	-	0.00%
To	tal Repairs and Maintenance:	91,700	104,644	94,610	57,468	109,760	15,150	16.01%
PRO	DFESSIONAL SERVICES							
5400.10 Profession	nal Services	83,633	12,797	134,723	43,612	156,205	21,482	15.95%
5400.20 Legal Ser	vices	· <u>-</u>	137,110	-	40,000	50,000	50,000	N/A
5400.30 Engineering	ng Services	15,000	4,470	15,000	18,702	30,000	15,000	100.00%
5400.40 Permits		5,100	7,443	6,440	4,400	7,730	1,290	20.03%
5400.50 Non-Conti	ractual Services	-	-		-	-	-	N/A
5400.60 Accounting Services		_	-	-	-	-	-	N/A
Total Professional Services:		103,733	161,819	156,163	106,714	243,935	87,772	56.21%
	_							
	RAL AND ADMINISTRATIVE							
5300.10 Meeting a		20,000	5,370	20,001	7,820	15,000	(5,001)	
5300.20 Mileage R		150	-	150	-	150	-	0.00%
5300.30 Dues and	•	2,500	5,145	3,000	2,900	3,000	-	0.00%
5300.40 Publication	ns	1,000	3,402	1,000	1,000	1,000	-	0.00%
5300.50 Training		8,500	8,298	8,500	4,552	13,000	4,500	52.94%
5300.60 Advertising		1,500	-	1,500	-	1,500	-	0.00%
5300.70 Printing and Binding		-	326	-	-	-	-	N/A
5300.80 Postage		600	279	600	406	600	_	0.00%
Tota	l General and Administrative:	34,250	22,821	34,751	16,678	34,250	(501)	-1.44%

# **Distribution Department Operating Expenses**

Fiscal Year 2023/24 Administration/O&M Budget

Account Number	Account Name	FY 2021/22 Budget	FY 2021/22 Actual	FY 2022/23 Budget	FY 2022/23 Estimated Actual	FY 2023/24 Budget	Change from FY 2022/23 Budget	Percent Change FY 2022/23 Budget
	<u>UTILITIES</u>							
5800.20 Natural Ga	as	1,010	1,230	1,070	1,300	1,070	-	0.00%
5800.30 Electric Fi	xed	56,903	60,818	48,001	43,416	48,605	604	1.26%
5800.31 Electric-Va	ariable	811,427	608,947	848,173	540,342	270,832	(577,341)	-68.07%
5800.40 Water		2,500	2,173	2,500	2,294	2,500	-	0.00%
5800.50 Telephone		5,500	6,247	7,525	6,979	10,765	3,240	43.06%
5800.60 Waste Dis		3,500	3,626	4,141	4,505	5,185	1,044	25.21%
	Total Utilities:	880,839	683,040	911,410	598,836	338,957	(572,453)	-62.81%
5000 40 Januaran	OTHER EXPENSES	F4 004	FF 24C	62.640	64.606	00.000	47.002	20.440/
5900.10 Insurance		51,004	55,316	62,619	64,636	80,222	17,603	28.11%
5900.30 Non-Capit		-	-	-	-	-	-	N/A
5900.40 Equipmen		24,100	7,516	39,100	120,078	39,500	400	1.02%
5900.50 Non-Capit		10,000	4,269	10,000	- 04.055	10,000	-	0.00%
5900.60 Computer	•	78,313	70,902	97,494	84,255	100,331	2,837	2.91%
5900.70 Appropria		47,079	7,482	51,179	92,000	59,070	7,891	15.42%
	Total Other Expenses:	210,496	145,485	260,392	360,969	289,123	28,731	11.03%
Turnouts		25,144	15,188	25,018	15,000	25,018	-	0.00%
TOTA	L OPERATING EXPENSES	\$ 3,237,580	\$ 2,712,704	\$ 3,508,343	\$ 2,926,943	\$ 3,308,422	(199,921)	-5.70%

<sup>(1)</sup> Effective July 1, 2018 Non-Capitalized Projects will be found in the Capital Improvement and Non-Capital Projects section of the budget.

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5000.10 **ACCOUNT TITLE:** Full-Time Regular Salaries Description: Funds for the Distribution regular full-time employees. Includes \$59,357 for FY 2022/23 salary pool. 1,264,321 FY 23/24 Requested Budget FY 22/23 Estimated Actual 1,036,008 Increase (Decrease) 228,313 ACCOUNT NUMBER: 5000.20 **ACCOUNT TITLE:** Overtime Description: Funds for overtime expenses for non-exempt Distribution employees. 81,193 FY 23/24 Requested Budget FY 22/23 Estimated Actual 104,149 Overtime is set at 5.0% of salaries plus one hour per day to monitor Increase (Decrease) (22,956)SCADA system. ACCOUNT NUMBER: 1300.60 ACCOUNT TITLE: Capitalized Salaries and Overtime CCWA employee salaries and overtime Description: capitalized as a component of capital projects constructed or acquired FY 23/24 Requested Budget by CCWA. FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5000.30 **ACCOUNT TITLE:** Temporary Services Description: Temporary services: FY 23/24 Requested Budget FY 22/23 Estimated Actual Increase (Decrease)

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5000.40 ACCOUNT TITLE: Stand-by Pay Description: Funds for stand-by pay for one Distribution Technician and one Instrumentation and Control employee assigned to stand-by duty on a 24-hour basis. Based on 5% of their average FY 23/24 Requested Budget 29,932 FY 22/23 Estimated Actual 23,169 hourly rate. Standby pay is \$2.46 per hour for a Distribution 6,763 employee. Instrumentation and Control employee hourly rate is \$2.86 Increase (Decrease) (1/3 allocated to Distribution Department and 2/3 allocated to the Water Treatment Plant Department) ACCOUNT NUMBER: 5100.10 **ACCOUNT TITLE:** PERS Retirement Description: Funds for both employer and employee contributions into PERS retirement system. Based on a 31.986% contribution rate for FY 2023/24, which includes the required Unfunded FY 23/24 Requested Budget 342,500 FY 22/23 Estimated Actual 254,465 Accrued Liability (UAL) payment. Increase (Decrease) 88,035 186,071 Required Contributions \$ 18.336% UAL current fiscal year 112,155 13.650% 44,274 UAL additional payment fixed amount 342.500 ACCOUNT NUMBER: 5100.15 **ACCOUNT TITLE:** Medicare Description: Funds for the employer portion of Medicare taxes for the Distribution Department. Amount is equal to 1.45% of all wages. FY 23/24 Requested Budget 19,992 FY 22/23 Estimated Actual 11,674 Increase (Decrease) 8,318 ACCOUNT NUMBER: 5100.20 **ACCOUNT TITLE:** Health Insurance Funds for the employer paid portion of health Description: insurance for Distribution employees. Based on employee 2023 Café Plan FY 23/24 Requested Budget 213,269 elections. Includes an estimated 5% premium increase in 2024 rates. FY 22/23 Estimated Actual 2024 Allowance Est 74,257 2023 Allowance Increase (Decrease) 139,012 Family 21,713 22,799 Emp + 1 16,702 17,537 Employee only 8,351 8,769

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5100.25 **ACCOUNT TITLE:** Workers' Compensation Insurance Description: Funds for Workers' Compensation insurance for the Distribution department. Based on an X-Mod rate of 80 and an economy of size rate of 90%. Based on a 3% premium FY 23/24 Requested Budget 29,797 FY 22/23 Estimated Actual 19,418 increase over FY 2022/23 10,379 Increase (Decrease) ACCOUNT NUMBER: 5100.35 **ACCOUNT TITLE:** Retiree Medical Future Liability Deposit Description: Actuarially determined contributions to fund the estimated future liability for the required minimum 53,067 FY 23/24 Requested Budget contribution component (PEMHCA) of the CalPERS health plan and the FY 22/23 Estimated Actual 46,823 retiree health costs for vested employees age 62 and over retiring from CCWA with at least 10 years of CCWA service. Costs are based on Increase (Decrease) 6,245 the number of active and covered employees and retirees. ACCOUNT NUMBER: 5100.40 **ACCOUNT TITLE:** Cafeteria Plan Benefits Description: Funds for the portion of the cafeteria plan benefits which exceed the premium costs for the Distribution employees FY 23/24 Requested Budget 3,320 based on each employee's benefit election. FY 22/23 Estimated Actual 34,971 Increase (Decrease) (31,651)ACCOUNT NUMBER: 5100.45 **ACCOUNT TITLE:** Dental/Vision Plan Description: Funds for the self-funded dental/vision plan. The plan provides \$4,179 per year per family for dental and FY 23/24 Requested Budget 33,225 vision expenses. Budgeted amount is \$3,134 per year per employee. FY 22/23 Estimated Actual 22,980 Annual limit is based on an increase over the prior year amount for Increase (Decrease) 10.245 the percentage change in the CPI.

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5100.50 **ACCOUNT TITLE:** Long-Term Disability Funds for premiums paid for long-term Description: disability insurance. Based on a rate of \$0.52 per \$100 of salary. FY 23/24 Requested Budget 6,236 FY 22/23 Estimated Actual 3,498 Increase (Decrease) 2,738 ACCOUNT NUMBER: 5100.55 **ACCOUNT TITLE:** Life Insurance Description: Funds for the employer paid life insurance premiums for each employee. CCWA policy provides life FY 23/24 Requested Budget 7,171 insurance equal to 150% of an employees annual salary FY 22/23 Estimated Actual 5,763 to a maximum of \$250,000. Increase (Decrease) 1,408 ACCOUNT NUMBER: 5100.60 **ACCOUNT TITLE:** Employee Physicals Description: Funds for employee physicals paid by CCWA, including DOT, pre-employment, and respirator evaluation. FY 23/24 Requested Budget 1,745 FY 22/23 Estimated Actual 495 3 physicals at \$165 each Increase (Decrease) 1,745 \$ 1,250 10 Respiratory and Audio Exam @ \$125 each \$ 1,745 Total ACCOUNT NUMBER: 5100.65 ACCOUNT TITLE: Employee Education Reimbursement Description: Funds for reimbursement of employee education expenses under the policy established by CCWA. FY 23/24 Requested Budget 1,000 FY 22/23 Estimated Actual 1,000 Increase (Decrease)

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET ACCOUNT NUMBER:** 5100.80 ACCOUNT TITLE: Employee Incentive Programs/457 K Plan Funds to encourage employee safety, Description: efficiency and innovation through the Employee Achievement Awards Program (EAAP). FY 23/24 Requested Budget 28,315 FY 22/23 Estimated Actual 24,414 2,680 EAAP \$ Increase (Decrease) 3,901 25,635 457 K Plan \$ 28,315 TOTAL ACCOUNT NUMBER: 1300.60 **ACCOUNT TITLE:** Capitalized Employee Benefits Description: CCWA employee benefits capitalized as a component of capital projects constructed or acquired FY 23/24 Requested Budget by CCWA. FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5200.20 **ACCOUNT TITLE:** Office Supplies Description: Funds for office supplies for the Distribution Department. FY 23/24 Requested Budget 1,500 FY 22/23 Estimated Actual 725 Increase (Decrease) 775 ACCOUNT NUMBER: 5200.30 ACCOUNT TITLE: Miscellaneous Office Expenses Description: Funds for miscellaneous expenses such as awards, business cards and kitchen supplies, etc. FY 23/24 Requested Budget 2,500 FY 22/23 Estimated Actual 1,100 1,400 Increase (Decrease)

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5300.10 **ACCOUNT TITLE:** Meetings and Travel Funds for Distribution Department employee Description: meetings and travel expenses. Includes State Water Contractor travel FY 23/24 Requested Budget 15,000 for Executive Director and Deputy Director as well as FY 22/23 Estimated Actual 8,000 travel expenses for winter maintenance. Increase (Decrease) 7,000 ACCOUNT NUMBER: 5300.20 **ACCOUNT TITLE:** Mileage Reimbursement Description: Funds for reimbursement to employees for mileage expenses. FY 23/24 Requested Budget 150 FY 22/23 Estimated Actual 150 Increase (Decrease) ACCOUNT NUMBER: 5300.30 **ACCOUNT TITLE:** Dues and Memberships Description: Funds for professional dues and memberships in required areas. FY 23/24 Requested Budget 3,000 FY 22/23 Estimated Actual 2,900 Increase (Decrease) 100 ACCOUNT NUMBER: 5300.40 **ACCOUNT TITLE:** Publications Funds for publications received by Description: the Distribution Department. FY 23/24 Requested Budget 1.000 FY 22/23 Estimated Actual 1,000 Increase (Decrease)

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5300.50 **ACCOUNT TITLE:** Training Description: Funds for training Distribution Department staff. Does not include educational reimbursement. FY 23/24 Requested Budget 8,500 Employee Training, including safety 13,000 \$ FY 22/23 Estimated Actual 4,600 \$ 4,500 Increase (Decrease) 8,400 \$ 13,000 Total ACCOUNT NUMBER: 5300.60 ACCOUNT TITLE: Advertising Description: Funds for public relations materials for the Distribution Department including open position advertising. FY 23/24 Requested Budget 1,500 FY 22/23 Estimated Actual Increase (Decrease) 1,500 ACCOUNT NUMBER: 5300.80 **ACCOUNT TITLE**: Postage Funds for all postal and mail expenses Description: for the Distribution Department. FY 23/24 Requested Budget 600 FY 22/23 Estimated Actual 410 Increase (Decrease) 190

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5400.10 **ACCOUNT TITLE:** Professional Services Description: 100,000 Environmental Services, Required by Reg Agency \$ 16,500 Cathodic protection, Crane inspections 3,400 Emergency generator and forklift service FY 23/24 Requested Budget 156,205 FY 22/23 Estimated Actual 43,612 1,800 Hydraulic package oil analysis Increase (Decrease) 112,593 3,715 Fire extinguisher and SCBA inspections 4,930 Personnel Team Building 12,500 Safety Consultant 5,360 Man Down Monitoring Fee 1,500 Forklift Service 550 SCBA Inspection 1,500 Crane Inspections 4,450 Security 156,205 TOTAL ACCOUNT NUMBER: 5400.20 **ACCOUNT TITLE:** Legal Services Description: FY 23/24 Requested Budget 50,000 FY 22/23 Estimated Actual 40,000 Increase (Decrease) 10,000 ACCOUNT NUMBER: 5400.30 **ACCOUNT TITLE:** Engineering Services Description: Funds for all non-capitalized engineering. services. 30,000 FY 23/24 Requested Budget \$ 15,000 General Services (SCADA, GIS, etc) FY 22/23 Estimated Actual 15,000 PLC Support 18,702 \$ Increase (Decrease) 11,298 30,000 Total

## **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5400.40 **ACCOUNT TITLE:** Permits Description: Funds for all required permits for the Distribution Department. 3,450 Low Threat Discharge Permit FY 23/24 Requested Budget 7,730 \$ 1,795 Diesel Permit FY 22/23 Estimated Actual 4.400 2,485 SYPP, Tank 7 and 5 Business Plan Increase (Decrease) 3,330 \$ 7,730 TOTAL ACCOUNT NUMBER: 5400.50 **ACCOUNT TITLE:** Non-Contractual Services Description: Funds for miscellaneous non-contractual services. Not funded this year. FY 23/24 Requested Budget FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5500.10 **ACCOUNT TITLE:** Uniform Expenses Description: Funds for employer provided uniforms including reimbursement of uniform expenses to employees. FY 23/24 Requested Budget 9,955 FY 22/23 Estimated Actual 6,802 4,020 Uniform Service (\$335 month) \$ 2,700 Blue jean pants (\$150/year employee allowance) Increase (Decrease) 3,153 2,250 Boots (\$250/year employee allowance) 985 Misc. uniform requirements (jackets, etc.) 9,955 TOTAL ACCOUNT NUMBER: 5500.15 ACCOUNT TITLE: Minor Tools and Equipment Funds for the purchase of minor tools Description: and equipment. FY 23/24 Requested Budget 5,000 FY 22/23 Estimated Actual 5,000 Increase (Decrease)

# **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5500.20 **ACCOUNT TITLE:** Spare Parts Description: Not funded. FY 23/24 Requested Budget FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5500.25 **ACCOUNT TITLE:** Landscape Equipment and Supplies Description: Funds for the purchase of equipment and supplies for landscape maintenance at the pump station. FY 23/24 Requested Budget 1,000 FY 22/23 Estimated Actual 1,000 Increase (Decrease) ACCOUNT NUMBER: 5500.30 **ACCOUNT TITLE:** Chemicals-Fixed Description: Not funded. FY 23/24 Requested Budget FY 22/23 Estimated Actual Increase (Decrease) ACCOUNT NUMBER: 5500.35 **ACCOUNT TITLE:** Maintenance Supplies/Hardware Description: Funds for the purchase of disposable tools, pipe and pipefittings, wood, steel and other metals, hardware, FY 23/24 Requested Budget 10,000 nuts and bolts, and other hardware materials. FY 22/23 Estimated Actual 6,400 Increase (Decrease) 3,600

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5500.40 **ACCOUNT TITLE:** Safety Supplies Purchases of minor safety supplies Description: including first aid kit purchases and non-capitalized safety FY 23/24 Requested Budget 11,735 equipment purchases. FY 22/23 Estimated Actual 6,370 Increase (Decrease) 5,365 ACCOUNT NUMBER: 5500.45 **ACCOUNT TITLE:** Fuel and Lubricants Description: Funds for the purchase of fuel and lubricants for Distribution Department vehicles. Does not include FY 23/24 Requested Budget 106,105 mileage reimbursement expenses. FY 22/23 Estimated Actual 76,171 \$ 97,000 Vehicles 29,934 2,370 Emergency Generator Sets Increase (Decrease) 4,365 Lubricants 2,370 Miscellaneous 106,105 TOTAL ACCOUNT NUMBER: 5500.50 ACCOUNT TITLE: Seed/Plants/Erosion Control Supplies Description: Funds for reseeding, replanting and erosion control supplies. 1,000 Seed FY 23/24 Requested Budget 4.000 FY 22/23 Estimated Actual 4,000 1,000 Plants and materials Increase (Decrease) 2,000 Erosion control \$ 4,000 TOTAL ACCOUNT NUMBER: 5500.55 **ACCOUNT TITLE:** Backflow Prevention Supplies Description: Funds for backflow prevention. FY 23/24 Requested Budget 500 FY 22/23 Estimated Actual 500 Increase (Decrease)

### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5700.10 **ACCOUNT TITLE:** Equipment Repairs and Maintenance Funds for repairs and maintenance of Description: Distribution Department equipment. FY 23/24 Requested Budget 70,000 FY 22/23 Estimated Actual 30,200 Increase (Decrease) 39,800 ACCOUNT NUMBER: 5700.20 **ACCOUNT TITLE:** Vehicle Repairs and Maintenance Description: Funds for the repair and maintenance of Distribution Department vehicles. FY 23/24 Requested Budget 20,000 FY 22/23 Estimated Actual 15,000 Increase (Decrease) 5,000 ACCOUNT NUMBER: 5700.30 ACCOUNT TITLE: Building Maintenance Description: Funds for the repair and maintenance of the Santa Ynez Pumping Facility. FY 23/24 Requested Budget 3,675 Janitorial Service 15,260 FY 22/23 Estimated Actual 8,315 1,785 Pest Control Increase (Decrease) 6,945 5,800 HVAC, includes quarterly inspection 4,000 Minor building repairs 15,260 \$ TOTAL ACCOUNT NUMBER: 5700.40 ACCOUNT TITLE: Landscape Maintenance Description: Funds for the maintenance of the Santa Ynez Pumping Facility (SYPF). 4,500 SYPF (\$375 month avg) FY 23/24 Requested Budget 4,500 FY 22/23 Estimated Actual 4,000 Increase (Decrease) 500

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5800.20 **ACCOUNT TITLE:** Natural Gas Service Funds for natural gas service for the Description: Distribution Department. FY 23/24 Requested Budget 1,070 FY 22/23 Estimated Actual 1,300 Increase (Decrease) (230)ACCOUNT NUMBER: 5800.30 **ACCOUNT TITLE:** Electric Service-Fixed Description: Funds for electrical service for the Distribution Dept. 17,215 Suite B & C \$ 1,435/month 136/month FY 23/24 Requested Budget 48,605 1,626 ISO vaults (2) FY 22/23 Estimated Actual 43,416 9,866 Tanks (3) \$ 822/month Increase (Decrease) 3,385 Rectifiers (11) \$ 282/month 5,189 4,909 EDV \$ 409/month 11,604 SYPF \$ 967/month 48,605 TOTAL ACCOUNT NUMBER: 5800.31 **ACCOUNT TITLE:** Electric Service-Variable Description: Funds for electrical service for the Distribution Department. FY 23/24 Requested Budget 270,832 Acre feet pumped 1,992 FY 22/23 Estimated Actual 540,342 Cost per acre foot \$135.96 Increase (Decrease) (269,509)TOTAL \$270,832 ACCOUNT NUMBER: 5800.40 ACCOUNT TITLE: Water/Sewer Funds for water and sewer service to Description: the Distribution Department. FY 23/24 Requested Budget 2,500 FY 22/23 Estimated Actual 2,294 Increase (Decrease) 206

#### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET ACCOUNT NUMBER:** 5800.50 ACCOUNT TITLE: Telephone Funds for Distribution Department phones including Description: long distance and cellular phone bills. FY 23/24 Requested Budget 10,765 FY 22/23 Estimated Actual 6,979 \$ 7,525 General Phone Increase (Decrease) 3,786 \$ 3,240 Tablet Service \$ 10,765 Total ACCOUNT NUMBER: 5800.60 ACCOUNT TITLE: Waste Disposal Description: Funds for trash service and removal of hazardous waste (waste oil) for the Distribution Department. FY 23/24 Requested Budget 5,185 4,260 Trash service FY 22/23 Estimated Actual 4,505 925 Hazardous waste removal Increase (Decrease) 680 \$ 5,185 TOTAL ACCOUNT NUMBER: 5900.10 ACCOUNT TITLE: Insurance Description: Funds for insurance coverage. FY 23/24 Requested Budget 45,477 Property and Auto Insurance as apportioned by 80,222 \$ FY 22/23 Estimated Actual 64,636 34,745 General liability and E&O insurance pro rated Increase (Decrease) 15,586 \$ by salary percentages. 80,222 TOTAL \$ ACCOUNT NUMBER: 5900.30 **ACCOUNT TITLE:** Non-Capitalized Projects Description: Funds for projects along the pipeline on facilities which are not owned by CCWA or do not qualify for capitalization FY 23/24 Requested Budget under the CCWA capitalization policy. See the Capital and FY 22/23 Estimated Actual Non-Capital Projects in the "Projects" section of the budget for details Increase (Decrease) on these projects which are now classified as non-operating expenses beginning in FY 2018/19.

### **CENTRAL COAST WATER AUTHORITY DISTRIBUTION FY 2023/24 BUDGET** ACCOUNT NUMBER: 5900.40 **ACCOUNT TITLE:** Equipment Rental Funds for rental of equipment for the Description: Distribution Department. 4,000 Portable toilets (4) \$1,000/year each FY 23/24 Requested Budget 39,500 FY 22/23 Estimated Actual 120,078 7,500 General equipment rental (80,578)Increase (Decrease) 3,000 Mowing 25,000 Cachuma Lake bypass pipeline \$ 39,500 TOTAL ACCOUNT NUMBER: 5900.50 ACCOUNT TITLE: Non-Capitalized Fixed Assets Description: Funds for the purchase of non-capitalized equipment purchases. These equipment purchases are generally FY 23/24 Requested Budget 10,000 under \$10,000 in cost with an estimated useful life under 5 years. FY 22/23 Estimated Actual 10,000 Increase (Decrease) ACCOUNT NUMBER: 5900.60 **ACCOUNT TITLE:** Computer Expenses Description: Funds for computer expenses including minor software and equipment purchases, and service contracts. FY 23/24 Requested Budget 100,331 \$ 91,721 CompuVision, Annual Service Agreements, 84,300 FY 22/23 Estimated Actual and Software Subscriptions 8,610 Software, New Computers, DSL Allowance and Increase (Decrease) 16,031 \$ other computer services. \$ 100,331 TOTAL ACCOUNT NUMBER: 5900.70 **ACCOUNT TITLE:** Appropriated Contingency Description: 2.0% of requested budget excluding variable electric costs. FY 23/24 Requested Budget 59.070 FY 22/23 Estimated Actual 92,000 Increase (Decrease) (32,930)



GTO Blow Off / Shutdown November 2022

# Capital, Non-Capital & Extraordinary Projects

Projects (NCP) is a component of the non-operating expense section of the budget. The CIP budget includes expenses for fixed asset/equipment purchases as well as the accumulation of expenditures for construction projects undertaken by the Authority. The NCP budget includes expenditures for facility, equipment, maintenance and repairs. The Extraordinary Project Program (EPP) at the end of the project section of the budget provides a list of both CIP and NCP with a \$75,000 cost threshold over the next ten years.

### Capital, Non-Capital & Extraordinary Projects

Fiscal Year 2023/24 Budget

The Capital Improvements Projects (CIP) and Non-Capital Projects (NCP) section is a component of the non-operating expense section of the budget. The budget for CIP includes expenditures for fixed asset/equipment purchases, the accumulation of expenditures associated with construction projects undertaken by the Authority. The NCP budget includes expenditures for facility, equipment, maintenance and repairs. The Extraordinary Project Program (EPP) at the end of this section provides a list of both Capital and Non-Capital Projects with a \$75,000 cost threshold and are anticipated occurring over the next ten years.

Total CIP and NCP budget for FY 2023/24 is \$2,806,978 and consists of 13 Capital Improvement Projects representing \$2,246,434 of the budget, and a budget of \$560,545 for 11 Non-Capital Projects.

### Capitalization Criteria

The Authority capitalizes project expenditures and fixed asset purchases for those projects and assets that (1) are greater than \$10,000 and (2) have an estimated useful life longer than five years, with the exception of computer related equipment which is amortized over three years.

Principles used to determine what constitutes Capitalization:

- Fixing a defect or design flaw
- Creating an addition, physical enlargement or expansion
- Creating an increase in capacity, productivity or efficiency
- Rebuilding property after the end of its economic useful life
- Replacing a major component or structural part of the property
- Adapting property to a new or different use

### Carry-Over

During the previous fiscal year, certain capital improvement projects were either not completed or started during the year. However, the Authority intends to complete these projects and expend the funds in the next fiscal year. Therefore, the items are treated as a "carry-over." This means that the project is being carried forward from the previous fiscal year to the new fiscal year capital improvement budget. Additionally, the unused funds are moved from the previous fiscal year to the new fiscal year. Currently, it is not yet known if funds will need to be carried over from FY 2022/23 into FY 2023/24.

### Funding of Capital Improvements (CIP) and Non-Capital Projects (NCP)

The FY 2023/24 CIP and NCP expenditures are entirely funded from Project Participant Assessments.

# **Capital, Non-Capital & Extraordinary Projects**

Fiscal Year 2023/24 Budget

The following table shows the allocation of the FY 2023/24 Capital Improvements Projects and Non-Capital Projects by department and financial reach. Details for each of the proposed projects can also be found in this section.

Specific Financial Reach WTP WTP WTP WTP SYI SYII SYII	Adr	ministration - - - -	\$	262,500 714,000 34,020	Di	stribution - - -	Tur \$	nouts - -	\$	Total 262,50 714,00
WTP WTP WTP SYI SYII	\$	- - -	\$	714,000 34,020	\$	- - -	\$	-	\$	- ,
WTP WTP SYI SYII		-		34,020		-				714,00
WTP SYI SYII		-		34,020		-		-		
WTP SYI SYII		-		,,,,,,						34,02
SYI SYII		-								,
SYI SYII				78,750		_		-		78,7
SYII				. 0,. 00						. 0,
SYII		_		_		426,090		_		426,0
		_				367,500		_		367,5
3111		_		_		78,750				78,7
DIST		-		_		68.040		-		68.0
		-				,				
DIST		-		-		11,340		-		11,34
		-		-		,				22,6
		21,000		,		,				63,0
		-		-		,		-		76,2
DIST		-		-		43,498		-		43,49
	\$	21,000	\$	1,110,270	\$	1,115,164	\$	-	\$	2,246,4
Financial Reach		ADM		WTP		DIST	Tur	nouts		Total
	_		_		_					
	\$	-	\$		\$	-	\$		\$	98,1
		-		26,250				-		26,2
34		-		-		85,050		-		85,0
DIST/SYII		-		-		31,500		-		31,5
		-		-		56,700		-		56,7
ADM/DIST/WTP		21,367		21,367		21,367		-		64,1
ADMIN		84,100		-		-		-		84,10
WTP/DIST		-		2,835		2835		-		5,67
ADMIN		5,250		-		-		-		5,2
WTP/DIST		-		39,375		39,375		-		78,7
ADM/DIST/WTP		8,333		8,333		8,333		-		25,00
	\$	119,050	\$	196,335	\$	245,160	\$	-	\$	560,5
	DIST ADM/DIST/WTP SYI DIST  23/24 Non-Ca  Financial Reach  WTP WTP 34  DIST/SYII  SYII ADM/DIST/WTP ADMIN WTP/DIST  ADMIN WTP/DIST	DIST ADM/DIST/WTP SYI DIST  \$ 23/24 Non-Capi  Financial Reach  WTP \$ WTP 34  DIST/SYII  SYII ADM/DIST/WTP ADMIN WTP/DIST ADMIN WTP/DIST ADM/DIST/WTP	DIST - 21,000 SYI - 21,000 SYI - 5 DIST	DIST	DIST	DIST	DIST	DIST 22,680 ADM/DIST/WTP 21,000 21,000 21,000 SYI - 76,266 DIST - 43,498  \$ 21,000 \$ 1,110,270 \$ 1,115,164 \$  23/24 Non-Capital Projects (NCP)  Financial Reach ADM WTP DIST Tur  WTP \$ - \$ 98,175 \$ - \$ WTP - 26,250 - 85,050  DIST/SYII 31,500  SYII 56,700 ADM/DIST/WTP 21,367 21,367 21,367 ADMIN 84,100 WTP/DIST - 2,835 2835  ADMIN 5,250 WTP/DIST - 39,375 39,375 ADMIN 5,250	DIST - 22,680 - ADM/DIST/WTP 21,000 21,000 21,000 - SYI - 76,266 - DIST - 43,498 - DIST SYII - 26,250 S50,500 - DIST/SYII 31,500 - DIST/SYII 56,700 - ADM/DIST/WTP 21,367 21,367 21,367 - ADM/DIST/WTP 21,367 21,367 21,367 - ADMIN 84,100 DIST/DIST - 2,835 2835 - DIST/DIST - 2,835 2835 - DIST/DIST - 2,835 39,375 - ADMIN 5,250 DIST/DIST - 39,375 39,375 - ADM/DIST/WTP 8,333 8,333 8,333 - DIST/DIST/WTP 8,333 8,333 8,333 8,333 8,333 8,333 8,333 8,333 - DIST/DIST/WTP 8,333 8,333 8,333 8,333 8,333 8,333 8,333 8,333 8,333 - DIST/DIST/WTP 8,333	DIST

# Capital, Non-Capital & Extraordinary Projects

Fiscal Year 2023/24 Budget

The following tables provide details for each of the Capital Improvement Projects.

<b>Description:</b>	MIB and Geosmin Analyzer
Department:	WTP
Expanded Description	This project will include the purchase of a gas chromatography and mass spectrometry instrument, which will allow the CCWA laboratory to analyze for MIB and Geosmin on a near real time basis. The project will also include costs for assistance with the installation of the instrument at the CCWA laboratory and training of staff.
Estimated Charge - Contractor	\$250,000
Contingency (5%)	<u>12,500</u>
Subtotal without CCWA Labor	\$262,500
CCWA Labor	<u>5,490</u>
Total Cost	\$267,990
Operating Budget Impact:	CCWA currently relies upon the Kern County Water Agency Laboratory to analyze water samples for MIB and Geosmin. In 2022, the number of samples that could be analyzed by Kern County Water Agency was reduced to two per week and the analytical results would require one week to receive. At the time, there were no other alternative laboratories that could exceed this level of service. Considering that operating a treatment system requires more timely results and in greater number, it would be highly beneficial for CCWA to develop its own capability to analyze MIB and Geosmin through purchasing an analyzer.
D	WITH ORD IN THE
Description:	WTP Office Building WTP
Department: Expanded Description	This is the final phase of the WTP staff office project and has been combined with a project to provide sleeping. The design is complete and this phase will include construction of the building, coupled with engineering inspections. The design provides office space for four staff and also provides sleeping quarters for WTP Operators.
Estimated Charge - Contractor	\$680,000
Contingency (5%)	<u>34,000</u>
Subtotal without CCWA Labor	\$714,000
CCWA Labor	<u>26,034</u>
Total Cost	\$740,034
Operating Budget Impact:	This project was initiated following a review of the office space needs of the WTP. One finding of the review was that offices in the lower level of the Operations Building were not compliant with the American Disabilities Act (ADA) requirements. It was also recognized that there are certain safety concerns for the night operator. From review of safety studies, the most hazardous time for a night shift worker is the drive home. Consequently, the project was modified to provide a small single occupancy sleeping quarters for the night shift operator. This would provide the option to the night operator to sleep before driving home. Most operators have a 30-minute drive home following a night shift. This project will provide ADA compliant office space and provide an additional safety feature for the plant operation, which will reduce the costs associated with non-compliance fines and potential injuries.

# **Capital, Non-Capital & Extraordinary Projects**

Descriptions	Antonia
Description: Department:	Actuators WTP
Expanded Description	This project is to replace the filter control valve actuators. The existing actuators are well past their service life and need to be replaced to ensure reliable filter operation. This is the last phase of replacing the filter control valve actuators in the filter gallery.
Estimated Charge - Material	\$30,000
Tax (8%)	2,400
Contingency (5%)	<u>1,620</u>
Subtotal without CCWA Labor	\$34,020
CCWA Labor	<u>8,532</u>
Total Cost	\$42,552
Operating Budget Impact:	The filters of the Water Treatment Plant serve a vital element of the water treatment operations. The function of the filters is to removal particulate matter from the water and, as a consequence, the filters must be cleaned periodically. The Filter Air Scour Valve Actuator will open and close the Air Scour Valves. These valves allow air to pass through the filter media to create a turbulent condition that facilitates filter media cleaning. Without this function, the filters would not be properly cleaned and filter production would become impacted, which may reduce the capacity of the Water Treatment Plant. Replacement of components that are past their service life will help prevent interruption of water treatment and delivery operations, which would result in higher operational costs.
Description:	Granular Activated Carbon (GAC) Filter Media Replacement
Department: Expanded Description	WTP This project provides supplemental funding for a carryover GAC replacement project which was delayed due to inflation and supply issues. The supplemental funding is needed to include the replacement of the sand layer of the filter. The sand has been in place since original construction and needs to be replaced.
Estimated Charge - Contractor	\$75,000
Contingency (5%)	<u>3,750</u>
Subtotal without CCWA Labor	\$78,750
CCWA Labor	8,364
Total Cost	\$87,114
Operating Budget Impact:	As a result of a special study, it was determined that filter media replacement every three years was not necessary for compliance with water quality regulations. It was concluded that the filter media should be replaced if its hydraulic characteristics began to degrade. Based on CCWA's on-going filter media monitoring program, it was determined that media in Filter #1, #3 and #5 requires replacement at this time.
Description:	Repair of Corroded Risers of Air Vacuum/Air Release (AVAR) Valves – Phase 3

# **Capital, Non-Capital & Extraordinary Projects**

Department:	SYI
Expanded Description	This is a four-phase project to repair corroded riser piping of identified AVAR valves along the pipeline. A Technical Memorandum was prepared by HDR Engineering to develop the scope of the repair and cost estimates. Four phases are required to both spread the cost over time as well as to size the phases so that they can be completed within the timeframe of a normal winter shutdown. The most corroded risers will be repaired first and the least corroded risers will be repaired in the later phase of the project.
Estimated Charge - Contractor	\$405,800
Contingency (5%)	20,290
Subtotal without CCWA Labor	\$426,090
CCWA Labor	<u>21,735</u>
Total Cost	\$389,235
Operating Budget Impact:	AVAR Valves are an important components of a proper pipeline operation. They facilitate purging of air that may have entered the pipeline and they also prevent the generation of a vacuum pressure within the pipeline. These functions serve to allow efficient conveyance of water through the pipeline and also prevent damage associated with pressure transients. The corroded risers have the potential to leak. This may necessitate the need to isolate the AVAR through closing its isolation valve, which eliminates the protective function of the AVAR Valves for the pipeline operation. Without these protections, the pipeline may be subjected to significant damage.

<b>Description:</b>	SYPP Surge Tank Pedestal Repair
Department:	SYII
Expanded Description	The pedestal supporting the surge tank at the Santa Ynez Pumping Plant has become deteriorated, with deep cracks near the edges of the pedestal. A detailed structural investigation was conducted and it was determined that the pedestal needed to be replaced and the mounting of the surge tank will need to be modified to prevent future damage. A detailed design has been prepared and a competitive bid will be solicited from qualified contractors.
Estimated Charge - Contractor	\$350,000
Contingency (5%)	<u>17,500</u>
Subtotal without CCWA Labor	\$367,500
CCWA Labor	<u>21,735</u>
Total Cost	\$389,235
Operating Budget Impact:	The surge tank at the Santa Ynez Pumping Plant is an important hydraulic control for the pumping operation. It provides a mechanism to attenuate the occurrence of pressure transients within the pipeline between the pumping plant and Bradbury Dam. If the concrete pedestal upon which the surge tank is mounted fails, the surge tank will need to be isolated to control any leakage and repaired. The cost of repairing the surge tank pedestal is much less than costs for repairing a damaged surge tank and any damage to the pipeline arising from an unmitigated pressure transient.

# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	Permanent Bypass Piping System TM
Department:	SYII
Expanded Description	A high-density polyethylene (HDPE) pipeline has been in use to convey water to Lake Cachuma to specifically by-pass the Bradbury Dam Penstock, which is the original delivery point for CCWA water. This project is intended to begin long term planning for a permanent bypass pipeline and the eventual replacement of the portion of the 1960's era CCWA pipeline within the Santa Ynez riverbed. An additional aim of the project to be in position to take advantage of the US Bureau of Reclamation Plan to install a pipeline across the Stilling Basin and combine efforts to build pipelines across the Stilling Basin.
Estimated Charge - Contractor	\$75,000
Contingency (5%)	<u>3,750</u>
Subtotal without CCWA Labor	\$78,750
CCWA Labor	<u>9,917</u>
Total Cost	\$88,667
Operating Budget Impact:	A portion of the CCWA pipeline from the Santa Ynez Pumping Plant and Lake Cachuma was constructed in the 1960's within the Santa Ynez Riverbed. Prior to CCWA purchasing this portion of the pipeline in the mid-1990's, an assessment of the pipeline's remaining service life was completed and the assessment suggested a remaining service life of approximately 20 years. While the condition of the pipeline is closely monitored by CCWA staff and there are no significant issues with the pipeline, the eventual replacement of the pipeline is a significant project that will require a number of years to plan, permit and construct. Through advanced planning, the pipeline can be replaced in the most cost-effective manner and allow time to arrange for financing, environmental review and permitting.

# **Capital, Non-Capital & Extraordinary Projects**

Fiscal Year 2023/24 Budget

<b>Description:</b>	Serving and Expanding Portable Dosing Equipment
Department:	DIST
Expanded Description	CCWA currently has two trailer mounted dichlorination dosing systems and one trailer mounted chloramination system. The two dichlorination systems have been in service for over 20 years and required a complete rebuild. In addition, two trailer mounted emergency eyewash and shower systems are needed to accompany deployment of the chemical dosing units. This project will include the costs to re-equip the two dichlorination trailers and the costs to build two new trailer mounted emergency eyewash and shower systems meeting applicable safety standards.
Estimated Charge – Material\$	\$60,000
Tax (8%)	4,800
Contingency (5%)	3,240
Subtotal without CCWA Labor	\$68,040
CCWA Labor	<u>7,330</u>
Total Cost	\$75,370
Operating Budget Impact:	Periodically, water will need to be drained from the CCWA pipeline for maintenance and other reasons. When water is drained from the pipeline, it is typically released to stormwater conveyance systems or to streams of creeks. To comply with water quality regulations, all chloraminated water must be dechlorinated before it can be released to stormwater conveyance systems or streams or creeks. In addition, safety measures need to be provided whenever chemical dosing in being performed. Through implementing this project, CCWA will have reliable dichlorination systems for use in pipeline maintenance activities as well as to provide required safety equipment.
Description:	Right-of-Way Mower
Department:	DIST
Expanded Description	As part of the fire protection measures of the pipeline Right-of-Way, all access roads to pipeline appurtenances are moved during the spring time. This ensures that dry weeds will not be sufficiently present within the access road to create a fire hazard through contact with CCWA vehicles. The existing mover is at the end of its useful service life and replacement is needed.
Estimated Charge - Material	\$10,000
Tax (8%)	800
Contingency (5%) Subtotal without CCWA Labor	<u>540</u> <b>\$11,340</b>
CCWA Labor	1,038
CCWA Laudi	
Total Cost	\$12,378
Operating Budget Impact:	Fire threatens the integrity of CCWA facilities and facilities near the pipeline as well as threatens CCWA employee and public safety. This fire mitigation measure will reduce the potential of fire being ignited on the pipeline Right-of-Way from CCWA activities. The potential costs associated with firefighting and recovery will also be avoided through implementing this

# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	Trailer for Tractor
Department:	DIST
Expanded Description	Distribution staff mows the pipeline right-of-way as a fire prevention measures
	on an annual basis. This project is to purchase a trailer to transport the tractor
	to mowing locations along the pipeline.
Estimated Charge - Material	\$20,000
Tax (8%)	1,600
Contingency (5%)	1,080
Subtotal without CCWA Labor	\$22,680
CCWA Labor	<u>727</u>
Total Cost	\$23,407
Operating Budget Impact:	The existing trailer used to transport the tractor for the annual right-of-way
	mowing is over 20 years old and has reached the end of its anticipated service
	life.

<b>Description:</b>	Expansion of the Nutronics Hyperconverge System
Department:	ADM/DIST/WTP
Expanded Description	Due to the expanding amount of data collected and stored by CCWA, the
	Hyper converge system needs to be equipped with an additional node. This
	will significantly increase the resiliency of the CCWA network operation as
	well as increase storage capacity.
Estimated Charge - Contractor	\$60,000
Contingency (5%)	3,000
Subtotal without CCWA Labor	\$63,000
CCWA Labor	<u>2,411</u>
Total Cost	\$65,411
Operating Budget Impact:	The CCWA operation requires the generation and use of a substantial amount
	of data and also requires real time communication. The expansion of the
	Hyperconverge system is needed to accommodate the growth of the volume of
	data.

# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	Mesa Verde Road Patch and Slurry Seal
Department:	SYI
Expanded Description	CCWA staff conducts annual asphalt assessments and prioritizes pavement that are in need of crack sealing, slurry sealing or asphalt overlays. This project will involve the installation of an asphalt patching and slurry seal over Mesa Verde Road. CCWA committed to maintaining this road during original construction of the SYPP
Estimated Charge – Contractor	\$72,865
Contingency (5%)	<u>\$3,401</u>
Subtotal without CCWA Labor	\$76,266
CCWA Labor	\$6,940
Total Cost	\$83,206
Operating Budget Impact:	The purpose of routine servicing of asphalt pavement is to postpone major replacement for as long as possible. This technique has been utilized for the Mesa Verde Road leading to the Santa Ynez Pumping Plant. Currently, crack sealing and slurry sealing methods are needed to postpone the major expense of an asphalt overlay. This work will greatly extend the service life of the road.

<b>Description:</b>	Pneumatic Tire Lift Truck (Forklift)
Department:	DIST
Expanded Description	CCWA has need of a forklift for lifting heavy pallets, equipment, and supplies needed to operate the pipeline. The current forklift is at the end of its useful life. This project is to purchase a new forklift.
Estimated Charge – Material	\$40,369
Tax (8%)	<u>\$3,129</u>
Subtotal without CCWA Labor	\$43,498
CCWA Labor	\$0
Total Cost	\$43,498
Operating Budget Impact:	The existing forklift used by the Distribution staff is over 25 years old and has reached the end of its anticipated service life.

### **Capital, Non-Capital & Extraordinary Projects**

Fiscal Year 2023/24 Budget

### **Non-Capitalized Projects**

CCWA operates the Coastal Branch Extension for DWR through an Operations and Maintenance Agreement. Therefore, all expenses associated with the repairs and maintenance of the DWR portion of the Coastal Branch Extension are funded through the CCWA O&M assessments. Additionally, certain portions of the facilities around the Polonio Pass Water Treatment are owned by DWR but also operated and maintained by CCWA, such as the access road to the Water Treatment Plant. Since CCWA does not own the DWR facilities, capital related expenditures may not be capitalized as an asset on its books. The account also includes funding for projects on CCWA owned portions of the Water Treatment Plant which are considered extraordinary expenses, but which are not eligible for capitalization.

The following tables provide details for each of the Non-Capital Projects.

Lower Containment, Caustic Blending Pump and Fill Station Repair Lining
WTP
This project will address three specific areas of the Water Treatment Plant where degraded concrete has been observed: (1) the Lower Containment Structure that receives stormwater or potential chemical leakages from the Chemical Tank Farm, (2) the concrete containment beneath the caustic blending pump and (3) the concrete containment beneath the chemical fill ports. These three areas are designed to intermittently hold chemical or stormwater or a combination of both.
\$93,500
4,675
\$98,175
<u>6,676</u>
\$104,851
Concrete can be degraded from certain chemicals and environmental conditions. Once the surface starts to degrade, it is important to repair and service the area to prevent potential corrosion of the embedded steel rebar. If the embedded steel rebar corrodes, it will cause a spalling issue where thicker section of concrete will break off from the concrete structure and thus creating a more expensive repair.

# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	WTP Control Room – Flooring and Countertop
Department:	WTP
Expanded Description	The Control Room at the Polonio Pass Water Treatment Plant is a key facility to reliably operate the plant and is occupied by the Operator-in-Charge on a 24 hours per day and seven days per week basis. The last remodeling of the control room occurred over ten years ago and the floor coverings and countertops are in need of replacement. This project will include retaining the services of a contractor to replace floor covering and countertops.
Estimated Charge - Contractor	\$25,000
Contingency (5%)	<u>1,250</u>
Subtotal without CCWA Labor	\$26,250
CCWA Labor	
Total Cost	\$28,652
Operating Budget Impact:	As with all equipment, proper maintenance will extend the service life. The floor covering and countertops of the Control Room have been properly maintained as well as inspected for signed of the end of service life. Based on the most recent inspection of these systems, it is time to replace these components. Through proactively replacing equipment before the end of it useful service life, breakdown events and related impacts to operations are avoided. The costs to respond to breakdown events is much higher than costs for the proactive replacement of equipment before the end of its service life.

Quantum I/O Card Upgrade
REACH 34
The existing Process Logic Controller Input/Output Cards for the Energy Dissipation Valve Facility is outdated and no longer supported by the manufactures. This project will upgrade I/O card to current technology, consistent with the other pipeline facilities and Water treatment Plant.
\$75,000
6,000
4,050
\$85,050
<u>12,636</u>
\$97,686
Manufacturers will develop new improved products as technology advances with time. Eventually, manufacturer will stop supporting older products as that equipment passes its anticipated useful service life. To maintain a resilient operation, it is important to migrate to new technology through time to take advantage of the improved operation and efficiencies.

# **Capital, Non-Capital & Extraordinary Projects**

Description:	Carpet Replacement for Suite B of the Buellton Administration Office and the office space of the Santa Ynez Pumping Plant
Danartmant	DIST/SYII
Department: Expanded Description	2101/0111
Expanded Description	The carpet in both of these locations have been in place for over 15 years and have significant wear. This project will include retaining a
	contractor to remove the existing carpet and the installation of new
	carpet.
Estimated Charge - Contractor	\$30,000
	1,500
Contingency (5%) Subtotal without CCWA Labor	\$31,500
CCWA Labor	
CC w A Labor	1,038
Total Cost	\$32,538
Operating Budget Impact:	As with all equipment, proper maintenance will extend the service life. The floor coverings of Suite B of the Buellton Administrative Office and of the Santa Ynez Pumping Plant have been properly maintained as well as inspected for signed of the end of service life. Based on the most recent inspection of these areas, it is time to replace the floor coverings. Through proactively replacing equipment before the end of it useful service life, breakdown events and related impacts to operations are avoided. The costs to respond to breakdown events is much higher than costs for the proactive replacement of equipment before the end of its service life.

<b>Description:</b>	Santa Ynez Pumping Plant (SYPP) Water Quality Instrumentation
Department:	SYII
Expanded Description	The SYPP conveys water to Lake Cachuma and is authorized through a contract with the US Bureau of Reclamation. One of the requirements of the contract is to fully dechlorinate the water prior to delivering it to the lake. To comply with this requirement, the SYPP is designed to shut down operation if there is a detectable concentration of chlorine (>0.03 mg/l) or if bisulfite concentration is less than 0.1 mg/l or greater than 1.0 mg/l. This project will install new water quality instruments on the discharge piping of the plant and will be used for the shutdown sequence. This will provide a more appropriate location for the instrumentation responsible for triggering a shutdown and will also provide redundancy in water quality monitoring.
Estimated Charge - Material	\$50,000
Tax (8%)	4,000
Contingency (5%)	2,700
Subtotal without CCWA Labor	\$56,700
CCWA Labor	7,379
Total Cost Operating Budget Impact:	\$64,079  Full compliance with the contract with the US Bureau of Reclamation allows continued use of the excess capacity of the Cachuma project for conveying and storing CCWA water. If the contract provisions are violated, there is the potential that the Bureaus facilities will become unavailable for CCWA's use. This would result in no way to convey CCWA water to the South Coast Participants.
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# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	New Document Management System
Department:	ADM/DIST/WTP
Expanded Description	The existing CCWA document management systems is Imanage Desksite. This system will no longer be supported by the software vender. Consequently, a new document management systems is needed. This project will include purchasing the new software package and licensing as well as technical support.
Estimated Charge - Contractor	\$61,048
Contingency (5%)	3,052
Subtotal without CCWA Labor	\$64,100
CCWA Labor	<u>3,595</u>
Total Cost	\$67,694
Operating Budget Impact:	A document management system is a computerized system used to store, share, track and manage files or documents. It is desirable to utilize a digital system for document management to allow for searching capability, access control and storage. In addition, a digital system can be backed up and preserved by a variety of technique. The features of a document management systems significantly reduces staff time in filing and retrieving documents.

Description:	New Financial System Software
Department:	ADM
Expanded Description	The existing CCWA Financial System Software is Microsoft Dynamic SL. This system will no longer be supported by the software vender. Consequently, a new Financial System Software is needed. This project will include purchasing the new software package and licensing as well as technical support.
Estimated Charge - Contractor	\$80,095
Contingency (5%)	<u>4,005</u>
Subtotal without CCWA Labor	\$84,100
CCWA Labor	<u>16,908</u>
Total Cost	\$100,996
Operating Budget Impact:	A Financial System Software is special application software that records all the financial activity within an organization. Basic features of this system not only include all the modules of accounting software like accounts payable, accounts receivable, ledger, reporting modules and payroll but also to explore alternative investment choices and calculate statistical relationships. Primarily, the goal of the financial software is to record, categorize, analyze, compile, interpret and then present an accurate and updated financial report for the business.

# **Capital, Non-Capital & Extraordinary Projects**

<b>Description:</b>	Tablets
Department:	DIST/WTP
Expanded Description	As part of optimizing the use of the CCWA Computerized Maintenance Management Systems, Work Orders will be issued and completed in electronic format. These tablets will be utilized to receive Work Order Assignments, collect data related to completing the assigned task and will only communicate with CCWA network using CCWA secured dual factor authentication protocol. A total of 12 Tablets are needed to launch this expansion of the CMMS system
Estimated Charge - Material	\$5,000
Tax (8%)	400
Contingency (5%)	<u>270</u>
Subtotal without CCWA Labor	\$5,670
CCWA Labor	<u>2,411</u>
Total Cost	\$8,081
Operating Budget Impact:	These tablets will help advance the existing CCWA CMMS from a primarily paper documented system to complete digital format system. This will allow a more complete view into Work Order generation, assignment and completion. It will also facilitate analysis and better follow-up on inspection findings or other important follow-up information. Through making work assignments of staff more efficient and prioritizing important follow-up actions, overall labor costs will be minimized and the service life of CCWA equipment and facilities will be maximized.

<b>Description:</b>	Replace Management Server and Windows 2012 R2 Operating System
Department:	ADM
Expanded Description	The Management Server is a physical server that allows remote access by our network management consultant, CompuVision. The server is used to provide a secured portal into the CCWA network. All IP connected devices within the CCWA network are monitored for functionality, capacity and for security purposes. The portal is also utilized to deploy scheduled software updates and other security measures. The current Management Server is past its service life and requires replacement. The operating system also requires migration to current Operating System
Estimated Charge - Contractor	\$5,000
Contingency (5%)	<u>250</u>
Subtotal without CCWA Labor	\$5,250
CCWA Labor	<u>2,411</u>
Total Cost	\$7,661
Operating Budget Impact:	Through providing this system, CCWA can utilize experts in network operations and security. This optimizes the network operations through maintaining the network to follow best practices of the industry.

# **Capital, Non-Capital & Extraordinary Projects**

Description:	CMMS/GIS Optimization
Department:	DIST/WTP
Expanded Description	The CCWA existing software packages for the Computerized Maintenance Management System and the Geographical Information Systems were developed with in-house staff. Due to other pressing duties, these programs have not been developed to the extent needed to adequately capture institutional knowledge, which is part of the CCWA succession plan. To optimize the use of these two software packages, a consulting firm will be retained to review the state of software package development, evaluate the existing data hierarchy, consider the need to migrate to a complete digital format, identify efficient methods of monitoring work flow and to help coordinate the updating of work orders to ensure they are consistent with current operation and maintenance manuals.
Estimated Charge - Contractor	\$75,000
Contingency (5%)	3,750
Subtotal without CCWA Labor	\$78,750
CCWA Labor	23,338
Total Cost	\$102,088
Operating Budget Impact:	There are limitations to the current development state of the CMMS and GIS software packages, primarily related to a limited number of power users, unutilized software features and reliance on paper work orders for assigning work as well as for documentation. The aim of the project is to accomplish three goals: (1) ensure that the capabilities of the software packages are fully utilized, which will allow a more transparent view of work order issuance, assignment and completion, (2) to move towards a more complete digital format, which will allow for analysis and better follow-up on inspection findings and (3) to upgrade the software packages so that they will be able to integrate into an asset management software system in the future. Through achieving these three goals, the work assignments of staff will become more efficient and will prioritize important follow-up actions, which will reduce the overall labor costs and optimize the service life of CCWA equipment and facilities

### Capital, Non-Capital & Extraordinary Projects

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Description:	Safety Management System
Department:	ADM/DIST/WTP
Expanded Description	As a result of a detailed review of the CCWA safety program, it was determined that due to the complexity of the numerous safety programs that a software package designed to document and track all safety related items is needed. This kind of software packages is known as a Safety Management System (SMS). This system is similar to Computerized Maintenance Management Systems (CMMS) in that tasks are identified, scheduled and completed tasks are documented. However, the SMS will have additional features directly related to safety, such as process hazards analysis documentation and other related risk assessment tasks.
Estimated Charge - Contractor	\$23,810
Contingency (5%)	1,190
Subtotal without CCWA Labor	\$25,000
CCWA Labor	<u>837</u>
Total Cost	\$25,837
Operating Budget Impact:	The CCWA Injury Illness Prevention Plan was completely re-rewritten in FY 2022/2023 to ensure full compliance with all applicable safety regulations and best practices. The CCWA operation has numerous job hazards that must be fully recognized and mitigated to protect staff from injury through full implementation of the IIPP. The SMS will be a critical tool in accomplishing this goal. Noncompliance with the CCWA IIPP and related programs can lead to staff injury and/or a violation of safety regulations

### FORMAL EXTRAORDINARY PROJECT PROGRAM

CCWA staff and an experienced engineering consultant worked together to develop a formal Extraordinary Project Program (EPP). As the various facilities and systems that are operated and maintained by CCWA age, there will be a need for projects to replace, refurbish and improve those facilities and systems. Not only will the number of these kinds of projects increase but their magnitude in both costs and potential impact on operations will increase as well. In addition, the Board may find that the CCWA System can be improved or modified to provide additional benefits to CCWA Participants. Consequently, there is a need to carefully consider what specific projects are needed or desired by the Board and to plan and schedule their implementation. The project identification, planning, prioritization and scheduling steps were foundational in the preparation of the formal EPP.

Another important purpose of a formal EPP is that it provides a format in which to communicate to the Board a more comprehensive long range plan for the CCWA system operation and development. In the past, Staff presented projects to the Board through the annual budgeting process. All projects were funded on a current year basis and included in the Authority's draft budget, which was submitted to the Board of Directors for approval. Because this process did not

### **Capital, Non-Capital & Extraordinary Projects**

Fiscal Year 2023/24 Budget

provide a full view of multi-year projects nor provide a definitive long term plan, in Fiscal Year 2017/18 Staff developed the formal EPP to adequately communicate to the Board the current work of careful planning and prioritizing of projects.

As with all EPPs, the basic elements include the following:

• Identification of Projects. Since the purpose of a formal EPP is to communicate the long term development plans for the CCWA System, it is important to identify the size of the projects to bring to the Board's attention. For the purposes of initial evaluation, CCWA staff has used \$75,000 as the threshold level in which to include a project in the EPP. The Board may decide to increase or decrease this threshold level.

In terms of identifying projects, there are two kinds of projects: (1) projects identified through routine facility assessments and (2) projects that improve the CCWA system and provide additional benefits to CCWA Participants, such as expanding the water treatment plant.

- Identify Funding for Projects. For the CCWA operation, all funding of projects occurs through the annual budgeting process for the CCWA operation. However, for large projects, the Board may decide to direct staff to pursue grant funding opportunities. Since applying for grants is a project in itself and may require an extended timeframe to secure a grant, this may be the first step in developing a project.
- Budgeting Project. A formal EPP allows the Board to fully consider the costs and schedule of a multi-year project. In addition, annual updates of the EPP will allow updates to project costs estimates and other important updates for the Board to consider. This is an improvement on the prior method of submitting projects on a current year budget basis only.
- Implementing Projects. A standard project management approach is utilized in organizing and implementing projects. Every project is described, in terms of cost and schedule, as a multi-phased project to include the phases shown below:
  - Project initiation. Once a project is identified, staff will need to prepare a description of the project as well as provide justification for the project. This is the very early stages of the project and is the basis for initial approval. If the project is approved, the next step will be implemented.
  - Planning/Predesign. For large projects, preliminary engineering is required to estimate the order of magnitude scope and cost of the project. Either staff or a consulting engineer can be utilized in developing these estimates. Following this step, the Board may want to

### Capital, Non-Capital & Extraordinary Projects

Fiscal Year 2023/24 Budget

provide additional review as to whether to approve the project for further development.

- Design. Once a project has been approved by the Board, the project will be designed by a consulting engineering firm. If the design contract exceeds \$30,000, staff will request approval from the Board before awarding the contract, consistent with the CCWA Purchasing Policies. Generally, the design will be incorporated into a Request-For-Bids (RFB) document, using CCWA's standard contracts and front end specifications for public works projects.
- Construction Bid and Award. Once the RFB is finalized, it will be advertised as required by public procurement regulations. The competitive bidding process will follow established public works project protocol. Once bids have been publicly opened, the Bids will be reviewed to determine if the contractor is responsible and if the Bid was responsive to Bid Documents. Once this process is completed, the lowest responsible and responsive Bid will be presented to the Board for consideration for contract award.
- o Construction. The construction phase will include the efforts of CCWA staff and engineering inspectors to closely monitor the progress of the construction to ensure adherence to the requirements of the Contract Documents as well as identify potential changes to the work that may be to CCWA's benefit. Staff will provide periodic updates to the Board and may also potentially request modifications of the work underway.
- Post Construction. This step is critical in terms of releasing the contractor from the project through verifying work was completed as required by the Contract Documents, all releases from future contractor and subcontractor claims have been secured and that as built records are completed.

## **Capital, Non-Capital & Extraordinary Projects**

Fiscal Year 2023/24 Budget

CCWA staff prepared the following table to show the current thinking of the long term projects over a ten year planning horizon. As indicated earlier, CCWA staff proposes to utilize the services of an experienced engineering consultant to assist with the development of a formal EPP. This process will likely include collaboration with participants to gain consensus with a long term plan for the CCWA System.

Conceptual Captital Improvement Program (Threshold	= \$75,000)
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Major Facilities	Total Budget	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Network											
SCADA Upgrade - 2Yr	\$400,000						\$200,000	\$200,000			
Distribution General											
Air Vac Replacement - 4 Phase	\$405,800	\$405,800									i
Pavement Overlays (Mesa Verde Road)	\$200,000				\$200,000						
Tank 7 Access Road Overlay	\$100,000		\$100,000								
SYPP Surge Tank Pedistal	\$350,000	\$350,000									
Water Treatment Plant											
MIB and Geosmin Analyzer	\$250,000	\$405,000									
Granular Activated Carbon	\$1,200,000								\$400,000	\$400,000	\$400,000
Permanent Install of PAC System - 1 Yr	\$650,000		\$650,000								
West Slope Drainage Improvements - 2 Yr	\$425,000			\$75,000	\$350,000						
Sludge Collector System - 3 year	\$675,000		\$225,000	\$225,000	\$225,000						
Lining of Chlorine Contact Basin - 3 Yr	\$1,125,000			\$375,000	\$375,000	\$375,000					
Lining of Filters - 4 Yr	\$920,000						\$306,667	\$306,667	\$306,667		
Lining Lower Containment and Fill Station	\$93,500	\$93,500									
Polymer Mixer Tank - 2 Phases	\$200,000		\$75,000	\$125,000							1
Slurry Seal Access Road - 1 Yr	\$125,000				\$125,000						
Staff Office and Operator Sleeping Quarters	\$500,000	\$680,000									
Lagoon C French Drain	\$475,000		\$475,000								
EDV											
Hydraulic Package Refurbishment - 1 Yr	\$125,000	\$75,000	\$125,000								
Bradbury Dam											
Permanent Bypass Piping System - 2 Yr	\$400,000	\$75,000	\$75,000	\$250,000						·	
Estimated Yearly Totals		\$2,084,300	\$1,725,000	\$1,050,000	\$1,275,000	\$375,000	\$506,667	\$506,667	\$706,667	\$400,000	\$400,000



Cachuma Lake Alternate Release Point Project January 2023

# Reserves and Cash Management

The Reserves and Cash Management section of the 2023/24 Budget includes information regarding the Authority's O&M Reserve Fund, Rate Coverage Reserve Fund and cash management information.

# **Highlights**

# FY 23/24 Total Reserve Balances\$17,489,434• O&M Reserve Fund\$ 2,000,000• Rate Coverage Reserve Fund\$ 9,601,020• DWR Reserve Fund\$ 5,888,414

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

This section of the Budget discusses the three cash reserves maintained by the Authority; the Operations and Maintenance Reserve Fund and the Rate Coverage Reserve Fund, and the DWR Reserve Fund. This section also discusses the Authority's cash management policies and the CCWA project participant investment pool.

### **Operations and Maintenance Reserve Fund Policy**

During its December 18, 1997 regular meeting, the Board of Directors approved an "Operations and Maintenance Reserve Policy" as follows:

The O&M Reserve Fund is intended to provide a mechanism for Purpose:

> the Authority to undertake immediately unanticipated operation and maintenance activities, including emergency repairs, for which funds are not otherwise immediately

available.

Contributions: Contributions to the O&M Reserve Fund are mandatory. Each

> Authority Contractor shall maintain on deposit with Authority in said Fund an amount of money equal to its pro-rata share of

the Fund target size of \$2 million, which share is that

Contractor's Water Supply Agreement Project Allotment divided by the Project Allotments held by all Authority Contractors. Each Contractor's initial contribution to the O&M Reserve Fund shall be drawn from cash held by Authority on behalf of the Contractor as of the date of the Fund's creation. If the Fund balance is reduced below \$2 million, Authority shall be authorized to (i) transfer into said Fund excess operating assessments and investment income from the Fund, and (ii) notify the participating Contractor if an additional contribution is necessary, in which event the contractor shall deposit an additional contribution within sixty-days (60) of the Authority

notice.

Administration: The Treasurer shall invest funds held in the O&M Reserve

Fund in liquid money market accounts (for example, LAIF) so that the funds shall be immediately available. O&M Reserve Fund investment earnings shall be considered to credit each Authority Contractor with respect to that Contractor's June 1 payment to Authority, except to the extent said earnings are needed to be retained to ensure that the Contractor's share of the Fund is fully funded, or as otherwise directed by the Contractor. The Treasurer shall prepare and disseminate to all

Contractors a quarterly statement concerning the O&M

Reserve Fund.

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

Use of Fund:

Monies held in the O&M Reserve Fund may be expended only upon authorization of the Board of Directors for unanticipated operating and maintenance activities, including by way of example only: repair of earthquake-caused damage to Authority facilities; unanticipated need to purchase chemicals; major emergency repair or replacement of equipment; reserve for legal judgments. In the event that monies from the O&M Reserve Fund are expended for an activity which is to be funded by certain Contractors and not other Contractors (for example, repair of a certain reach of the pipeline), then (i) it is permissible to expend from the Fund an amount which exceeds the monies on deposit by those Contractors who are obligated to fund the activity under the WSA, and (ii) said Contractors shall replenish said Fund as quickly as possible, and in no event later than one year, including payment of interest on monies expended which exceeded the amount on deposit by said Contractors.

The following table shows the allocation of the Operations and Maintenance Reserve Fund by project participant.

Operations and Maintenance Reserve Fund

	Table A	% of	Operating
Project Participant	Amount	Table A	Reserve
City of Buellton	578	1.48%	\$ 29,582
Carpinteria Valley Water District	2,000	5.12%	102,359
Goleta Water District	4,500	11.52%	230,309
City of Guadalupe	550	1.41%	28,149
La Cumbre Mutual Water Company	1,000	2.56%	51,180
Montecito Water District	3,000	7.68%	153,539
Morehart Land Company	200	0.51%	10,236
City of Santa Barbara	3,000	7.68%	153,539
Raytheon Systems Company	50	0.13%	2,559
City of Santa Maria	16,200	41.46%	829,111
Santa Ynez RWCD, I.D. #1	2,000	5.12%	102,359
Golden State Water Company	500	1.28%	25,590
Vandenberg Space Force Base	5,500	14.07%	281,488
TOTAL	39,078	100.00%	\$ 2,000,000
		-	

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

### Rate Coverage Reserve Fund

During its December 18, 1997 regular meeting, the Board of Directors also adopted the "Rate Coverage Reserve Fund" policy as follows:

Purpose: The Rate Fund is intended to provide a mechanism to allow the

Authority Contractors to satisfy a portion of their obligation under Section 20(a) of the Water Supply Agreement (WSAs) to impose rates and charges sufficient to collect 125% of their

Contract Payments (as therein defined).

Contributions: Contributions to the Rate Fund are voluntary. During each

year of participation, an Authority Contractor, which has elected to participate in the Rate Fund, shall maintain on deposit with the Authority in said Fund an amount of money, when combined with the moneys on deposit in the O&M Reserve Fund, sufficient to constitute all or a portion of 25% of that Contractor's Contract Payments with respect to that year. A participating Contractor's initial contribution to the Rate Fund may be drawn from cash held by the Authority on behalf

A participating Contractor's initial contribution to the Rate Fund may be drawn from cash held by the Authority on behalf of the Contractor as of the date of the Fund's creation. In each subsequent year, the Authority shall notify the participating Contractor if an additional contribution is desired and the Contractor shall deposit said additional contribution within

sixty-days (60) of the Authority notice. Voluntary

contributions to the Fund by a Contractor may be made at any time, but shall not be considered with regard to satisfying the Contractor's obligations until the subsequent July 1. For example to act as a credit for Fiscal Year 1998/99, a deposit must be received by the Authority prior to July 1, 1998. However, in the first year of the Fund's creation, each

Authority Contractor may elect to deposit additional funds into the Rate Fund within the first 30 days after adoption of this policy by the Authority Board of Directors. These balances will

be counted toward the coverage calculations for FY 1997/98.

Withdrawal: A Contractor may withdraw from the Rate Fund effective 180

days after it submits written documentation to the Authority that is in compliance with its WSA rate coverage obligations

without considering the Fund.

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

Administration: Investments of deposits in the Rate Coverage Reserve Fund will be in Permitted Investments described in clause (A) of the definition thereof contained in the Indenture of Trust, dated as of November 1, 1996, with maturities of one year or less or in the Local Agency Investment Fund. Rate Fund investment earnings shall be credited to the Contractors account within the Fund except to the extent the Contractor directs the Authority to credit said earnings to the Contractor's payments obligations or as otherwise directed by the Contractor. Deposits and related earnings on deposits for each project participant will be accounted for on an individual project participant basis even if commingled for investment purposes. The Treasurer shall prepare and disseminate to all Contractors a quarterly statement concerning the Rate Fund.

### Use of Funds:

Monies in the Rate Fund shall not be expended for any purpose, except upon approval of the Board of Directors (i) for emergency expenses, and (ii) to the extent necessary to supplement funds available from the O&M Reserve Fund provided that the Contractor submits written documentation to the Authority that it is in compliance with its WSA rate coverage obligations without considering the proposed expenditure from the fund.

The following table shows the Rate Coverage Reserve Fund balances, including interest income as of December 31, 2021. Participation in the fund for FY 2022/23 is not yet known. Prior to June 30, 2022, each project participant will be notified of the allowable deposit in the Rate Coverage Reserve Fund for FY 2022/23.

FY 2022/23 Rate Coverage Reserve Fund

Project	FY 2022/23		
Participant Participant		Deposit	
City of Buellton	\$	277,920	
Carpinteria Valley Water District		869,350	
City of Guadalupe		193,139	
La Cumbre Mutual Water Company		404,809	
Montecito Water District		1,510,580	
City of Santa Maria		5,224,134	
Santa Ynez, RWCD, I.D. #1 (Solvang)		639,135	
Santa Ynez, RWCD, I.D. #1		466,069	
County of San Luis Obispo (Shandon)		15,884	
TOTAL:	\$	9,601,020	
		·	

### Reserves and Cash Management

Fiscal Year 2023/24 Budget

### **DWR Reserve Fund Policy**

During its March 28, 2019 regular meeting, the Board of Directors approved a "DWR Reserve Fund Policy" as follows:

The DWR Reserve Fund is intended to provide a funding source Purpose:

> for payments to the State of California Department of Water Resources (DWR) when there is a difference between estimates used to prepare the DWR portion of the annual CCWA budget and the actual amounts billed to the Authority by DWR.

Contributions:

Contributions to the DWR Reserve Fund are voluntary. Project Participants wanting to participate in the DWR Reserve Fund shall notify the Authority of such intent. The Authority will in turn, notify the participating Project Participant of its "Target DWR Reserve Fund Amount" (Target Amount). The Target Amount will be equal to the participating Project Participant's proportional share of a \$10 million allocation of DWR Transportation Minimum OMP&R charges as calculated in the

most recent DWR Statement of Charges at the time the DWR Reserve Fund Policy is approved by the CCWA Board of

Directors, and updated periodically.

Funding of each participating Project Participant's share of the DWR Reserve Fund will come from a combination of (1) CCWA Operating Expense budget surpluses, if any (2) Interest earnings on funds held in all other accounts on behalf of the participating Project Participant and (3) excess amounts, if any, from any of the DWR Statement of Charges cost components.

After the participating Project Participant's share of the DWR Reserve Fund has been fully funded up to the participating Project Participant's Target Amount, the credits, interest earnings and excess DWR amounts will be returned to the participating Project Participant as a credit against future bills from the Authority.

If the balance of the participating Project Participant's DWR Reserve Fund falls below the Target Amount, the Authority will retain the credits listed above until the balance once again equals the Target Amount.

### Reserves and Cash Management

Fiscal Year 2023/24 Budget

Withdrawal:

A participating Project Participant may withdraw from the DWR Reserve Fund by notifying the Authority in writing of its request to withdraw its funds on deposit in the DWR Reserve Fund. Within 60 days, the Authority will either credit the funds on deposit against the participating Project Participant's next invoice from the Authority, or at the request of the participating Project Participant, issue a check for the refund of the deposit amount.

Administration: The Treasurer shall invest funds held in the DWR Reserve Fund in liquid money market accounts (for example, LAIF) so that the funds shall be immediately available. DWR Reserve Fund investment earnings shall be redeposited into the DWR Reserve Fund for each participating Project Participant up to the Target Amount. The Treasurer shall prepare and disseminate to all Contractors a quarterly statement concerning the DWR Reserve Fund.

Use of Fund:

Monies held in the DWR Reserve Fund may be used by the Authority to fund the difference between the estimates used for billing purposes to the participating Project Participants for the annual DWR Statement of Charges (all fixed cost components) and the actual Statement of Charges received from DWR.

The following table shows the DWR Reserve funding target, fund balance as of June 30, 2022, the estimated transfer for FY 2022/23 and the balance remaining to fully fund the DWR Reserve Fund by project participant:

DWR Reserve Fund Target and Fund Balance

			DWR		DWR			Estimated	Re	maining
	Table A	% of	Re	serve Fund	Reserve Fund		ve Fund Transfer for		Funds to	
Project Participant	Amount	Table A		Target <sup>(1)</sup>	E	Balance <sup>(2)</sup>		FY 2022/23	Me	et Target
Guadalupe	550	1.41%	\$	140,744	\$	131,358	\$	9,386	\$	0
Santa Maria	16,200	41.46%		4,145,555	\$	4,198,093		-		(52,538)
Golden State Water Co.	500	1.28%		127,949	\$	89,035		12,542		26,372
Vandenberg SFB <sup>(3)</sup>	5,500	14.07%		-	\$	-		-		-
Buellton	578	1.48%		147,909	\$	138,295		9,615		(0)
Santa Ynez (Solvang)	1,500	3.84%		383,848	\$	342,048		41,800		(0)
Santa Ynez	500	1.28%		127,949	\$	180,741		-		(52,792)
Goleta (3)	4,500	11.52%		-	\$	-		-		-
Morehart Land	200	0.51%		51,180	\$	48,595		2,585		(0)
La Cumbre	1,000	2.56%		255,898	\$	176,980		17,317		61,601
Raytheon	50	0.13%		12,795	\$	11,999		795		0
Santa Barbara	3,000	7.68%		767,695	\$	466,187		11,042		290,466
Montecito (3)	3,000	7.68%		-	\$	-				-
Carpinteria (3)	2,000	5.12%		-	\$	-				-
TOTAL	39,078	100.00%	\$	6,161,523		5,783,332	\$	105,082	\$	273,109
=	_					_		_		

<sup>(1)</sup> Participation in the DWR Reserve Fund is voluntary. The intial reserve fund target set \$10 million was reduced based on project participants opting out of the DWR Reserve.

<sup>(2)</sup> The table above shows credits as of Jan 31, 2023 transferred to the DWR Reserve Fund and the estimated amount to be transferred on June

<sup>30, 2023</sup> from the following sources: CCWA O&M credits and interest earnings on all reserve and deposit accounts.

<sup>(3)</sup> Project participants opting out of participating in the DWR Reserve Fund.

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

### **Cash Management**

The cash balances presented in "Total Budget Summary" page at the beginning of this document exclude cash balances invested in the CCWA Investment Pool (described below) with the exception of the CCWA O&M Reserve Fund. Additionally, the effects of other accounts receivables and payables have been added or subtracted from the cash balance presentation of the "Total Budget Summary" sheet to show the cash balances as if all receivables and payables had been received or paid.

### Reconciliation of Prior Year Budget and Actual Amounts

It is the Authority's policy to refund unexpended operating assessments and investment income on the Authority's general operating account after the close of each fiscal year. This reconciliation occurs in conjunction with the closeout of the fiscal year and the preparation of the annual financial statements.

Since all excess "revenues" are returned to the project participants and any "deficits" are collected from the project participants, the general fund balance, defined as total cash minus reserves, is projected to be zero. However, since the Authority receives assessment income in advance of the anticipated payment date, the actual cash balance will be positive.

### **CCWA Investment Pool**

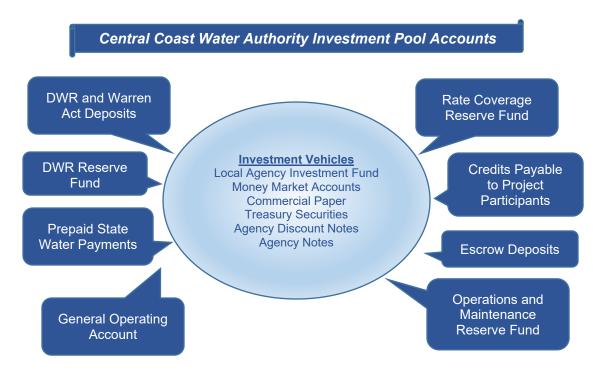
All cash and investments paid by the project participants to the Authority are invested in accordance with the Authority's Investment Policy. All cash and investments are allocated and invested in an investment pool which is comprised of the various "types" of payments paid by the Authority's project participants further broken down by individual project participants within each account.

Each account within the CCWA investment pool receives investment income based on the account's proportional share of the average daily balance for the month.

### **Reserves and Cash Management**

Fiscal Year 2023/24 Budget

The following graphic shows the total CCWA Investment Pool and the various types of accounts in the pool.



### <u>Investment Pool Account Descriptions</u>

- <u>General Operating Account</u> general account for the investment of current year O&M budget funds and general unallocated funds [all operations and maintenance expenses and capital improvement projects listed in this budget].
- <u>Operations and Maintenance Reserve Fund</u> a \$2 million operating reserve for emergency purposes [described in this section of the budget].
- <u>Rate Coverage Reserve Fund</u> a fund in which certain project participants that are required to meet the coverage obligation in the Water Supply Agreement may elect to participant to aid them in meeting the coverage obligation [described in this section of the budget].
- <u>Department of Water Resources Reserve Fund</u> a voluntary fund in which certain Project Participants have various credits and earnings held to cover DWR Statement of Charges volatility [described in this section of the budget].

### **Reserves and Cash Management**

- <u>Prepaid State Water Payments</u> Similar to the rate coverage reserve fund, certain project participants may elect to "prepay" a portion of the next year CCWA payments to decrease the coverage obligation in that year. In order to reduce the coverage obligation, the prepayment must be received and held by CCWA one full fiscal year in advance of when the prepayment will be applied against the payments.
- <u>DWR and Warren Act Deposits</u> funds paid by the CCWA project
  participants for both fixed and variable DWR payments and payments to
  the US Bureau of Reclamation for Warren Act charges for delivery of
  State Water into Lake Cachuma [refer to the "DWR" section of this
  budget].
- <u>Escrow Deposits</u> deposits received from certain "non-public agency" project participants as required under their individual water supply agreements. The deposits are approximately equal to one year's State water payment.
- <u>Credits payable to Project Participants</u>— credits from many sources but primarily for O&M credits and interest income credits for underexpended O&M costs from the prior fiscal year.



Flash Mix Pump Install January 2023

# Ten Year Financial Plan

The Ten Year Financial Plan contains pro-forma projections for each Santa Barbara and San Luis Obispo County project participant for the next ten years.

### **Ten Year Financial Plan**

Fiscal Year 2023/24 Budget

The Ten Year Financial Plan shows the allocated share of the Authority's costs to each project participant for the next ten fiscal years beginning with the current budget year.

The Ten Year Financial Plan is prepared to provide each project participant an estimate of future costs for the Authority. Specifically, these projections are used by the Authority's project participants to assist in establishing water rates for their local agencies and ensuring their water system revenues are sufficient to meet the coverage covenant contained in the Water Supply Agreements (please refer to the "Budget Foreword" section of this document for additional information regarding the Water Supply Agreements and the coverage covenant).

### **ALL PROJECT PARTICIPANTS**

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

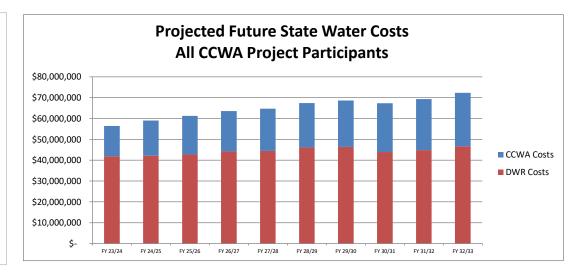
Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter	4,603	5,204	3,727	3,727	3,727	3,727	3,727	3,727	3,727	3,727
Table A Water Deliveries-2nd Quarter	2,301	2,274	4,484	4,484	4,484	4,484	4,484	4,484	4,484	4,484
Table A Water Deliveries-3rd Quarter	2,965	3,049	6,600	6,600	6,600	6,600	6,600	6,600	6,600	6,600
Table A Water Deliveries-4th Quarter	4,093	4,163	4,258	4,258	4,258	4,258	4,258	4,258	4,258	4,258
Total FY Table A Deliveries (acre-feet)	13,962	14,690	19,069	19,069	19,069	19,069	19,069	19,069	19,069	19,069
Exchange Deliveries-1st Quarter	1,375	1,375	-	-	-	-	-	-	-	-
Exchange Deliveries-2nd Quarter	150	150	-	-	-	-	-	-	-	-
Exchange Deliveries-3rd Quarter	100	-	-	-	-	-	-	-	-	-
Exchange Deliveries-4th Quarter	800	-	-	-	-	-	-	-	-	-
Total FY Exchange Deliveries (acre-feet)	2,425	1,525	-	-	-	-	-	-	-	-
CCWA Variable Cost per AF Assumptions	\$ 159	\$ 167	\$ 175	\$ 184	\$ 193	\$ 202	•	\$ 223	\$ 234	·
DWR Variable Cost per AF Assumptions	\$ 229	\$ 253	\$ 265	\$ 278	\$ 292	\$ 307	\$ 322	\$ 338	\$ 355	\$ 373
CCWA Costs										
CCWA Fixed O&M Costs (2)	\$ 13,349,366	\$ 14,016,834	\$ 14,717,676	\$ 15,453,560	\$ 16,226,238	\$ 17,037,550	\$ 17,889,427	\$ 18,783,899	\$ 19,723,094	\$ 20,709,248
CCWA Variable O&M Costs (5)	1,787,950	2,270,268	2,858,044	3,000,946	3,150,994	3,308,543	3,473,971	3,647,669	3,830,052	4,021,555
CCWA Credits	(971,784)									
Warren Act and Trust Fund Charges (8)	331,429	555,876	950,363	950,363	950,363	950,363	950,363	950,363	950,363	950,363
Subtotal: CCWA Costs	14,496,961	16,842,978	18,526,083	19,404,869	20,327,594	21,296,456	22,313,760	23,381,930	24,503,509	25,681,166
DWR Costs (7)										
Transportation Capital	\$ 19,287,609	18,761,575	18,758,463	18,753,601	18,743,586	18,734,245	18,728,429	18,713,513	18,705,209	18,710,129
Coastal Branch Extension	1,610,695	2,412,191	1,829,194	2,025,264	1,911,179	3,080,859	2,880,789	-	-	-
Water System Revenue Bond Surcharge	733,827	1,192,309	692,973	1,377,201	1,093,803	1,019,924	751,369	540,902	703,771	1,976,957
Transportation Minimum OMP&R	13,927,702	12,066,092	12,196,232	12,298,764	12,421,751	12,545,968	12,671,428	12,798,143	12,926,124	13,055,385
Delta Water Charge	4,442,417	4,757,911	5,002,754	5,259,840	5,529,780	5,813,217	6,110,826	6,423,315	6,751,429	6,890,389
DWR Variable Costs (5)	1,911,535	2,986,364	4,272,675	4,486,309	4,710,625	4,946,156	5,193,464	5,453,137	5,725,794	6,012,083
Subtotal: DWR Costs	\$ 41,913,785	\$ 42,176,442	\$ 42,752,291	\$ 44,200,979	\$ 44,410,724	\$ 46,140,369	\$ 46,336,304	\$ 43,929,009	\$ 44,812,326	\$ 46,644,942
	1									
Total Projected State Water Costs	\$ 56,410,747	\$ 59,019,420	\$ 61,278,374	\$ 63,605,848	\$ 64,738,318	\$ 67,436,825	\$ 68,650,065	\$ 67,310,939	\$ 69,315,835	\$ 72,326,108
										•
Projected Payments by Due Date										
June 1st Fixed Payment (3)	\$ 52,379,832	\$ 53,206,912	\$ 53,197,292	\$ 55,168,229	\$ 55,926,337	\$ 58,231,763	\$ 59,032,268	\$ 57,259,771	\$ 58,809,626	\$ 61,342,107
July 1st Variable Payment <sup>(4)</sup>	1,482,387	2,648,468	1,579,159	1,647,777	1,719,825	1,795,476	1,874,909	1,958,314	2,045,889	2,137,843
October 1st Variable Payment	614,026	752,872	1,844,482	1,926,465	2,012,548	2,102,935	2,197,841	2,297,492	2,402,126	2,511,991
January 1st Variable Payment	737,257	1,003,660	2,766,676	2,890,817	3,021,166	3,158,032	3,301,741	3,452,636	3,611,076	3,777,437
April 1st Variable Payment	1,197,245	1,407,509	1,890,765	1,972,559	2,058,442	2,148,620	2,243,306	2,342,726	2,447,118	2,556,729
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### **ALL PROJECT PARTICIPANTS**

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

### NOTE:

- (1) Estimates for the first and second year based on participant requests and thereaffter based on a 5 year average.
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- (4) July 1st quarterly variable payment is paid in June BEFORE the beginning of the fiscal year shown.
- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



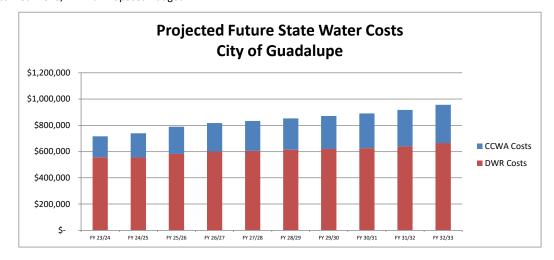
## **City of Guadalupe**

Water Deliveries-Fiscal Year Basis (AF) (1)		FY 23/24	FY 24/25		FY 25/26	FY	26/27	F	Y 27/28	F۱	Y 28/29	F	Y 29/30	F	Y 30/31		FY 31/32		FY 32/33
Water Deliveries-1st Quarter		48	3	}	50		50		50		50		50		50		50		50
Water Deliveries-2nd Quarter		48	3	3	55		55		55		55		55		55		55		55
Water Deliveries-3rd Quarter		3	87	,	87		87		87		87		87		87		87		87
Water Deliveries-4th Quarter		3	73	3	73		73		73		73		73		73		73		73
Total FY Water Deliveries (acre-feet)		102	166	5	265		265		265		265		265		265		265		265
CCWA Variable Cost per AF Assumptions	\$	131	\$ 138	\$	145	\$	152	\$	160	\$	168	\$	176	\$	185	\$	194	\$	204
DWR Variable Cost per AF Assumptions	\$	229	\$ 253	\$	265	\$	278	\$	292	\$	307	\$	322	\$	338	\$	355	\$	373
CCWA Costs																			
CCWA Fixed O&M Costs (2)	\$	152,888	\$ 160,533	\$	168,560	\$ :	176,988	\$	185,837	\$	195,129	\$	204,885	\$	215,129	\$	225,886	\$	237,180
CCWA Variable O&M Costs (5)		13,390	22,882	2	38,354		40,272		42,285		44,400		46,620		48,951		51,398		53,968
CCWA(Credits) Amount Due		(7,134)																	
Subtotal: CCWA Costs		159,144	183,414	ļ	206,914		217,259		228,122		239,528		251,505		264,080		277,284		291,148
DWR Costs (7)																			
Transportation Capital		270,967	263,573	2	263,529		263,461		263,320		263,189		263,107		262,898		262,781		262,850
Coastal Branch Extension		270,507	203,37	,	-	•	-		203,320		203,103		203,107		-		202,701		202,030
Water System Revenue Bond Surcharge		9,883	16,05	,	9,333		18,547		14,731		13,736		10,119		7,285		9,478		26,625
Transportation Minimum OMP&R		197,871	171,423		173,272		174,729		176,476		178,241		180,023		181,823		183,641		185,478
Delta Water Charge		60,018	63,284		66,541		69,960		73,550		77,320		81,279		85,435		89,799		91,648
DWR Variable Costs (5) (6)		18,747	41,930		70,283		73,797		77,487		81,361		85,429		89,701		94,186		98,895
Subtotal: DWR Costs	Ś	557,485	\$ 556,267			\$ (	600,494	\$	605,564	ς.	•	Ś	619,958	\$	627,142	\$	639,886	Ś	665,495
Subtotui. DWN Costs	l Y	337,403	7 330,20	<u>, , , , , , , , , , , , , , , , , , , </u>	302,337	, ,	000,434	7	003,304	7	013,047	7	013,330	7	027,142	7	033,000	<u> </u>	003,433
Total Projected State Water Costs	\$	716,630	\$ 739,683	. \$	789,871	\$ 8	817,753	\$	833,686	\$	853,375	\$	871,462	\$	891,222	\$	917,170	\$	956,644
<u>Projected Payments by Due Date</u>																			
June 1st Fixed Payment <sup>(3)</sup>	\$	684,493	\$ 674,870	) \$	681,234	\$	703,684	\$	713,914	\$	727,614	\$	739,413	\$	752,570	\$	771,586	\$	803,780
July 1st Variable Payment <sup>(4)</sup>		15,123	1,17	L	20,498		21,522		22,599		23,728		24,915		26,161		27,469		28,842
October 1st Variable Payment		15,123	1,17	L	22,547		23,675		24,858		26,101		27,406		28,777		30,216		31,726
January 1st Variable Payment		945	33,967	7	35,666		37,449		39,322		41,288		43,352		45,520		47,796		50,185
April 1st Variable Payment		945	28,50		29,926		31,423		32,994		34,644		36,376		38,195		40,104		42,110

### **City of Guadalupe**

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

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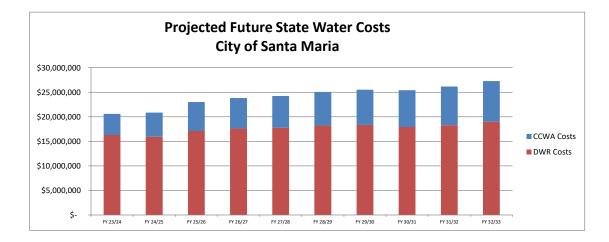
### **City of Santa Maria**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/24	FY 24/25	FY 25/26	FY 26	27	FY 27/28	FY 28/29	F)	29/30	FY 3	0/31	FY 31/32	F	FY 32/33
Water Deliveries-1st Quarter	850	850	1,162		1,162	1,162	1,162		1,162		1,162	1,162		1,162
Water Deliveries-2nd Quarter	287	287	1,546		1,546	1,546	1,546		1,546		1,546	1,546		1,546
Water Deliveries-3rd Quarter	-	-	2,537		2,537	2,537	2,537		2,537		2,537	2,537		2,537
Water Deliveries-4th Quarter	563	563	1,407		1,407	1,407	1,407		1,407		1,407	1,407		1,407
Total FY Water Deliveries (acre-feet)	1,700	1,700	6,652		6,652	6,652	6,652		6,652		6,652	6,652		6,652
			·		-	-			-					
CCWA Variable Cost per AF Assumptions	\$ 131	\$ 138	\$ 145	ŝ	152	\$ 160	\$ 168	\$	176	\$	185	\$ 194	\$	204
DWR Variable Cost per AF Assumptions	\$ 229	\$ 253	\$ 265	\$	278	\$ 292	\$ 307	\$	322	\$	338	\$ 355	\$	373
														-
CCWA Costs														
CCWA Fixed O&M Costs (2)	\$ 4,469,640	\$ 4,693,122	\$ 4,927,778 \$	5,1	74,167	\$ 5,432,875	\$ 5,704,519	\$	5,989,745	\$ 6,2	89,232	\$ 6,603,694	\$	6,933,879
CCWA Variable O&M Costs (5)	223,170	234,329	962,760	1,0	10,898	1,061,443	1,114,515		1,170,241	1,2	28,753	1,290,191		1,354,700
CCWA Credits	(394,618)													
Subtotal: CCWA Costs	4,298,193	4,927,451	5,890,539	6,1	35,065	6,494,319	6,819,035		7,159,986	7,5	17,986	7,893,885		8,288,579
DWR Costs (7)														
Transportation Capital	7,981,457	7,763,660	7,762,372	7,7	50,360	7,756,216	7,752,351		7,749,944	7,7	43,772	7,740,335		7,742,371
Coastal Branch Extension	351,089	525,793	398,716	4	11,454	416,586	671,545		627,935		-	-		-
Water System Revenue Bond Surcharge	291,100	472,975	274,894	5	16,319	433,898	404,591		298,059	2	14,569	279,177		784,234
Transportation Minimum OMP&R	5,643,713	4,889,361	4,942,096	4,9	33,643	5,033,480	5,083,814		5,134,652	5,1	.85,999	5,237,859		5,290,238
Delta Water Charge	1,767,814	1,864,001	1,959,924	2,0	50,642	2,166,396	2,277,438		2,394,031	2,5	16,455	2,645,000		2,699,440
DWR Variable Costs (5) (6)	258,655	429,402	1,764,236	1,8	52,447	1,945,070	2,042,323		2,144,439	2,2	51,661	2,364,245		2,482,457
Subtotal: DWR Costs	\$ 16,293,828	\$ 15,945,193	\$ 17,102,237 \$	17,6	14,865	\$ 17,751,646	\$ 18,232,063	\$ 1	.8,349,062	\$ 17,9	12,456	\$ 18,266,616	\$ :	18,998,740
Total Projected State Water Costs	\$ 20,592,021	\$ 20,872,643	\$ 22,992,775 \$	23,8	29,931	\$ 24,245,965	\$ 25,051,097	\$ 2	5,509,048	\$ 25,4	30,442	\$ 26,160,501	\$ :	27,287,320
Projected Payments by Due Date														
June 1st Fixed Payment (3)	\$ 20,110,196	\$ 20,208,913	\$ 20,265,779 \$	20,9	66,585	\$ 21,239,451	\$ 21,894,259	\$ 2	2,194,368	\$ 21,9	50,027	\$ 22,506,066	\$	23,450,162
July 1st Variable Payment (4)	240,913	331,865	476,363	5	00,182	525,191	551,450		579,023	6	07,974	638,373		670,291
October 1st Variable Payment	81,343	112,053	633,785	6	55,474	698,748	733,685		770,369	8	888,80	849,332		891,799
January 1st Variable Payment	-	-	1,040,046	1,0	92,049	1,146,651	1,203,984		1,264,183	1,3	27,392	1,393,762		1,463,450
April 1st Variable Payment	159,569	219,812	576,801	6	05,642	635,924	667,720		701,106	7	36,161	772,969		811,618
														-

### City of Santa Maria

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

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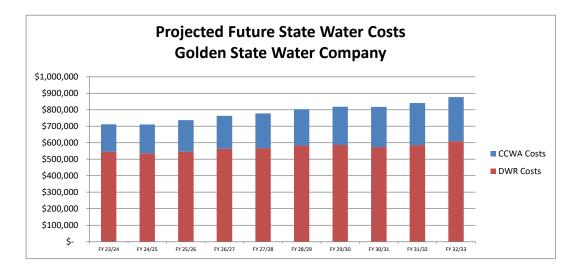
## **Golden State Water Company**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 2	23/24	F'	Y 24/25	F	Y 25/26	F	Y 26/27	F	Y 27/28	F	Y 28/29	F	Y 29/30	F	Y 30/31		FY 31/32	F	Y 32/33
Water Deliveries-1st Quarter		90		90		22		22		22		22		22		22		22		22
Water Deliveries-2nd Quarter		50		50		77		77		77		77		77		77		77		77
Water Deliveries-3rd Quarter		-		-		89		89		89		89		89		89		89		89
Water Deliveries-4th Quarter		45		45		46		46		46		46		46		46		46		46
Total FY Water Deliveries (acre-feet)		185		185		234		234		234		234		234		234		234		234
CCWA Variable Cost per AF Assumptions	\$	131	\$	138	\$	145	\$	152	\$	160	\$	168	\$	176	\$	185	\$	194	\$	204
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$	265	\$	278	\$	292	\$	307	\$	322	\$	338	\$	355	\$	373
	1																			
CCWA Costs																				
CCWA Fixed O&M Costs (2)	\$ 1	142,091	\$	149,196	\$	156,656	\$	164,489	\$	172,713	\$	181,349	\$	190,416	\$	199,937	\$	209,934	\$	220,430
CCWA Variable O&M Costs (5)		24,286		25,500		33,867		35,561		37,339		39,206		41,166		43,224		45,386		47,655
CCWA Credits		(0)																		
Subtotal: CCWA Costs	1	166,378		174,697		190,523		200,049		210,052		220,554		231,582		243,161		255,319		268,085
(7)	1																			
<u>DWR Costs</u> <sup>(7)</sup>																				
Transportation Capital		246,378		239,655		239,615		239,553		239,425		239,305		239,231		239,041		238,935		238,997
Coastal Branch Extension		10,836		16,228		12,306		13,625		12,858		20,727		19,381		-		-		-
Water System Revenue Bond Surcharge		8,985		14,599		8,485		16,862		13,393		12,488		9,200		6,623		8,617		24,206
Transportation Minimum OMP&R		186,368		161,458		163,199		164,571		166,217		167,879		169,558		171,253		172,966		174,696
Delta Water Charge		54,562		57,531		60,491		63,600		66,864		70,291		73,890		77,668		81,636		83,316
DWR Variable Costs (5) (6)		38,315		46,729		62,061		65,164		68,422		71,844		75,436		79,208		83,168		87,326
Subtotal: DWR Costs	\$ 5	545,444	\$	536,199	\$	546,157	\$	563,376	\$	567,178	\$	582,534	\$	586,695	\$	573,793	\$	585,321	\$	608,541
																	,			
Total Projected State Water Costs	\$ 7	711,822	\$	710,896	\$	736,681	\$	763,425	Ş	777,230	\$	803,089	\$	818,277	\$	816,954	\$	840,641	Ş	876,627
Projected Payments by Due Date																				1
June 1st Fixed Payment (3)	\$ 6	549,221	¢	638,666	¢	640,752	¢	662,700	\$	671,469	¢	692,039	¢	701,675	¢	694,522	¢	712,087	¢	741,645
(-)		,	Ų	,	٧	-	٧		ڔ	,	ڔ		٧		ڔ	-	ڔ	•	٧	
July 1st Variable Payment (4)		30,454		35,139		9,019		9,470		9,943		10,441		10,963		11,511		12,086		12,691
October 1st Variable Payment		16,919		19,521		31,566		33,145		34,802		36,542		38,369		40,287		42,302		44,417
January 1st Variable Payment		-		-		36,486		38,310		40,225		42,237		44,349		46,566		48,894		51,339
April 1st Variable Payment		15,227		17,569		18,858		19,801		20,791		21,830		22,922		24,068		25,271		26,535

### **Golden State Water Company**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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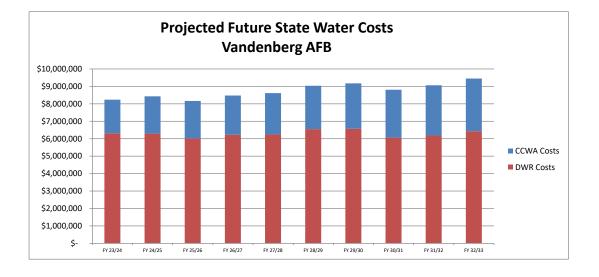
### Vandenberg AFB

Water Deliveries-Fiscal Year Basis (AF) (1)		FY 23/24	FY 24/	25	FY 25/26	FY	Y 26/27	ı	Y 27/28	FY	28/29	F	Y 29/30	FY	30/31		FY 31/32	FY	32/33
Water Deliveries-1st Quarter		819		819	437		437		437		437		437		437		437		437
Water Deliveries-2nd Quarter		742		742	532		532		532		532		532		532		532		532
Water Deliveries-3rd Quarter		552		552	762		762		762		762		762		762		762		762
Water Deliveries-4th Quarter		673		673	394		394		394		394		394		394		394		394
Total FY Water Deliveries (acre-feet)		2,786	2	2,786	2,125		2,125		2,125		2,125		2,125		2,125		2,125		2,125
COMA Veriable Contract AF Assumption	1 6	424	<u> </u>	138	\$ 145		452	_	160	<u> </u>	4.00	<u>,</u>	476		405	_	404	_	204
CCWA Variable Cost per AF Assumptions	\$	131					152		160		168		176		185		194		
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$ 265	\$	278	\$	292	\$	307	\$	322	\$	338	\$	355	\$	373
CCWA Costs																			
CCWA Fixed O&M Costs (2)	\$	1,668,732	\$ 1,752	2,168	\$ 1,839,777	\$ :	1,931,766	\$	2,028,354	\$ 2	2,129,772	\$	2,236,260	\$ 2	,348,073	\$	2,465,477	\$ 2	2,588,751
CCWA Variable O&M Costs (5)		365,755	384	4,023	307,556		322,934		339,081		356,035		373,837		392,529		412,155		432,763
CCWA Credits		(102,856)																	
Subtotal: CCWA Costs		1,931,630	2,136	5,192	2,147,333		2,254,700		2,367,435	7	2,485,807		2,610,097	2	,740,602		2,877,632	3	3,021,514
(19)																			
DWR Costs (7)																			
Transportation Capital		2,709,758	2,635	,	2,635,377	:	2,634,694		2,633,287	- 2	2,631,975		2,631,158	2	,629,062		2,627,895	2	2,628,587
Coastal Branch Extension		314,653		1,226	357,337		395,639		373,353		601,852		562,768		-		-		-
Water System Revenue Bond Surcharge		98,830		0,577	93,328		185,478		147,311		137,361		101,193		72,847		94,782		266,252
Transportation Minimum OMP&R		1,947,194	1,686	5,928	1,705,122	:	1,719,457		1,736,651	:	1,754,018		1,771,558	1	,789,274		1,807,166		1,825,238
Delta Water Charge		600,184	632	2,840	665,406		699,601		735,505		773,204		812,788		854,352		897,994		916,477
DWR Variable Costs (5) (6)		637,987	703	3,714	563,590		591,770		621,358		652,426		685,047		719,300		755,265		793,028
Subtotal: DWR Costs	\$	6,308,605	\$ 6,291	1,100	\$ 6,020,160	\$ (	6,226,639	\$	6,247,465	\$ (	6,550,836	\$	6,564,512	\$ 6	,064,835	\$	6,183,102	\$ 6	5,429,581
Total Projected State Water Costs	Ś	8,240,236	\$ 8.427	7,292	\$ 8,167,493	Ś :	8,481,339	Ś	8,614,900	\$ 0	9,036,642	Ś	9,174,609	\$ 8	,805,437	\$	9,060,734	\$ 9	9,451,094
	<u> </u>	0,2 10,200	Ψ 0,127	,,232	ψ 0,107,150	Υ .	0, 102,000	Υ	0,021,000	Υ .	3,000,012	Υ	3,27 1,003	ų o	,003, .07	Υ	3,000,70	<del>γ</del>	,, .52,65 .
Projected Payments by Due Date																			
June 1st Fixed Payment (3)	\$	7,236,494	\$ 7,339	9,554	\$ 7,296,347	\$	7,566,635	\$	7,654,461	\$ 8	8,028,181	\$	8,115,725	\$ 7	,693,608	\$	7,893,315	\$ 8	3,225,304
July 1st Variable Payment <sup>(4)</sup>		295,070	319	9,762	179,149		188,106		197,511		207,387		217,756		228,644		240,076		252,080
October 1st Variable Payment		267,328	289	9,699	218,094		228,999		240,449		252,471		265,095		278,349		292,267		306,880
January 1st Variable Payment		198,875	215	5,517	312,383		328,002		344,402		361,622		379,703		398,689		418,623		439,554
April 1st Variable Payment		242,469	262	2,759	161,521		169,597		178,077		186,981		196,330		206,146		216,453		227,276

### Vandenberg AFB

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

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- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



## **City of Buellton**

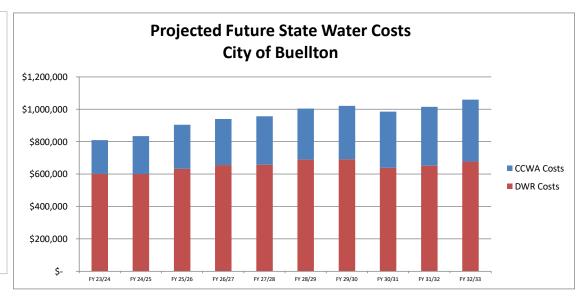
Water Deliveries-Fiscal Year Basis (AF) (1)	F	Y 23/24	F	Y 24/25	F	Y 25/26	F	Y 26/27	F	Y 27/28	F	Y 28/29	F	Y 29/30	F	Y 30/31	FY 31/32	F	Y 32/33
Water Deliveries-1st Quarter		48		48		40		40		40		40		40		40	40		40
Water Deliveries-2nd Quarter		-		-		51		51		51		51		51		51	51		51
Water Deliveries-3rd Quarter		-		-		94		94		94		94		94		94	94		94
Water Deliveries-4th Quarter		15		15		53		53		53		53		53		53	53		53
Total FY Water Deliveries (acre-feet)		63		63		238		238		238		238		238		238	238		238
CCWA Variable Cost per AF Assumptions	\$	131	\$	138	\$	145	\$	152	\$	160	\$	168	\$	176	\$	185	\$ 194	\$	204
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$	265	\$	278	\$	292	\$	307	\$	322	\$	338	\$ 355	\$	373
CCWA Costs																			
CCWA Fixed O&M Costs (2)	\$	215,063	\$	225,816	\$	237,107	\$	248,963	\$	261,411	\$	274,481	\$	288,205	\$	302,616	\$ 317,746	\$	333,634
CCWA Variable O&M Costs (5)		8,270		8,684		34,446		36,169		37,977		39,876		41,870		43,963	46,161		48,469
CCWA Credits		(15,079)																	
Subtotal: CCWA Costs		208,255		234,500		271,554		285,131		299,388		314,357		330,075		346,579	363,908		382,103
DWR Costs (7)																			
Transportation Capital		284,765		276,994		276,948		276,876		276,729		276,591		276,505		276,285	276,162		276,235
Coastal Branch Extension		33,067		49,522		37,553		41,578		39,236		63,249		59,142		-	-		-
Water System Revenue Bond Surcharge		10,385		16,874		9,807		19,491		15,480		14,434		10,634		7,655	9,960		27,979
Transportation Minimum OMP&R		200,363		173,582		175,454		176,929		178,699		180,486		182,290		184,113	185,954		187,814
Delta Water Charge		63,094		66,527		69,950		73,545		77,319		81,282		85,444		89,813	94,401		96,344
DWR Variable Costs (5) (6)		9,516		15,913		63,122		66,278		69,592		73,072		76,725		80,562	84,590		88,819
Subtotal: DWR Costs	\$	601,190	\$	599,412	\$	632,835	\$	654,698	\$	657,054	\$	689,114	\$	690,740	\$	638,427	\$ 651,067	\$	677,190
Total Projected State Water Costs	\$	809,445	\$	833,912	\$	904,388	\$	939,829	\$	956,442	\$	1,003,471	\$ :	1,020,815	\$	985,006	\$ 1,014,975	\$	1,059,293
Projected Payments by Due Date																			
June 1st Fixed Payment (3)	\$	791,659	\$	808,815	\$	806,320	\$	836,882	\$	848,373	\$	890,024	\$	901,720	\$	859,982	\$ 883,724	\$	921,505
July 1st Variable Payment (4)		13,551		18,741		16,398		17,218		18,079		18,983		19,932		20,929	21,975		23,074
October 1st Variable Payment		-		-		20,908		21,953		23,051		24,203		25,413		26,684	28,018		29,419
January 1st Variable Payment		-		-		38,535		40,462		42,485		44,610		46,840		49,182	51,641		54,223
April 1st Variable Payment		4,235		5,856		21,727		22,814		23,954		25,152		26,410		27,730	29,117		30,573

### **City of Buellton**

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

#### NOTE

- (1) Estimates for the first and second year based on participant requests and thereaffter based on a 5 year average.
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- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.389/AF\$ and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF\$ and Trust Fund payments at \$43.00/AF\$.



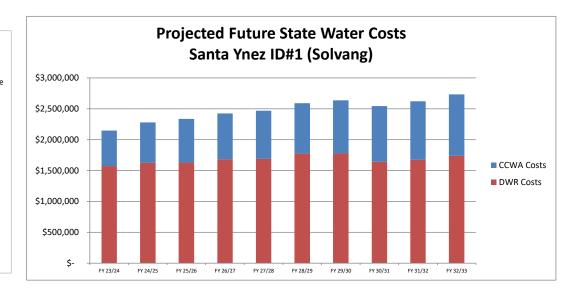
## Santa Ynez ID#1 (Solvang)

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/2	4	FY 24/25	FY 25/	/26	FY	7 26/27	F	Y 27/28	FY 2	28/29	FY 29	9/30	FY 3	0/31		FY 31/32		FY 32/33
Water Deliveries-1st Quarter		75	260		108		108		108		108		108		108		108		108
Water Deliveries-2nd Quarter		45	75		159		159		159		159		159		159		159		159
Water Deliveries-3rd Quarter			-		276		276		276		276		276		276		276		276
Water Deliveries-4th Quarter	1	.97	197		117		117		117		117		117		117		117		117
Total FY Water Deliveries (acre-feet)	3	17	532		660		660		660		660		660		660		660		660
CCWA Variable Cost per AF Assumptions	Š 1	.31	\$ 138	Ś	145	\$	152	Ś	160	Ś	168	\$	176	Ś	185	Ś	194	Ś	204
DWR Variable Cost per AF Assumptions			\$ 253		265		278		292		307	\$	322		338		355	'	373
CCWA Costs																			
CCWA Fixed O&M Costs (2)	\$ 554,2	14	\$ 581,925	\$ 611	,021	\$	641,572	\$	673,651	\$ 7	707,333	\$ 74	12,700	\$ 7	79,835	\$	818,826	\$	859,768
CCWA Variable O&M Costs (5)	41,6	15	73,331	95	,523		100,300		105,315	1	110,580	11	16,109	1	21,915		128,011		134,411
CCWA Credits	(23,1	.32)																	
Subtotal: CCWA Costs	572,6	96	655,256	706	,544		741,872		778,965	8	317,913	85	58,809	9	01,750		946,837		994,179
DWR Costs (7)																			
Transportation Capital	731,6	70	711,744	711	,626		711,442		711,062	7	710,708	71	10,487	7	09,921		709,606		709,793
Coastal Branch Extension	85,8		128,516		7,455		107,902		101,824		164,141		53,482		-		-		-
Water System Revenue Bond Surcharge	24,1		39,194		,779		45,271		35,956		33,527		24,699		17,781		23,134		64,987
Transportation Minimum OMP&R	521,3	20	451,639	456	5,511		460,348		464,952	4	169,601	47	74,297	4	79,040		483,831		488,669
Delta Water Charge	148,8	06	156,902	164	1,977		173,455		182,357	1	191,704	20	01,518	2	11,823		222,643		227,226
DWR Variable Costs (5) (6)	60,8	02	134,378	175	,044		183,797		192,986	2	202,636	21	12,768	2	23,406		234,576		246,305
Subtotal: DWR Costs	\$ 1,572,5	36	\$ 1,622,374	\$ 1,628	3,393	\$ 1	,682,215	\$ :	1,689,136	\$ 1,7	772,317	\$ 1,77	77,251	\$ 1,6	41,971	\$	1,673,791	\$	1,736,979
Total Projected State Water Costs	\$ 2.145.2	32	\$ 2,277,630	\$ 2,334	1.937	\$ 2	2,424,086	\$ :	2,468,101	\$ 2.5	590.230	\$ 2.63	36.060	\$ 2.5	43,720	Ś	2,620,628	\$	2,731,158
	Ψ 2/2 .5/2		<del>+ -,-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>	ψ <u>2</u> ,00	.,507	Υ	.,,000	Υ.		Ψ 2,3	,50,200	ψ <u></u> 2,00	,,,,,,	Ψ <u>L</u> )0	10,720	Υ	2,020,020	۲	2).02)230
<u>Projected Payments by Due Date</u>				•	<u> </u>	<u> </u>					•	·		·	·				
June 1st Fixed Payment (3)	\$ 2,042,8	15	\$ 2,069,058	\$ 2,063	,507	\$ 2	,139,128	\$ 2	2,168,937	\$ 2,2	276,152	\$ 2,30	06,321	\$ 2,1	97,537	\$	2,257,178	\$	2,349,579
July 1st Variable Payment (4)	24,2	31	101,512	44	,275		46,488		48,813		51,254	5	3,816		56,507		59,332		62,299
October 1st Variable Payment	14,5	39	29,282	65	,182		68,441		71,863		75,457	7	79,229		83,191		87,350		91,718
January 1st Variable Payment	-		-	113	3,147		118,804		124,744	1	130,981	13	37,530	1	44,407		151,627		159,209
April 1st Variable Payment	63,6	47	76,915	47	,964		50,363		52,881		55,525	5	58,301		61,216		64,277		67,491

### Santa Ynez ID#1 (Solvang)

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
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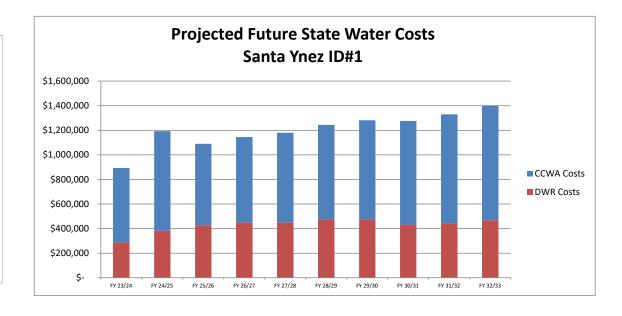
## Santa Ynez ID#1

Water Deliveries-Fiscal Year Basis (AF) (1)	F	Y 23/24	F	Y 24/25	F	Y 25/26	F	Y 26/27	FY 27/28	-	FY 28/29	F'	Y 29/30	FY 30/31	FY 31/32	-	FY 32/33
Table A Water Deliveries-1st Quarter		-		-		-		-	-		-		-	-	_		-
Table A Water Deliveries-2nd Quarter		-		-		21		21	21		21		21	21	21		21
Table A Water Deliveries-3rd Quarter		-				104		104	104		104		104	104	104		104
Table A Water Deliveries-4th Quarter		-				99		99	99		99		99	99	99		99
Total FY Table A Deliveries (acre-feet)		-		-		224		224	224		224		224	224	224		224
Exchange Deliveries-1st Quarter		1,375		1,375													
Exchange Deliveries-1st Quarter		1,373		1,373													
				150													
Exchange Deliveries-3rd Quarter		100															
Exchange Deliveries-4th Quarter		800		4 525													
Total FY Exchange Deliveries (acre-feet)		2,425		1,525		-		-	-		-		-	-	-		-
CCWA Variable Cost per AF Assumptions	\$	131	\$	138	\$	145	\$	152	\$ 160	\$	168	\$	176	\$ 185	\$ 194	\$	204
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$	265	\$	278	\$ 292	\$	307	\$	322	\$ 338	\$ 355	\$	373
001110																	
<u>CCWA Costs</u>																	
CCWA Fixed O&M Costs (2)	\$	572,178	\$	600,787	\$	630,826	\$	662,367	\$ 695,486	\$	730,260	\$	766,773	\$ 805,112	\$ 845,367	\$	887,636
CCWA Variable O&M Costs (5)		318,346		210,207		32,420		34,041	35,743		37,530		39,407	41,377	43,446		45,618
CCWA Credits		(285,172)															
Subtotal: CCWA Costs		605,351		810,993		663,246		696,408	731,229		767,790		806,180	846,489	888,813		933,254
DWR Costs (7)																	
Transportation Capital		253,797		246,830		246,789		246,725	246,594		246,471		246,394	246,198	246,089		246,153
Coastal Branch Extension		28,605		42,839		32,485		35,967	33,941		54,714		51,161	-	-		-
Water System Revenue Bond Surcharge		11,815		19,197		11,157		22,174	17,611		16,422		12,098	8,709	11,331		31,831
Transportation Minimum OMP&R		0		0		0		0	0		0		0	0	0		0
Delta Water Charge		(0)		73,221		76,989		80,946	85,100		89,462		94,042	98,851	103,900		106,039
DWR Variable Costs (5) (6)		(6,058)		- ,		59,409		62,379	65,498		68,773		72,212	75,823	79,614		83,594
Subtotal: DWR Costs	\$	288,158	\$	382,087	\$	426,830	\$	448,192	\$ 448,744	\$	475,841	\$	475,906	\$ 429,580	\$ 440,934	\$	467,617
	•																
Total Projected State Water Costs	\$	893,509	\$ :	1,193,081	\$	1,090,076	\$ :	1,144,600	\$ 1,179,973	\$	1,243,632	\$ 1	1,282,086	\$ 1,276,069	\$ 1,329,747	\$	1,400,871
Projected Payments by Due Date																	
June 1st Fixed Payment (3)	\$	581,222	\$	981,723	\$	997,096	\$ :	1,047,029	\$ 1,077,581	\$	1,136,177	\$ 1	1,169,316	\$ 1,157,718	\$ 1,205,537	\$	1,270,507
July 1st Variable Payment <sup>(4)</sup>		177,070		189,531		-		-	-		-		_	-	· · · · · -		-
October 1st Variable Payment		19,317		20,676		8,609		9,039	9,491		9,966		10,464	10,987	11,537		12,114
January 1st Variable Payment		12,878		-,-		42,635		44,767	47,005		49,355		51,823	54,414	57,135		59,992
April 1st Variable Payment		103,023				40,585		42,614	44,745		46,982		,0-0	51,798	2.,200		57,107

### Santa Ynez ID#1

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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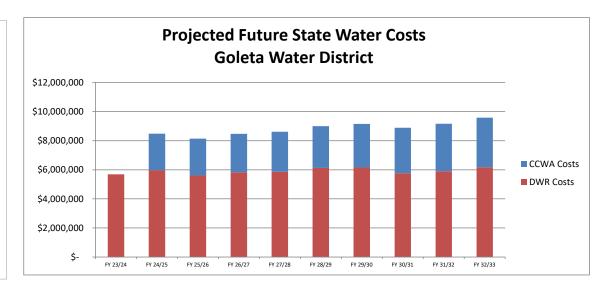
## **Goleta Water District**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 2	23/24	FY 24,	/25	FY 25/26	FY 26/2	27	FY 2	27/28	FY 28/2	9	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter		495		957	558		558		558	5	58	558	558	558	558
Table A Water Deliveries-2nd Quarter		54		54	556		556		556	5	56	556	556	556	556
Table A Water Deliveries-3rd Quarter		1,084		1,084	557		557		557	5	57	557	557	557	557
Table A Water Deliveries-4th Quarter		689		689	581		581		581	5	81	581	581	581	581
Total FY Table A Deliveries (acre-feet)		2,322		2,784	2,252	2,	,252		2,252	2,2	52	2,252	2,252	2,252	2,252
Exchange Deliveries-1st Quarter		495		495											
Exchange Deliveries-2nd Quarter		54		54											
Exchange Deliveries-3rd Quarter		36													
Exchange Deliveries-4th Quarter		288													
Total FY Exchange Deliveries (acre-feet)		873		549	-		-		-	-		-	-	-	-
CCWA Variable Cost per AF Assumptions	\$	159	\$	167	\$ 175		184	\$	193	\$ 2	02	\$ 213	\$ 223	\$ 234	\$ 246
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$ 265	\$	278	\$	292	\$ 3	07	\$ 322	\$ 338	\$ 355	\$ 373
CCWA Costs															
CCWA Fixed O&M Costs (2)	\$ 1,5	97,737	\$ 1,67	7,624	\$ 1,761,505	\$ 1,849,	,580	\$ 1,9	42,059	\$ 2,039,1	62 \$	\$ 2,141,120	\$ 2,248,176	\$ 2,360,585	\$ 2,478,614
CCWA Variable O&M Costs (5)	2	29,778	46	3,553	393,720	413,	,406	4	34,076	455,7	80	478,569	502,498	527,623	554,004
CCWA Credits	(	(18,371)													
Warren Act and Trust Fund Charges (8)	2	41,085	37	1,859	374,688	374,	,688	3	74,688	374,6	88	374,688	374,688	374,688	374,688
Subtotal: CCWA Costs	2,0	50,229	2,51	3,036	2,529,913	2,637,	,674	2,7	50,823	2,869,6	30	2,994,377	3,125,362	3,262,895	3,407,306
DWR Costs (7)															
Transportation Capital	2.2	50,830	2.18	9,703	2,189,339	2,188,	.772	2.1	.87,603	2,186,5	13	2,185,834	2,184,093	2,183,124	2,183,698
Coastal Branch Extension		257,443		5,549	292,366	323,		•	05,471	492,4		460,447	-,,	-,,	-,,
Water System Revenue Bond Surcharge		12,491		2,773	106,228	211			.67,673	156,3		115,180	82,917	107,884	303,055
Transportation Minimum OMP&R		35,158		9,866	1,607,014	1,620,	,524	1,6	36,729	1,653,0	96	1,669,627	1,686,324	1,703,187	1,720,219
Delta Water Charge		, 38,539	-	9,282	819,384	861,			05,704	952,1		1,000,872	1,052,053	1,105,794	1,128,554
DWR Variable Costs (5) (6)		195,809		1,880	597,273	627,		6	58,493	691,4		725,989	762,288	800,403	840,423
Subtotal: DWR Costs		90,270			\$ 5,611,606	\$ 5,832,			61,673	\$ 6,131,9		6,157,949	\$ 5,767,675	\$ 5,900,391	\$ 6,175,949
Total Projected State Water Costs	\$ 7,7	40,499	\$ 8,48	2,090	\$ 8,141,518	\$ 8,470,	,419	\$ 8,6	12,497	\$ 9,001,5	57 \$	\$ 9,152,326	\$ 8,893,037	\$ 9,163,287	\$ 9,583,254
<u>Projected Payments by Due Date</u>															
June 1st Fixed Payment (3)	\$ 6,7	73,827	\$ 6,80	1,454	\$ 6,772,494	\$ 7,051,	,846	\$ 7,1	41,896	\$ 7,476,3	28 \$	5 7,569,737	\$ 7,250,220	\$ 7,457,230	\$ 7,810,797
July 1st Variable Payment <sup>(4)</sup>	299	,532.05		0,702	338388.0374	350,	,665	3	63,557	377,0	93	391,305	406,228	421,898	438,351
October 1st Variable Payment		32,676	5	4,350	337,175	349,	,409	3	62,254	375,7	41	389,903	404,772	420,386	436,780
January 1st Variable Payment	3	38,865	54	5,510	337,782	350,	,037	3	62,905	376,4	17	390,604	405,500	421,142	437,565
April 1st Variable Payment	2	95,599	34	6,731	352,336	365,	,119	3	78,542	392,6	36	407,434	422,973	439,288	456,419

#### **Goleta Water District**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

- (1) Estimates for the first and second year based on participant requests and thereaffter based on a 5 year average.
- (2) CCWA fixed costs are based on a 5 % inflation factor. There is a change in Fixed Costs reflected in fiscal years 2023/24 thru 2032/33 due to the payoff of CCWA Revenue Bond Debt, thereby changing the Retreatment Fixed and Capital Charges.
- (3) June 1st fixed cost payment is paid in June BEFORE the beginning of the fiscal year shown (i.e, the FY 2023/24 fixed payment is paid on June 1, 2023).
- (4) July 1st quarterly variable payment is paid in June BEFORE the beginning of the fiscal year shown.
- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



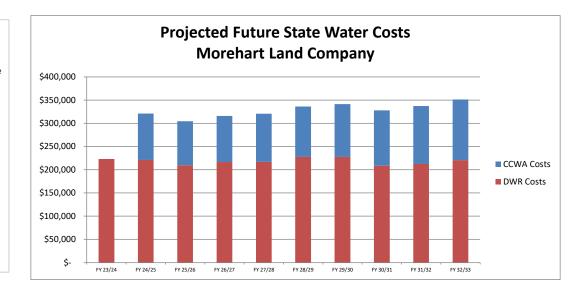
# **Morehart Land Company**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY	′ 23/24	F	Y 24/25	F'	Y 25/26	F	Y 26/27	F	Y 27/28	F	Y 28/29	FY	29/30	F	Y 30/31	FY 31/32	F	Y 32/33
Table A Water Deliveries-1st Quarter		24		24		9		9		9		9		9		9	9		9
Table A Water Deliveries-2nd Quarter		24		12		14		14		14		14		14		14	14		14
Table A Water Deliveries-3rd Quarter		12		12		13		13		13		13		13		13	13		13
Table A Water Deliveries-4th Quarter		24		24		8		8		8		8		8		8	8		8
Total FY Table A Deliveries (acre-feet)		84		72		44		44		44		44		44		44	44		44
Exchange Deliveries-1st Quarter																			
Exchange Deliveries-2nd Quarter																			
Exchange Deliveries-3rd Quarter																			
Exchange Deliveries-4th Quarter																			
Total FY Exchange Deliveries (acre-feet)		-		-		-		-		-		-		-		-	-		-
CCWA Variable Cost per AF Assumptions	\$	159	\$	167	\$	175	\$	184	\$	193	\$	202	\$	213	\$	223	\$ 234	\$	246
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$	265	\$	278	\$	292	\$	307	\$	322	\$	338	\$ 355	\$	373
CCWA Costs																			
CCWA Fixed O&M Costs (2)	\$	72,400	\$	76,020	\$	79,821	\$	83,812	\$	88,003	\$	92,403	\$	97,023	\$	101,874	\$ 106,968	\$	112,317
CCWA Variable O&M Costs (5)		13,320		11,988		7,693		8,077		8,481		8,905		9,350		9,818	10,309		10,824
CCWA Credits		(4,275)																	
Warren Act and Trust Fund Charges (8)		13,976		11,979		7,321		7,321		7,321		7,321		7,321		7,321	7,321		7,321
Subtotal: CCWA Costs		95,422		99,988		94,835		99,210		103,805		108,629		113,694		119,013	124,598		130,461
																			-
DWR Costs (7)																			
Transportation Capital		98,551		95,862		95,846		95,821		95,770		95,722		95,692		95,616	95,574		95,599
Coastal Branch Extension		11,442		17,136		12,994		14,387		13,576		21,886		20,464		-	-		-
Water System Revenue Bond Surcharge		3,594		5,839		3,393		6,744		5,356		4,995		3,679		2,649	3,446		9,681
Transportation Minimum OMP&R		70,273		60,880		61,536		62,054		62,674		63,301		63,934		64,573	65,219		65,871
Delta Water Charge		21,825		23,012		24,197		25,440		26,746		28,117		29,556		31,067	32,654		33,326
DWR Variable Costs (5) (6)		17,575		18,186		11,670		12,253		12,866		13,509		14,185		14,894	15,638		16,420
Subtotal: DWR Costs	\$	223,259	\$	220,915	\$	209,636	\$	216,699	\$	216,988	\$	227,529	\$	227,511	\$	208,799	\$ 212,532	\$	220,898
Total Projected State Water Costs	\$	318,681	\$	320,903	\$	304,471	\$	315,909	\$	320,793	\$	336,158	\$	341,205	\$	327,812	\$ 337,130	\$	351,360
<u>Projected Payments by Due Date</u>																			
June 1st Fixed Payment (3)	\$	273,810	\$	278,646	\$	277,685	\$	288,155	\$	292,023	\$	306,320	\$	310,247	\$	295,677	\$ 303,759	\$	316,691
July 1st Variable Payment <sup>(4)</sup>		12,820		14,051		5,458		5,656		5,864		6,082		6,311		6,552	6,805		7,070
October 1st Variable Payment		12,820		7,026		8,490		8,798		9,121		9,461		9,818		10,192	10,585		10,998
January 1st Variable Payment		6,410		7,026		7,884		8,170		8,470		8,785		9,116		9,464	9,829		10,212
April 1st Variable Payment		12,820		14,051		4,851		5,027		5,212		5,406		5,610		5,824	6,049		6,285

### **Morehart Land Company**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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- (3) June 1st fixed cost payment is paid in June BEFORE the beginning of the fiscal year shown (i.e, the FY 2023/24 fixed payment is paid on June 1, 2023).
- (4) July 1st quarterly variable payment is paid in June BEFORE the beginning of the fiscal year shown. (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



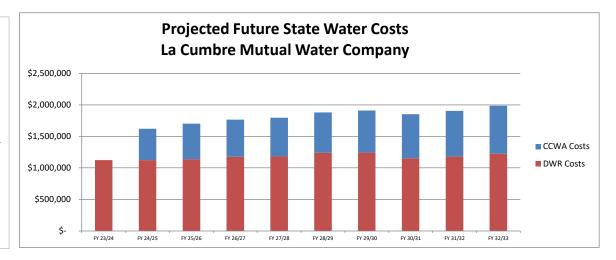
## La Cumbre Mutual Water Company

Water Deliveries-Fiscal Year Basis (AF) (1)	F١	Y 23/24	F	Y 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	F	Y 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter		124		123	94	94	94	94		94	94	94	94
Table A Water Deliveries-2nd Quarter		71		71	113	113	113	113		113	113	113	113
Table A Water Deliveries-3rd Quarter		71		71	171	171	171	171		171	171	171	171
Table A Water Deliveries-4th Quarter		93		93	109	109	109	109		109	109	109	109
Total FY Table A Deliveries (acre-feet)		359		358	487	487	487	487		487	487	487	487
CCWA Variable Cost per AF Assumptions	\$	159	\$	167	\$ 175	\$ 184	\$ 193	\$ 202	\$	213	\$ 223	\$ 234	\$ 246
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$ 265	\$ 278	\$ 292	\$ 307	\$	322	\$ 338	\$ 355	\$ 373
CCWA Costs													
CCWA Fixed O&M Costs (2)	\$	362,001	\$	380,101	\$ 399,106	\$ 419,062	\$ 440,015	\$ 462,015	\$	485,116	\$ 509,372	\$ 534,841	\$ 561,583
CCWA Variable O&M Costs (5)		56,929		59,609	85,143	89,400	93,870	98,564		103,492	108,666	114,100	119,805
CCWA Credits		-											
Warren Act and Trust Fund Charges (8)		59,730		59,564	81,027	81,027	81,027	81,027		81,027	81,027	81,027	81,027
Subtotal: CCWA Costs		478,661		499,274	565,276	589,489	614,912	641,606		669,635	699,065	729,967	762,414
		·		·		·	·	·			·		
DWR Costs (7)													
Transportation Capital		492,756		479,309	479,230	479,105	478,850	478,611		478,462	478,081	477,869	477,995
Coastal Branch Extension		57,210		85,678	64,970	71,934	67,882	109,428		102,321	-	-	-
Water System Revenue Bond Surcharge		17,969		29,195	16,968	33,723	26,783	24,974		18,398	13,245	17,233	48,409
Transportation Minimum OMP&R		372,736		322,916	326,398	329,142	332,434	335,758		339,116	342,507	345,932	349,391
Delta Water Charge		109,124		115,062	120,983	127,200	133,728	140,583		147,780	155,337	163,272	166,632
DWR Variable Costs (5) (6)		74,028		90,427	129,162	135,620	142,401	149,521		156,997	164,847	173,089	181,743
Subtotal: DWR Costs	\$	1,123,823	\$	1,122,587	\$ 1,137,711	\$ 1,176,725	\$ 1,182,078	\$ 1,238,874	\$	1,243,074	\$ 1,154,016	\$ 1,177,394	\$ 1,224,170
Total Projected State Water Costs	\$ :	1,602,484	\$	1,621,861	\$ 1,702,988	\$ 1,766,213	\$ 1,796,990	\$ 1,880,480	\$	1,912,709	\$ 1,853,082	\$ 1,907,362	\$ 1,986,584
Projected Payments by Due Date													
June 1st Fixed Payment (3)	\$	1,411,797	\$	1,411,450	\$ 1,406,845	\$ 1,459,356	\$ 1,478,881	\$ 1,550,558	\$	1,570,383	\$ 1,497,731	\$ 1,538,335	\$ 1,603,199
July 1st Variable Payment (4)		65,864		72,013	57,004	59,073	61,244	63,525		65,919	68,433	71,072	73,844
October 1st Variable Payment		37,713		41,569	68,527	71,013	73,623	76,365		79,243	82,265	85,438	88,770
January 1st Variable Payment		37,713		41,569	103,700	107,462	111,413	115,561		119,916	124,489	129,291	134,333
April 1st Variable Payment		49,398		54,449	66,101	68,499	71,017	73,661		76,438	79,353	82,414	85,628

### La Cumbre Mutual Water Company

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

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- (4) July 1st quarterly variable payment is paid in June BEFORE the beginning of the fiscal year shown.
- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



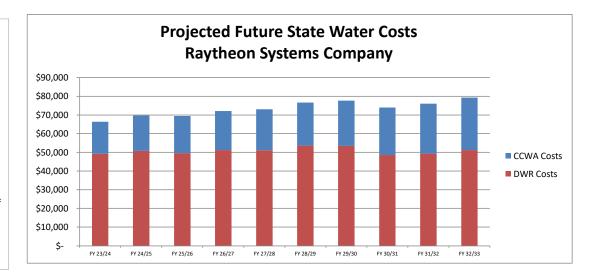
## **Raytheon Systems Company**

Water Deliveries-Fiscal Year Basis (AF) (1)	F	Y 23/24	FY	24/25	FY	25/26	F	Y 26/27	F'	Y 27/28	FY	28/29	F۱	/ 29/30		FY 30/31		FY 31/32	FY	32/33
Table A Water Deliveries-1st Quarter		-		-				•		·										
Table A Water Deliveries-2nd Quarter		-		-																
Table A Water Deliveries-3rd Quarter		-		-																
Table A Water Deliveries-4th Quarter		-		-																
Total FY Table A Deliveries (acre-feet)		-		-		-		-		-		-		-		-		-		-
CCWA Variable Cost per AF Assumptions	\$	159	\$	167	\$	175	\$	184	\$	193	\$	202	\$	213	\$	223	\$	234	\$	246
DWR Variable Cost per AF Assumptions	\$	229	\$	253	\$	265	\$	278	\$	292	\$	307	\$	322	\$	338	\$	355	\$	373
CCWA Costs																				
CCWA Fixed O&M Costs (2)	\$	18,100	\$	19,005	\$	19,955	\$	20,953	\$	22,001	\$	23,101	\$	24,256	\$	25,469	\$	26,742	\$	28,079
CCWA Variable O&M Costs (5)		-		-		-		-		-		-		-		-		-		-
CCWA Credits		(985)																		
Warren Act and Trust Fund Charges (8)		-		-		-		-		-		-		-		-		-		-
Subtotal: CCWA Costs		17,115		19,005		19,955		20,953		22,001		23,101		24,256		25,469		26,742		28,079
DWR Costs (7)																				
Transportation Capital		24,630		23,958		23,954		23,948		23,935		23,923		23,916		23,897		23,886		23,892
Coastal Branch Extension		2,860		4,284		3,249		3,597		3,394		5,471		5,116		-		-		-
Water System Revenue Bond Surcharge		899		1,461		849		1,687		1,340		1,249		920		663		862		2,422
Transportation Minimum OMP&R		17,651		15,292		15,457		15,587		15,743		15,900		16,059		16,220		16,382		16,546
Delta Water Charge		5,456		5,753		6,049		6,360		6,686		7,029		7,389		7,767		8,164		8,332
DWR Variable Costs (5) (6)		(2,303)		-		-		-		-		-		-		-		-		-
Subtotal: DWR Costs	\$	49,194	\$	50,748	\$	49,558	\$	51,179	\$	51,098	\$	53,573	\$	53,401	\$	48,546	\$	49,294	\$	51,192
Total Projected State Water Costs	\$	66,309	\$	69,753	\$	69,513	\$	72,132	\$	73,099	\$	76,674	\$	77,656	\$	74,015	\$	76,036	\$	79,271
Projected Payments by Due Date																				
June 1st Fixed Payment (3)	\$	66,309	\$	69,705	\$	69,465	\$	72,084	Ś	73,051	Ś	76,626	\$	77,608	Ś	73,966	Ś	75,988	Ś	79,223
July 1st Variable Payment <sup>(4)</sup>	т	(2,303)	r	-	т	,	т	, •	7	,	т	,	т	,	т	,_ 30	7	. 2,230		,
October 1st Variable Payment		-		-																
January 1st Variable Payment		-		-																
April 1st Variable Payment		-		-																

### **Raytheon Systems Company**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
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- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



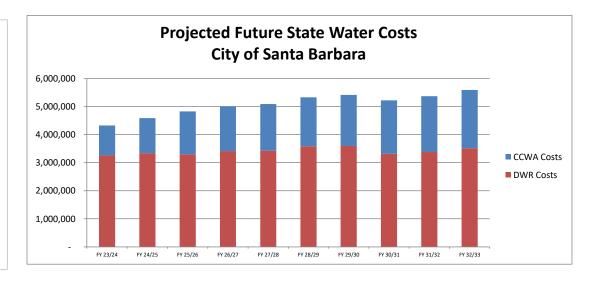
## **City of Santa Barbara**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter	330	330	221	221	221	221	221	221	221	221
Table A Water Deliveries-2nd Quarter	36	36	226	226	226	226	226	226	226	226
Table A Water Deliveries-3rd Quarter	24	24	311	311	311	311	311	311	311	311
Table A Water Deliveries-4th Quarter	192	192	277	277	277	277	277	277	277	277
Total FY Table A Deliveries (acre-feet)	582	582	1,035	1,035	1,035	1,035	1,035	1,035	1,035	1,035
	•									
Exchange Deliveries-1st Quarter	330	330								
Exchange Deliveries-2nd Quarter	36	36								
Exchange Deliveries-3rd Quarter	24									
Exchange Deliveries-4th Quarter	192									
Total FY Exchange Deliveries (acre-feet)	582	366	-	-	-	-	-	-	-	-
COMAN : II O	4.50	4 467	A 475	4 404	4 400	<b>A</b> 202	<b>A</b> 242	<b>A</b> 222	<b>A</b> 224	<b>.</b> 246
CCWA Variable Cost per AF Assumptions	\$ 159	\$ 167		\$ 184	•	•				\$ 246
DWR Variable Cost per AF Assumptions	\$ 229	\$ 253	\$ 265	\$ 278	\$ 292	\$ 307	\$ 322	\$ 338	\$ 355	\$ 373
CCWA Costs										
CCWA Fixed O&M Costs (2)	\$ 1,065,158	\$ 1,118,416	\$ 1.174.337	\$ 1.233.053	\$ 1,294,706	\$ 1.359.441	\$ 1.427.413	\$ 1,498,784	\$ 1,573,723	\$ 1,652,410
CCWA Variable O&M Costs (5)	_	96,907	180,950	189,998	199,498	209,473	219,946	230,944	242,491	254,615
CCWA Credits	_	30,307	180,550	105,550	155,458	203,473	213,340	230,344	242,431	254,015
Warren Act and Trust Fund Charges (8)		35,938	172,203	172,203	172,203	172,203	172,203	172,203	172,203	172,203
Subtotal: CCWA Costs	\$ 1.065.158	\$ 1,251,260		\$ 1,595,255	\$ 1,666,407	\$ 1,741,117				\$ 2,079,228
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DWR Costs (7)										
Transportation Capital	1,478,269	1,437,927	1,437,689	1,437,316	1,436,549	1,435,833	1,435,387	1,434,244	1,433,607	1,433,984
Coastal Branch Extension	171,629	257,033	194,911	215,803	203,647	328,283	306,964	-	-	-
Water System Revenue Bond Surcharge	53,908	87,588	50,906	101,170	80,352	74,925	55,196	39,735	51,700	145,229
Transportation Minimum OMP&R	1,118,209	968,747	979,195	987,427	997,302	1,007,275	1,017,347	1,027,521	1,037,796	1,048,174
Delta Water Charge	327,373	345,185	362,949	381,600	401,184	421,748	443,339	466,010	489,815	499,896
DWR Variable Costs (5) (6)	107,806	239,455	274,501	288,227	302,638	317,770	333,658	350,341	367,858	386,251
Subtotal: DWR Costs	3,257,193	3,335,935	3,300,152	3,411,544	3,421,671	3,585,832	3,591,892	3,317,851	3,380,776	3,513,535
										•
Total Projected State Water Costs	\$ 4,322,351	\$ 4,587,195	\$ 4,827,642	\$ 5,006,799	\$ 5,088,079	\$ 5,326,950	\$ 5,411,456	\$ 5,219,782	\$ 5,369,194	\$ 5,592,763
Projected Payments by Due Date		4 44		4	<b>.</b>	4		<b>.</b>		
June 1st Fixed Payment (3)	\$ 4,214,545	\$ 4,214,896	\$ 4,199,987	\$ 4,356,371	\$ 4,413,739	\$ 4,627,504	\$ 4,685,648			
July 1st Variable Payment <sup>(4)</sup>	61,127	259,196	134,021	138,884	143,989	149,350	154,979	160,890	167,096	173,612
October 1st Variable Payment	6,668	28,276	137,053	142,026	147,247	152,729	158,486	164,530	170,876	177,540
January 1st Variable Payment	4,446	9,425	188,600	195,443	202,627	210,172	218,093	226,410	235,144	244,314
April 1st Variable Payment	35,565	75,402	167,981	174,076	180,475	187,195	194,250	201,658	209,437	217,604

### **City of Santa Barbara**

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

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- (3) June 1st fixed cost payment is paid in June BEFORE the beginning of the fiscal year shown (i.e, the FY 2023/24 fixed payment is paid on June 1, 2023).
- (4)  $\operatorname{July}$  1st quarterly variable payment is paid in  $\operatorname{June}$  BEFORE the beginning of the fiscal year shown.
- $(5) CCWA\ variable\ O\&M,\ DWR\ variable\ and\ DWR\ Transportation\ Minimum\ costs\ are\ based\ on\ a$  5% inflation\ factor. CCWA\ variable\ costs\ include\ WTP\ Variable\ Retreatment\ charges\ and\ credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



### **Montecito Water District**

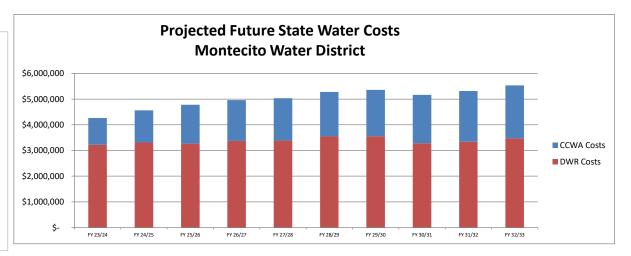
Water Deliveries-Fiscal Year Basis (AF) (1)	FY	23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter		330	330	226	226	226	226	226	226	226	226
Table A Water Deliveries-2nd Quarter		36	36	172	172	172	172	172	172	172	172
Table A Water Deliveries-3rd Quarter		24	24	311	311	311	311	311	311	311	311
Table A Water Deliveries-4th Quarter		192	192	288	288	288	288	288	288	288	288
Total FY Table A Deliveries (acre-feet)		582	582	997	997	997	997	997	997	997	997
Exchange Deliveries-1st Quarter		330	330								
Exchange Deliveries-2nd Quarter		36	36								
Exchange Deliveries-3rd Quarter		24									
Exchange Deliveries-4th Quarter		192									
Total FY Exchange Deliveries (acre-feet)		582	366	-	-	-	-	-	-	-	-
CCWA Variable Cost per AF Assumptions	\$	159 \$	167 \$	175 \$		193 \$				234 \$	
DWR Variable Cost per AF Assumptions	\$	229 \$	253 \$	265 \$	278 \$	292 \$	307 \$	322	\$ 338 \$	355 \$	373
<u>CCWA Costs</u>											
CCWA Fixed O&M Costs (2)	\$	1,065,158 \$	1,118,416 \$	1,174,337 \$	1,233,053 \$	1,294,706 \$	1,359,441 \$	1,427,413	\$ 1,498,784 \$	1,573,723 \$	1,652,410
CCWA Variable O&M Costs (5)		-	96,907	174,307	183,022	192,173	201,782	211,871	222,465	233,588	245,267
CCWA Credits		(29,073)									
Warren Act and Trust Fund Charges (8)		-	35,938	165,881	165,881	165,881	165,881	165,881	165,881	165,881	165,881
Subtotal: CCWA Costs		1,036,085	1,251,260	1,514,524	1,581,956	1,652,760	1,727,104	1,805,165	1,887,130	1,973,192	2,063,558
DWR Costs (7)											
Transportation Capital		1,478,269	1,437,927	1,437,689	1,437,316	1,436,549	1,435,833	1,435,387	1,434,244	1,433,607	1,433,984
Coastal Branch Extension		171,629	257,033	194,911	215,803	203,647	328,283	306,964	-	-	-
Water System Revenue Bond Surcharge		53,908	87,588	50,906	101,170	80,352	74,925	55,196	39,735	51,700	145,229
Transportation Minimum OMP&R		1,089,136	943,560	953,737	961,754	971,372	981,086	990,897	1,000,806	1,010,814	1,020,922
Delta Water Charge		327,373	345,185	362,949	381,600	401,184	421,748	443,339	466,010	489,815	499,896
DWR Variable Costs (5) (6)		106,074	239,455	264,423	277,644	291,527	306,103	321,408	337,478	354,352	372,070
Subtotal: DWR Costs	\$	3,226,388 \$	3,310,748 \$	3,264,615 \$	3,375,289 \$	3,384,630 \$	3,547,976 \$	3,553,191	\$ 3,278,273 \$	3,340,288 \$	3,472,101
Total Projected State Water Costs	\$	4,262,472 \$	4,562,008 \$	4,779,139 \$	4,957,246 \$	5,037,391 \$	5,275,081 \$	5,358,357	\$ 5,165,403 \$	5,313,480 \$	5,535,659
<u>Projected Payments by Due Date</u>											l
June 1st Fixed Payment (3)	\$	4,156,399 \$	4,186,899 \$	4,171,718 \$	4,327,888 \$	4,384,999 \$	4,598,505 \$	4,656,386	\$ 4,436,768 \$	4,556,848 \$	4,749,631
July 1st Variable Payment <sup>(4)</sup>		60,145	259,196	137,053	142,026	147,247	152,729	158,486	164,530	170,876	177,540
October 1st Variable Payment		6,561	28,276	104,306	108,090	112,064	116,236	120,617	125,217	130,047	135,119
January 1st Variable Payment		4,374	9,425	188,600	195,443	202,627	210,172	218,093	226,410	235,144	244,314
April 1st Variable Payment		34,993	75,402	174,652	180,989	187,642	194,628	201,964	209,666	217,754	226,246

#### **Montecito Water District**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

#### NOTE:

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- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



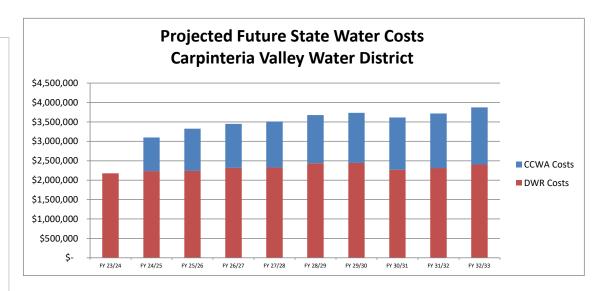
## **Carpinteria Valley Water District**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Table A Water Deliveries-1st Quarter	220	220	135	135	135	135	135	135	135	135
Table A Water Deliveries-2nd Quarter	24	24	150	150	150	150	150	150	150	150
Table A Water Deliveries-3rd Quarter	16	16	343	343	343	343	343	343	343	343
Table A Water Deliveries-4th Quarter	228	228	269	269	269	269	269	269	269	269
Total FY Table A Deliveries (acre-feet)	488	488	897	897	897	897	897	897	897	897
	Small 1 and 2 acre	-feet amounts are du	e to rounding differe	nces.						
Exchange Deliveries-1st Quarter	220	220	5 77							
Exchange Deliveries-2nd Quarter	24	24								
Exchange Deliveries-3rd Quarter	16									
Exchange Deliveries-4th Quarter	128									
Total FY Exchange Deliveries (acre-feet)	388	244	-	-	-	-	-	-	-	-
CCWA Variable Cost per AF Assumptions	\$ 159	\$ 167	\$ 175	\$ 184	\$ 193	\$ 202	\$ 213	\$ 223	\$ 234	\$ 246
DWR Variable Cost per AF Assumptions	\$ 229	\$ 253	\$ 265	\$ 278	\$ 292	\$ 307	\$ 322	\$ 338	\$ 355	\$ 373
	•									
CCWA Costs										
CCWA Fixed O&M Costs (2)	\$ 710,105	\$ 745,611	\$ 782,891	\$ 822,036	\$ 863,137	\$ 906,294	\$ 951,609	\$ 999,189	\$ 1,049,149	\$ 1,101,606
CCWA Variable O&M Costs (5)	15,858	81,255	156,824	164,665	172,898	181,543	190,620	200,151	210,159	220,667
CCWA Credits	(17,766	,	200,02 .	20 .,000	1,1,000	202,010	250,020	200,202	220,200	220,007
Warren Act and Trust Fund Charges (8)	16,638	40,597	149,243	149,243	149,243	149,243	149,243	149,243	149,243	149,243
Subtotal: CCWA Costs	724,835	867,462	1,088,958	1,135,943	1,185,278	1,237,080	1,291,472	1,348,583	1,408,551	1,471,516
- Castotali Collin Collin	72.,000	007,102	2,000,000	2,200,010	1,100,170	1,201,000	2,232,172	2,0 .0,000	1) 100,001	2) 17 2,0 20
DWR Costs (7)										
Transportation Capital	985,512	958,618	958,459	958,211	957,699	957,222	956,925	956,162	955,738	955,990
Coastal Branch Extension	114,419	171,355	129,941	143,869	135,765	218,855	204,643	-	-	-
Water System Revenue Bond Surcharge	35,938	58,392	33,938	67,447	53,568	49,950	36,797	26,490	34,466	96,819
Transportation Minimum OMP&R	727,707	630,440	637,240	642,597	649,023	655,513	662,068	668,689	675,376	682,129
Delta Water Charge	218,249	230,124	241,966	254,400	267,456	281,165	295,559	310,673	326,543	333,264
DWR Variable Costs (5) (6)	94,586	184,895	237,901	249,796		275,400		303,629	318,810	334,751
Subtotal: DWR Costs	\$ 2,176,411		\$ 2,239,444	\$ 2,316,320	262,286 \$ 2,325,797		289,171 \$ 2,445,163	\$ 2,265,644		\$ 2,402,953
Subtotal. DWN Costs	\$ 2,170,411	\$ 2,233,024	\$ 2,235,444	\$ 2,310,320	\$ 2,323,737	\$ 2,436,103	\$ 2,443,103	\$ 2,203,044	2,310,934	\$ 2,402,933
Total Projected State Water Costs	\$ 2,001,246	\$ 3,101,286	¢ 2 220 402	¢ 2.4E2.262	¢ 2 E11 07E	¢ 267E 10E	¢ 2.726.625	\$ 3,614,227	\$ 3,719,484	\$ 3,874,469
Total Projected State Water Costs	\$ 2,901,240	\$ 3,101,280	3 3,328,402	\$ 3,432,203	\$ 3,311,073	\$ 3,073,183	\$ 3,730,033	3 3,014,227	3,713,464	3,674,409
Projected Payments by Due Date										
June 1st Fixed Payment (3)	¢ 2774405	¢ 270270	¢ 2702662	¢ 2006 700	¢ 2024077	¢ 2067.220	¢ 2.10E.024	¢ 2.0E0.422	¢ 2.020.E04	¢ 2160.020
		\$ 2,792,768						\$ 2,959,433		
July 1st Variable Payment <sup>(4)</sup>	63,831	184,383	81,868	84,838	87,957	91,232	94,671	98,281	102,072	106,053
October 1st Variable Payment	6,963	20,115	90,965	94,265	97,730	101,369	105,190	109,201	113,413	117,836
January 1st Variable Payment	4,642	6,705	208,006	215,552	223,477	231,797	240,533	249,707	259,339	269,452
April 1st Variable Payment	51,645	95,544	163,130	169,048	175,263	181,788	188,640	195,834	203,388	211,320

### **Carpinteria Valley Water District**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

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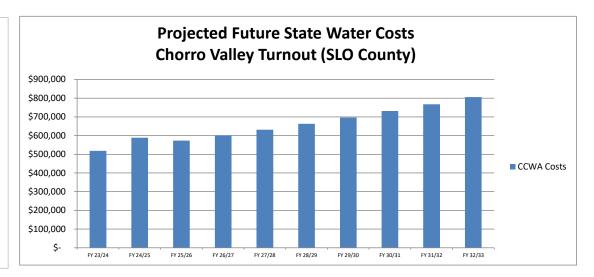
## **Chorro Valley Turnout**

Water Deliveries-Fiscal Year Basis (AF) (1)	FY 23/24	ı	FY 24/25	F	FY 25/26	F	FY 26/27	F	Y 27/28	F'	Y 28/29	F'	Y 29/30	FY 30/31		FY 31/32	F	Y 32/33
Table A Water Deliveries-1st Quarter	582		582		431		431		431		431		431	431		431		431
Table A Water Deliveries-2nd Quarter	470		470		500		500		500		500		500	500		500		500
Table A Water Deliveries-3rd Quarter	582		582		542		542		542		542		542	542		542		542
Table A Water Deliveries-4th Quarter	582		582		362		362		362		362		362	362		362		362
Total FY Table A Deliveries (acre-feet)	2,216		2,216		1,835		1,835		1,835		1,835		1,835	1,835		1,835		1,835
CCWA Variable Cost per AF Assumptions	\$ 109	\$	114	\$	120	\$	126	\$	132	\$	139	\$	146	\$ 153	\$	161	\$	169
CCWA Costs																		
CCWA Fixed O&M Costs (2)	\$ 320,143	\$	336,150	\$	352,957	\$	370,605	\$	389,135	\$	408,592	\$	429,022	\$ 450,473	\$	472,997	\$	496,646
CCWA Variable O&M Costs (5)	240,789		252,829		219,828		230,819		242,360		254,478		267,202	280,562		294,590		309,319
CCWA Credits	(42,786)																	
Warren Act Charges																		
Subtotal: CCWA Costs	\$ 518,146	\$	588,979	\$	572,785	\$	601,424	\$	631,495	\$	663,070	\$	696,224	\$ 731,035	\$	767,586	\$	805,966
Total Projected State Water Costs	\$ 518,146	\$	588,979	\$	572,785	\$	601,424	\$	631,495	\$	663,070	\$	696,224	\$ 731,035	\$	767,586	\$	805,966
Projected Payments by Due Date																		
June 1st Fixed Payment (3)	\$ 277,357	\$	336,150	\$	352,957	\$	370,605	\$	389,135	\$	408,592	\$	429,022	\$ 450,473	\$	472,997	\$	496,646
July 1st Variable Payment <sup>(4)</sup>	63,240		66,402	·	51,633	·	54,214	·	56,925		59,771		62,760	65,898	·	69,193		72,652
October 1st Variable Payment	51,070		53,623		59,899		62,893		66,038		69,340		72,807	76,447		80,270		84,283
January 1st Variable Payment	63,240		66,402		64,930		68,176		71,585		75,165		78,923	82,869		87,012		91,363
April 1st Variable Payment	63.240		66.402		43,367		45,535		47,812		50,202		52,712	55,348		58,115		61,021

### **Chorro Valley Turnout**

State Water Cost Ten-Year Projections
Fiscal Year 2023/24 Final Proposed Budget

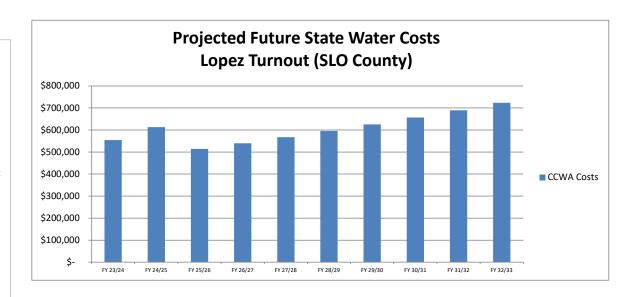
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## **Lopez Turnout**

Water Deliveries-Fiscal Year Basis (AF) (1)	F	Y 23/24	ı	FY 24/25	F	Y 25/26	F	Y 26/27		FY 27/28		FY 28/29	FY	29/30	F	Y 30/31		FY 31/32		FY 32/33
Table A Water Deliveries-1st Quarter		568		568		231		231		231		231		231		231		231		231
Table A Water Deliveries-2nd Quarter		414		414		306		306		306		306		306		306		306		306
Table A Water Deliveries-3rd Quarter		597		597		391		391		391		391		391		391		391		391
Table A Water Deliveries-4th Quarter		597		597		171		171		171		171		171		171		171		171
Total FY Table A Deliveries (acre-feet)		2,176		2,176		1,099		1,099		1,099		1,099		1,099		1,099		1,099		1,099
CCWA Variable Cost per AF Assumptions	\$	109	\$	114	\$	120	\$	126	\$	132	\$	139	\$	146	\$	153	\$	161	\$	169
CCWA Costs																				
CCWA Fixed O&M Costs (2)	\$	347,067	\$	364,421	\$	382,642	\$	401,774	\$	421,862	\$	442,956	\$	465,103	\$	488,358	\$	512,776	\$	538,415
CCWA Variable O&M Costs (5)		236,443		248,265		131,657		138,240		145,152		152,409		160,030		168,031		176,433		185,255
CCWA Credits		(29,625)																		
Warren Act Charges																				
Subtotal: CCWA Costs	\$	553,885	\$	612,686	\$	514,299	\$	540,013	\$	567,014	\$	595,365	\$	625,133	\$	656,390	\$	689,209	\$	723,670
Total Projected State Water Costs	\$	553,885	\$	612,686	\$	514,299	\$	540,013	\$	567,014	\$	595,365	\$	625,133	\$	656,390	\$	689,209	\$	723,670
Projected Payments by Due Date																				
June 1st Fixed Payment (3)	\$	317,442	\$	364,421	\$	382,642	\$	401,774	\$	421,862	\$	442,956	\$	465,103	\$	488,358	\$	512,776	\$	538,415
July 1st Variable Payment <sup>(4)</sup>		61,719	•	64,804	•	27,673	-	29,057	,	30,510	·	32,035	-	33,637		35,319	-	37,085	•	38,939
October 1st Variable Payment		44,985		47,234		36,658		38,491		40,415		42,436		44,558		46,786		49,125		51,581
January 1st Variable Payment		64,870		68,113		46,841		49,183		51,642		54,224		56,935		59,782		62,771		65,909
April 1st Variable Payment		64,870		68,113		20,485		21,510		22,585		23,714		24,900		26,145		27,452		28,825

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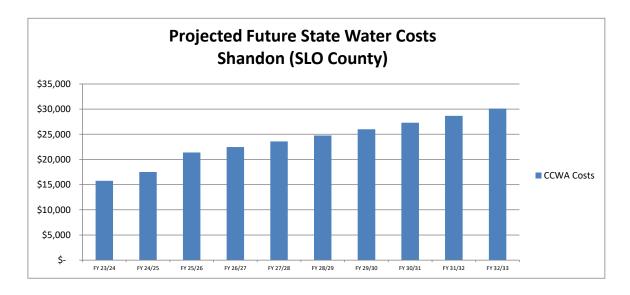
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Water Deliveries-Fiscal Year Basis (AF) (1)	F	Y 23/24	F	Y 24/25	F	Y 25/26	FY	26/27	ı	FY 27/28	FY	′ 28/29	FY	29/30	F	Y 30/31		FY 31/32		FY 32/33
Table A Water Deliveries-1st Quarter		-		-		3		3		3		3		3		3		3		3
Table A Water Deliveries-2nd Quarter		-		-		6		6		6		6		6		6		6		6
Table A Water Deliveries-3rd Quarter		-		-		12		12		12		12		12		12		12		12
Table A Water Deliveries-4th Quarter		-		-		4		4		4		4		4		4		4		4
Total FY Table A Deliveries (acre-feet)		-		-		25		25		25		25		25		25		25		25
CCWA Variable Cost per AF Assumptions	\$	109	\$	114	\$	120	\$	126	\$	132	\$	139	\$	146	\$	153	\$	161	\$	169
<u>CCWA Costs</u>																				
CCWA Fixed O&M Costs (2)	\$	16,690	\$	17,524	\$	18,401	\$	19,321	\$	20,287	\$	21,301	\$	22,366	\$	23,484	\$	24,659	\$	25,892
CCWA Variable O&M Costs (5)		-		-		2,995		3,145		3,302		3,467		3,640		3,822		4,013		4,214
CCWA Credits		(911)																		
Subtotal: CCWA Costs	\$	15,779	\$	17,524	\$	21,396	\$	22,465	\$	23,589	\$	24,768	\$	26,007	\$	27,307	\$	28,672	\$	30,106
Total Projected State Water Costs	Ś	15,779	\$	17,524	\$	21,396	Ś	22,465	Ś	23,589	\$	24,768	Ś	26,007	Ś	27,307	\$	28,672	Ś	30,106
	Ψ	10).75		17,01	7	22,000	Ť	22) 100	Ψ	20,000	Υ	2 1,7 00	Ť	20,007		27,007	7	20,072	7	30,200
Projected Payments by Due Date																				
June 1st Fixed Payment (3)	\$	15,779	\$	17,524	\$	18,401	\$	19,321	\$	20,287	\$	21,301	\$	22,366	\$	23,484	\$	24,659	\$	25,892
July 1st Variable Payment (4)		-		-		359		377		396		416		437		459		482		506
October 1st Variable Payment		-		-		719		755		792		832		874		917		963		1,011
January 1st Variable Payment		-		-		1,438		1,509		1,585		1,664		1,747		1,835		1,926		2,023
April 1st Variable Payment		-		-		479		503		528		555		582		612		642		674

### Shandon

State Water Cost Ten-Year Projections Fiscal Year 2023/24 Final Proposed Budget

- (1) Estimates for the first and second year based on participant requests and thereaffter based on a 5 year average.
- (2) CCWA fixed costs are based on a 5 % inflation factor. There is a change in Fixed Costs reflected in fiscal years 2023/24 thru 2032/33 due to the payoff of CCWA Revenue Bond Debt, thereby changing the Retreatment Fixed and Capital Charges.
- (3) June 1st fixed cost payment is paid in June BEFORE the beginning of the fiscal year shown (i.e, the FY 2023/24 fixed payment is paid on June 1, 2023).
- (4) July 1st quarterly variable payment is paid in June BEFORE the beginning of the fiscal year shown.
- (5) CCWA variable O&M, DWR variable and DWR Transportation Minimum costs are based on a 5% inflation factor. CCWA variable costs include WTP Variable Retreatment charges and credits.
- (6) Current fiscal year DWR Variable costs net of DWR account interest income credits and credits or additional charges due from prior periods.
- (7) The source for DWR costs is DWR's 2023 Statement of Charges dated July 1, 2022.
- (8) Warren Act Charges are \$166.38/AF and are based on water wheeled through Cachuma Project facilities. There are two components to these charges: Warren Act Charges at \$123.38/AF and Trust Fund payments at \$43.00/AF.



### **CCWA Fixed Costs**

Ten-Year Financial Plan Projections FY 2023/24 Final Proposed Budget

	Allocation	Base Year									
	Percentage	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Base Fixed O&M Costs		13,349,366	13,349,366	14,016,834	14,717,676	15,453,560	16,226,238	17,037,550	17,889,427	18,783,899	19,723,094
Inflation Factor	_		5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Projected Fixed O&M		13,349,366	14,016,834	14,717,676	15,453,560	16,226,238	17,037,550	17,889,427	18,783,899	19,723,094	20,709,248
	<del>-</del>										_
Capital Improvement Projects		-	-	-	-	-	-	-	-	-	-
Other Costs	_	-	-	-	-	-	-	-	-	-	-
TOTAL CCWA FIXED COSTS	_	13,349,366	14,016,834	14,717,676	15,453,560	16,226,238	17,037,550	17,889,427	18,783,899	19,723,094	20,709,248
	-										
Guadalupe	1.16%	152,888	160,533	168,560	176,988	185,837	195,129	204,885	215,129	225,886	237,180
Santa Maria	33.77%	4,469,640	4,693,122	4,927,778	5,174,167	5,432,875	5,704,519	5,989,745	6,289,232	6,603,694	6,933,879
Golden State Water	1.10%	142,091	149,196	156,656	164,489	172,713	181,349	190,416	199,937	209,934	220,430
Vandenberg AFB	12.97%	1,668,732	1,752,168	1,839,777	1,931,766	2,028,354	2,129,772	2,236,260	2,348,073	2,465,477	2,588,751
Buellton	1.62%	215,063	225,816	237,107	248,963	261,411	274,481	288,205	302,616	317,746	333,634
Santa Ynez (Solvang)	4.21%	554,214	581,925	611,021	641,572	673,651	707,333	742,700	779,835	818,826	859,768
Santa Ynez	4.70%	572,178	600,787	630,826	662,367	695,486	730,260	766,773	805,112	845,367	887,636
Goleta	11.03%	1,597,737	1,677,624	1,761,505	1,849,580	1,942,059	2,039,162	2,141,120	2,248,176	2,360,585	2,478,614
Morehart Land Co.	0.49%	72,400	76,020	79,821	83,812	88,003	92,403	97,023	101,874	106,968	112,317
La Cumbre	2.48%	362,001	380,101	399,106	419,062	440,015	462,015	485,116	509,372	534,841	561,583
Raytheon	0.14%	18,100	19,005	19,955	20,953	22,001	23,101	24,256	25,469	26,742	28,079
Santa Barbara	7.98%	1,065,158	1,118,416	1,174,337	1,233,053	1,294,706	1,359,441	1,427,413	1,498,784	1,573,723	1,652,410
Montecito	7.98%	1,065,158	1,118,416	1,174,337	1,233,053	1,294,706	1,359,441	1,427,413	1,498,784	1,573,723	1,652,410
Carpinteria	5.25%	710,105	745,611	782,891	822,036	863,137	906,294	951,609	999,189	1,049,149	1,101,606
Shandon	0.13%	16,690	17,524	18,401	19,321	20,287	21,301	22,366	23,484	24,659	25,892
Chorro Valley	2.40%	320,143	336,150	352,957	370,605	389,135	408,592	429,022	450,473	472,997	496,646
Lopez	2.60%	347,067	364,421	382,642	401,774	421,862	442,956	465,103	488,358	512,776	538,415
Total:	100.00%	13,349,366	14,016,834	14,717,676	15,453,560	16,226,238	17,037,550	17,889,427	18,783,899	19,723,094	20,709,248

FIXED O&M + CIP

<sup>(1)</sup> CCWA Fixed Costs for fiscal Years 2022/23 thru 2030/31 reflect changes due to the October 2021 payoff of CCWA Revenue Bond Debt.

## **CCWA & DWR Variable Cost Projections**

Ten-Year Financial Plan Projections FY 2023/24 Final Proposed Budget

Base Year

	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
CCWA Variable Costs/AF-North County	109	114	120	126	132	139	146	153	161	169
CCWA WTP Variable Retreatment Costs/AF	23	24	25	26	27	29	30	32	33	35
Inflation Factor		5%	5%	5%	5%	5%	5%	5%	5%	5%
Projected CCWA Variable \$/AF-North County	131	138	145	152	160	168	176	185	194	204
CCWA Variable Costs/AF-South County	245	257	270	283	297	312	328	344	361	379
CCWA WTP Variable Retreatment Costs/AF	23	24	25	26	27	29	30	32	33	35
South Coast Retreatment Credits/AF	(109)	(114)	(120)	(126)	(132)	(139)	(146)	(153)	(161)	(169)
Inflation Factor		5%	5%	5%	5%	5%	5%	5%	5%	5%
Projected CCWA Variable \$/AF-South County	159	167	175	184	193	202	213	223	234	246
Estimated DWR Variable \$/AF	229	241	253	265	278	292	307	322	338	355
Inflation Factor		5%	5%	5%	5%	5%	5%	5%	5%	5%
Projected DWR Variable \$/AF	229	253	265	278	292	307	322	338	355	373
Total Projected Variable Cost/AF										
CCWA & DWR Variable - North Coast \$/AF	360	390	410	430	452	475	498	523	549	577
CCWA & DWR Variable - South Coast \$/AF (1)	388	419	440	462	485	509	535	562	590	619

<sup>(1)</sup> South Coast total AF estimates do not include Warren Act charges.

## **DWR Transportation Capital Charges**

	Allocation	doc 4	19323 for RMC pi	roj							
	Percentage	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Current Year Charges		23,696,592	22,550,213	22,547,101	22,542,239	22,532,224	22,522,883	22,517,067	22,502,151	22,493,847	22,498,767
Rate Management Credits		(2,712,382)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)	(2,482,519)
(Over)/Under Payment		(1,306,614)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)	(1,306,119)
Miscellaneous Charges/(Credits	)	(389,986)	-	-	-	-	-	-	-	-	-
TOTAL PAYMENTS		19,287,609	18,761,575	18,758,463	18,753,601	18,743,586	18,734,245	18,728,429	18,713,513	18,705,209	18,710,129
	_										
Guadalupe	1.40%	270,967	263,573	263,529	263,461	263,320	263,189	263,107	262,898	262,781	262,850
Santa Maria	41.38%	7,981,457	7,763,660	7,762,372	7,760,360	7,756,216	7,752,351	7,749,944	7,743,772	7,740,335	7,742,371
Golden State Water	1.28%	246,378	239,655	239,615	239,553	239,425	239,305	239,231	239,041	238,935	238,997
Vandenberg AFB	14.05%	2,709,758	2,635,814	2,635,377	2,634,694	2,633,287	2,631,975	2,631,158	2,629,062	2,627,895	2,628,587
Buellton	1.48%	284,765	276,994	276,948	276,876	276,729	276,591	276,505	276,285	276,162	276,235
Santa Ynez (Solvang)	3.79%	731,670	711,744	711,626	711,442	711,062	710,708	710,487	709,921	709,606	709,793
Santa Ynez	1.32%	253,797	246,830	246,789	246,725	246,594	246,471	246,394	246,198	246,089	246,153
Goleta	11.67%	2,250,830	2,189,703	2,189,339	2,188,772	2,187,603	2,186,513	2,185,834	2,184,093	2,183,124	2,183,698
Morehart Land Co.	0.51%	98,551	95,862	95,846	95,821	95,770	95,722	95,692	95,616	95,574	95,599
La Cumbre	2.55%	492,756	479,309	479,230	479,105	478,850	478,611	478,462	478,081	477,869	477,995
Raytheon	0.13%	24,630	23,958	23,954	23,948	23,935	23,923	23,916	23,897	23,886	23,892
Santa Barbara	7.66%	1,478,269	1,437,927	1,437,689	1,437,316	1,436,549	1,435,833	1,435,387	1,434,244	1,433,607	1,433,984
Montecito	7.66%	1,478,269	1,437,927	1,437,689	1,437,316	1,436,549	1,435,833	1,435,387	1,434,244	1,433,607	1,433,984
Carpinteria	5.11%	985,512	958,618	958,459	958,211	957,699	957,222	956,925	956,162	955,738	955,990
Total:	100.00%	19,287,609	18,761,575	18,758,463	18,753,601	18,743,586	18,734,245	18,728,429	18,713,513	18,705,209	18,710,129

#### **DWR Coastal Branch Extension**

ΑI	loca	ition
Do		+

	Allocation										
	Percentage	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Principal		1,920,927	1,994,337	1,601,184	1,729,445	1,725,089	2,726,604	2,831,943			
Interest		495,546	418,073	346,243	279,721	204,471	124,210	42,308			
Bond Cover		613,294	613,075	494,841	510,938	492,557	722,602	729,140			-
Return of Prior Year Cover		(728,336)	(613,294)	(613,075)	(494,841)	(510,938)	(492,557)	(722,602)			-
Other Charges/(Credits)		(690,736)	-	-	-	-	-	-	-	-	-
TOTAL PAYMENTS		1,610,695	2,412,191	1,829,194	2,025,264	1,911,179	3,080,859	2,880,789	-	-	-
Guadalupe	0.00%	-	-	-	-	-	-	-	-	-	-
Santa Maria	21.80%	351,089	525,793	398,716	441,454	416,586	671,545	627,935	-	-	-
Golden State Water	0.67%	10,836	16,228	12,306	13,625	12,858	20,727	19,381	-	-	-
Vandenberg AFB	19.54%	314,653	471,226	357,337	395,639	373,353	601,852	562,768	-	-	-
Buellton	2.05%	33,067	49,522	37,553	41,578	39,236	63,249	59,142	-	-	-
Santa Ynez (Solvang)	5.33%	85,814	128,516	97,455	107,902	101,824	164,141	153,482	-	-	-
Santa Ynez	1.78%	28,605	42,839	32,485	35,967	33,941	54,714	51,161	-	-	-
Goleta	15.98%	257,443	385,549	292,366	323,705	305,471	492,424	460,447	-	-	-
Morehart Land Co.	0.71%	11,442	17,136	12,994	14,387	13,576	21,886	20,464	-	-	-
La Cumbre	3.55%	57,210	85,678	64,970	71,934	67,882	109,428	102,321	-	-	-
Raytheon	0.18%	2,860	4,284	3,249	3,597	3,394	5,471	5,116	-	-	-
Santa Barbara	10.66%	171,629	257,033	194,911	215,803	203,647	328,283	306,964	-	-	-
Montecito	10.66%	171,629	257,033	194,911	215,803	203,647	328,283	306,964	-	-	-
Carpinteria	7.10%	114,419	171,355	129,941	143,869	135,765	218,855	204,643	-	-	<u>-</u> _
Total:	100.00% \$	1,610,695 \$	2,412,191 \$	1,829,194 \$	2,025,264	1,911,179	\$ 3,080,859	\$ 2,880,789	<b>;</b> -	\$ -	-

#### **DWR Water System Revenue Bond Surcharge**

ΛI	location

	Percentage	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
WSRB Charge		3,923,619	3,841,136	3,305,507	3,754,059	3,668,023	3,556,288	3,238,570	2,888,307	2,897,060	2,899,391
Return of Prior Year Cover(44%)		(2,255,763)	(1,726,392)	(1,690,100)	(1,454,423)	(1,651,786)	(1,613,930)	(1,564,767)	(1,424,971)	(1,270,855)	
Refund of Power Debt Service		(922,434)	(922,434)	(922,434)	(922,434)	(922,434)	(922,434)	(922,434)	(922,434)	(922,434)	(922,434)
Other Charges/(Credits)		(11,595)	-	-	-	-	-	-	-	-	-
TOTAL PAYMENTS	<u> </u>	733,827	1,192,309	692,973	1,377,201	1,093,803	1,019,924	751,369	540,902	703,771	1,976,957
Guadalupe	1.35%	9,883	16,057	9,333	18,547	14,731	13,736	10,119	7,285	9,478	26,625
Santa Maria	39.67%	291,100	472,975	274,894	546,319	433,898	404,591	298,059	214,569	279,177	784,234
Golden State Water	1.22%	8,985	14,599	8,485	16,862	13,393	12,488	9,200	6,623	8,617	24,206
Vandenberg AFB	13.47%	98,830	160,577	93,328	185,478	147,311	137,361	101,193	72,847	94,782	266,252
Buellton	1.42%	10,385	16,874	9,807	19,491	15,480	14,434	10,634	7,655	9,960	27,979
Santa Ynez (Solvang)	3.29%	24,122	39,194	22,779	45,271	35,956	33,527	24,699	17,781	23,134	64,987
Santa Ynez	1.61%	11,815	19,197	11,157	22,174	17,611	16,422	12,098	8,709	11,331	31,831
Goleta	15.33%	112,491	182,773	106,228	211,116	167,673	156,348	115,180	82,917	107,884	303,055
Morehart Land Co.	0.49%	3,594	5,839	3,393	6,744	5,356	4,995	3,679	2,649	3,446	9,681
La Cumbre	2.45%	17,969	29,195	16,968	33,723	26,783	24,974	18,398	13,245	17,233	48,409
Raytheon	0.12%	899	1,461	849	1,687	1,340	1,249	920	663	862	2,422
Santa Barbara	7.35%	53,908	87,588	50,906	101,170	80,352	74,925	55,196	39,735	51,700	145,229
Montecito	7.35%	53,908	87,588	50,906	101,170	80,352	74,925	55,196	39,735	51,700	145,229
Carpinteria	4.90%	35,938	58,392	33,938	67,447	53,568	49,950	36,797	26,490	34,466	96,819
Total:	100.00% \$	733,827 \$	1,192,309 \$	692,973 \$	1,377,201 \$	1,093,803 \$	1,019,924	\$ 751,369 \$	540,902 \$	703,771 \$	1,976,957

## **DWR Transportation Minimum OMP&R**

ΔΙ	location	

	7.1100001.011										
	Percentage	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Current Year Charges (1)		12,125,783	12,066,092	12,196,232	12,298,764	12,421,751	12,545,968	12,671,428	12,798,143	12,926,124	13,055,385
(Over)/Under Payment		2,616,229	-	-	-	-	-	-	-	-	
Miscellaneous Charges/(Credits)		(814,310)	-	-	-	-	-	-	-	-	-
TOTAL PAYMENTS		13,927,702	12,066,092	12,196,232	12,298,764	12,421,751	12,545,968	12,671,428	12,798,143	12,926,124	13,055,385
Guadalupe	1.421%	197,871	171,423	173,272	174,729	176,476	178,241	180,023	181,823	183,641	185,478
Santa Maria	40.521%	5,643,713	4,889,361	4,942,096	4,983,643	5,033,480	5,083,814	5,134,652	5,185,999	5,237,859	5,290,238
Golden State Water	1.338%	186,368	161,458	163,199	164,571	166,217	167,879	169,558	171,253	172,966	174,696
Vandenberg AFB	13.981%	1,947,194	1,686,928	1,705,122	1,719,457	1,736,651	1,754,018	1,771,558	1,789,274	1,807,166	1,825,238
Buellton	1.439%	200,363	173,582	175,454	176,929	178,699	180,486	182,290	184,113	185,954	187,814
Santa Ynez (Solvang)	3.743%	521,320	451,639	456,511	460,348	464,952	469,601	474,297	479,040	483,831	488,669
Santa Ynez	0.000%	0	0	0	0	0	0	0	0	0	0
Goleta	13.176%	1,835,158	1,589,866	1,607,014	1,620,524	1,636,729	1,653,096	1,669,627	1,686,324	1,703,187	1,720,219
Morehart Land Co.	0.505%	70,273	60,880	61,536	62,054	62,674	63,301	63,934	64,573	65,219	65,871
La Cumbre	2.676%	372,736	322,916	326,398	329,142	332,434	335,758	339,116	342,507	345,932	349,391
Raytheon	0.127%	17,651	15,292	15,457	15,587	15,743	15,900	16,059	16,220	16,382	16,546
Santa Barbara	8.03%	1,118,209	968,747	979,195	987,427	997,302	1,007,275	1,017,347	1,027,521	1,037,796	1,048,174
Montecito	7.82%	1,089,136	943,560	953,737	961,754	971,372	981,086	990,897	1,000,806	1,010,814	1,020,922
Carpinteria	5.22%	727,707	630,440	637,240	642,597	649,023	655,513	662,068	668,689	675,376	682,129
Total:	100.00% \$	13,927,702 \$	12,066,092 \$	12,196,232	\$ 12,298,764	\$ 12,421,751	\$ 12,545,968	12,671,428 \$	12,798,143	\$ 12,926,124	\$ 13,055,385

<sup>(1)</sup> Based on a 5% inflaction factor.

# Central Coast Water Authority **DWR Delta Water Charge**

Ten-Year Financial Plan Projections FY 2023/24 Final Proposed Budget

Table A &

	Table A &	Drought										
	Drought Buffer	Buffer %	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	FY 30/31	FY 31/32	FY 32/33
Delta Water Charge \$/AF-Base	•	ç	103 \$	103	\$ 108 \$	113 \$	119	\$ 125 \$	131	137 \$	144 \$	151
Inflation %				5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	
Projected DWC-Base Charges		Ç	103 \$	108	\$ 113 5	119 \$	125	\$ 131 \$	137 \$	\$ 144 \$	151 \$	151
Rate Management Credits/AF			(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	
Miscellaneous Charges/(Credits)			- '	- '	- ' '	- '	-	- '	- ` ´	-	-	-
TOTAL PAYMENTS		Ş	99 \$	105	\$ 110 5	116 \$	122	\$ 128 \$	134	\$ 141 \$	148 \$	151
Guadalupe	605	1.351%	60,018	63,284	66,541	69,960	73,550	77,320	81,279	85,435	89,799	91,648
Santa Maria	17,820	39.794%	1,767,814	1,864,001	1,959,924	2,060,642	2,166,396	2,277,438	2,394,031	2,516,455	2,645,000	2,699,440
Golden State Water	550	1.228%	54,562	57,531	60,491	63,600	66,864	70,291	73,890	77,668	81,636	83,316
Vandenberg AFB	6,050	13.510%	600,184	632,840	665,406	699,601	735,505	773,204	812,788	854,352	897,994	916,477
Buellton	636	1.420%	63,094	66,527	69,950	73,545	77,319	81,282	85,444	89,813	94,401	96,344
Santa Ynez (Solvang)	1,500	3.350%	148,806	156,902	164,977	173,455	182,357	191,704	201,518	211,823	222,643	227,226
Santa Ynez	700	0.000%	(0)	73,221	76,989	80,946	85,100	89,462	94,042	98,851	103,900	106,039
Goleta	7,450	16.626%	738,539	779,282	819,384	861,492	905,704	952,127	1,000,872	1,052,053	1,105,794	1,128,554
Morehart Land Co.	220	0.491%	21,825	23,012	24,197	25,440	26,746	28,117	29,556	31,067	32,654	33,326
La Cumbre	1,100	2.456%	109,124	115,062	120,983	127,200	133,728	140,583	147,780	155,337	163,272	166,632
Raytheon	55	0.123%	5,456	5,753	6,049	6,360	6,686	7,029	7,389	7,767	8,164	8,332
Santa Barbara	3,300	7.369%	327,373	345,185	362,949	381,600	401,184	421,748	443,339	466,010	489,815	499,896
Montecito	3,300	7.369%	327,373	345,185	362,949	381,600	401,184	421,748	443,339	466,010	489,815	499,896
Carpinteria	2,200	4.913%	218,249	230,124	241,966	254,400	267,456	281,165	295,559	310,673	326,543	333,264
Total:	45,486	100.00%	4,442,417 \$	4,757,911	\$ 5,002,754	5,259,840	5,529,780	\$ 5,813,217 \$	6,110,826	6,423,315 \$	6,751,429 \$	6,890,389



Sunset at Water Treatment Plant 2023

# **Appendix**

The Appendix to the FY 2023/24 Budget contains miscellaneous statistical information on the CCWA, and glossaries of acronyms and terms.

# **Santa Barbara County Area Description**

Fiscal Year 2023/24 Budget

Santa Barbara County is located on the Pacific coast of the southern portion of the U.S. state of California, just west of Ventura County. The estimated total population of the County as of July 2019 was 446,499 according to the US Census Bureau. The county seat is Santa Barbara and the largest city is Santa Maria.

For thousands of years, the area was home to the Chumash tribe of Native Americans, complex hunter-gathers who lived along the coast and in interior valleys leaving rock art in many locations including Painted Cave. European contact had devastating effects on the Chumash Indians, including a series of disease epidemics that drastically reduced Chumash population. The Chumash survived, however, and thousands of Chumash descendants still live in the Santa Barbara area or surrounding counties.

The County has a total area of 3,789 square miles and four of the Channel Islands – San Miguel Island, Anacapa Island, Santa Cruz Island and Santa Rosa Island – are in Santa Barbara County. They form the largest part of the Channel Islands National Park.

Santa Barbara County has a mountainous interior abutting a coastal plains area. The largest concentration of people is on this coastal plain, referred to as the south coast – the part of the county south of the Santa Ynez Mountains – which includes the cities of Santa Barbara, Goleta and Carpinteria, as well as the unincorporated areas of Hope Ranch, Mission Canyon, Montecito and Isla Vista. North of the mountains are the towns of Santa Ynez, Solvang, Buellton, Lompoc; the unincorporated towns of Los Olivos and Ballard; the unincorporated areas of Mission Hills and Vandenberg Village; and Vandenberg Air Force Base, where the Santa Ynez River flows out to the sea. North of the Santa Ynez Valley are the cities of Santa Maria and Guadalupe.

Santa Barbara County, often branded as the American Riviera, is home to a beautiful landscape and great climate for living, playing and working. The County is well known for its strong sense of community, prime agricultural land, award winning wineries, and attractive cultural and tourism opportunities. However, Santa Barbara County also touts its talented and highly skilled workforce, and growing business sectors, from high tech to health care to design. Quality institutions like UC Santa Barbara and Vandenberg Airforce Base continue to attract high quality individuals to the County. It is these attributes that attract and retain businesses in the area.

# **Miscellaneous Statistical Information**

Fiscal Year 2023/24 Budget

Form of government	Joint Powers Authority
Date of organization	August 1, 1991
Number of full-time equivalent positions	32.25
Polonio Pass Water Treatment Plant design capacity	43 million gallons per day (50 mgd per amended permit from DHS)
Authority pipeline (in miles)	42.5
Coastal Branch pipeline (in miles)	100.6
State water Table A amount CCWA contract Table A amount CCWA drought buffer Goleta Water District additional Table A TOTAL	(acre-feet per year) 39,078 3,908
FY 2023/24 Santa Barbara County requested deliveries	9,570 acre-feet
San Luis Obispo State water Table A	3,100 acre-feet
FY 2023/24 San Luis Obispo requested deliveries	4,392 acre-feet
Amount of treated water storage in tanks	23.7 million gallons
Number of turnouts	10
Number of project participants Santa Barbara County San Luis Obispo County TOTAL	13 <u>11</u> 24
Estimated total population served by State water Santa Barbara County San Luis Obispo County TOTAL	440,668 <u>41,000</u> 481,000

# **Glossary of Acronyms**

Fiscal Year 2023/24 Budget

<b>ACWA</b> - Association of	California	Water	Agencies
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**ADM** - Administration

AF - Acre-Foot or Acre-Feet

**ACFR** - Annual Comprehensive Finance Report

AVEK - Antelope Valley/East Kern Water Agency

AWWA - American Water Works Association

**BDCP - Bay Delta Conservation Plan** 

CalPERS - California Public Employees'

Retirement System

**CCR -** Consumer Confidence Report

**CCRB** - Cachuma Conservation Release Board

**CCWA - Central Coast Water Authority** 

**CDF** - California Department of Forestry

**CDFW** - California Department of Fish & Wildlife (Formerly CA Department of Fish & Game)

**CEQA - California Environmental Quality Act** 

**CIP -** Capital Improvement Program

**CMMS -** Computerized Maintenance

Management System

**COMB -** Cachuma Operations and Maintenance Board

**CPI -** Consumer Price Index

CY - Calendar Year

**DBP - Disinfection By-Products** 

DCS - Distributive Control System

**DHCCP -** Delta Habitat Conservation

Conveyance Plan

DI - Deionized or deionization

**DIST** - Distribution

**DO** - Dissolved oxygen

**DOT - Department of Transportation** 

**DPH** - Department of Public Health

**DWR - Department of Water Resources** 

**EAP -** Emergency Action Plan or Employee Assistance Program

**EAAP -** Employee Achievement Awards Program

EBP - Employee Benefits Program

**EDV** - Energy Dissipation Valve Vault

**EPP -** Extraordinary Project Program

**EIR -** Environmental Impact Report

**ELAP -** Environmental Laboratory Accreditation

Program (ELAP)

**E&O** - Errors and Omissions

FOC - Fiber Optic Cable

FY - Fiscal Year

**GAAP - Generally Accepted Accounting** 

**Principles** 

**GASB** - Governmental Accounting Standards

Board

**GFOA - Government Finance Officers** 

Association

**GIS -** Geographic Information System

**GPS -** Global Positioning System

**HCF** - Hundred Cubic Feet

HDPE - High-density Polyethylene

HVAC - Heating, Ventilation, and Air Conditioning

IC&R - Instrumentation Calibration & Repair

IRC - Internal Revenue Code

IRWD - Irvine Ranch Water District

ISO - International Standards Organization

ISP - Internet Service Provider

**JPA -** Joint Powers Authority

JPIA - Joint Powers Insurance Agency

LAFCO - (Santa Barbara) Local Agency

Formation Commission

LAIF - Local Agency Investment Fund (California

State Treasurer's Office)

**LIMS - Laboratory Information Management** 

System

LT2 - Long Term 2 Enhanced Surface Water

**Treatment Rule** 

MIB - 2-Methyl Isoborneol

# **Glossary of Acronyms**

Fiscal Year 2023/24 Budget

**MWD** - Metropolitan Water District of Southern California

MWQI - Municipal Water Quality Investigations

**NACE -** Nomenclature general des Activites (industrial classification)

NCP - Non-Capital Projects

**NPDES -** National Pollutant Discharge Elimination System

**O&M** - Operations & Maintenance

**OMP&R -** Operations, Maintenance, Power and Replacement

**OPEB -** Other Post-Employment Benefits

**OSHA -** Occupational Safety and Health Administration

PAC - Powdered Activated Carbon

PG&E - Pacific Gas & Electric

**PEPRA -** California Public Employees' Pension Reform Act

**PERS -** California Public Employees' Retirement System

**PLC** - Process Logic Controllers

**PPWTP - Polonio Pass Water Treatment Plant** 

**QA/QC** – Quality Assurance and Quality Control

RAS - Replacement Accounting System

RFB - Request for Bid

RFP - Request for Proposal

RFQ - Request for Qualifications

ROW - Right-of-Way

**RPP** - Remote Process Logic Controller Panel

**RWQCB - Regional Water Quality Control Board** 

**SAN -** Storage Area Network

**SBCFC&WCD -** Santa Barbara County Flood Control and Water Conservation District

**SCADA -** Supervisory Control and Data Acquisition

**SCBA -** Self Contained Breathing Apparatus

**SFCWA -** State and Federal Contractors Water Agency

**SLOCFCWCD -** San Luis Obispo County Flood Control and Water Conservation District

**SOC** - Statement of Charges (Department of Water Resources)

**SQL** - Structured Query Language

**SWC - State Water Contractors** 

**SWP - State Water Project** 

**SWPAO - State Water Project Analysis Office** 

**SWPC** - State Water Project Contractor

**SWPCA -** State Water Project Contractors Authority

SWPP - Supplemental Water Purchase Program

**SWRCB** - State Water Resources Control Board

**SY ID#1** or **SYRWCD ID#1** - Santa Ynez River Water Conservation District, Improvement District #1

**SYPF - Santa Ynez Pumping Facility** 

**SYPP - Santa Ynez Pumping Plant** 

TDS - Total Dissolved Solids

**THM** - Total Trihalomethane

TOC - Total Organic Carbon

**UPS -** Uninterruptable Power Supply

**USBR -** United States Bureau of Reclamation

**UWMP -** Urban Water Management Plan

VAFB - Vandenberg Air Force Base

VFD - Variable Frequency Drive

WRF - Water Research Foundation

WSA - Water Supply Agreement

WSRA - Water Supply Retention Agreement

**WSRB** - Water System Revenue Bond Surcharge

WTP - Water Treatment Plant

# **Glossary of Terms**

Fiscal Year 2023/24 Budget



Account - A record of a business transaction; a reckoning of money received or paid.

**Accounting System -** The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government entity.

**Accrual Basis of Accounting -** The method of recording financial transactions in the accounting period in which revenues are earned and expenses are incurred, rather than only after cash is received or paid.

**Acre-Foot of Water -** The volume of water that would cover one acre to a depth of one foot (approximately 325,900 gallons).

**Adoption -** Formal action by the Board of Directors which sets the spending limits for the fiscal year.

**Advance Refunding -** A defeasance of outstanding debt prior to the date the bonds can be called by depositing cash and/or securities in escrow sufficient to pay all principal and interest payments and the call premium, if any, when due. All covenants and restrictions are released.

**Amortization -** Gradual reduction, redemption, or liquidation of the balance of an account according to a specified schedule of times and amounts.

**Appropriation -** The act of setting aside money for a specific purpose.

**Aqueduct -** A canal for conveying a large amount of water.

Assets - Resources owned or held by a government which have monetary value.

# В

**Bond Call** - Bonds that are redeemable by the issuer prior to the specified maturity date at a specified price at or above par.

**Balance Budget** - The Authority's financial plan balancing proposed expenditures for a certain period of time to the expected income or revenue for that same period.

# C

**Capital Expenditures –** Amounts expended which result in the acquisition of, or addition to, fixed assets, including land, buildings, improvements, machinery and equipment.

**Capital Improvements -** Expenditures for items or projects which usually have an estimated useful life longer than five (5) years and will benefit the Authority for a long period of time.

**Capitalized Interest -** Funds provided from the proceeds of an issue to cover interest payments until revenue sources to repay the debt are available.

# **Glossary of Terms**

Fiscal Year 2023/24 Budget

**Carry-Over -** The term used to denote amounts which were expected to be expended during one fiscal year on a contract or obligation but were not expended for various reasons. Amounts are "carried over" into the subsequent fiscal year.

**Coastal Branch Phase II -** A 102-mile long buried pipeline, and ancillary facilities, extending from Devils Den (Kern County) to Tank 5 on Vandenberg Air Force Base (Santa Barbara County).

**Comprehensive Annual Financial Report (CAFR) -** The official annual report, including financial statements, statistical information, and extensive narration, which goes beyond the minimum financial reporting.

**Coverage -** The margin of safety for payment of debt service, reflecting the number of times by which earnings for a period of time exceed debt service payable in such a period.

# D

**Debt -** An obligation resulting from the borrowing of money or from the purchase of goods and services. These include bonds and accounts payable.

**Defease -** To set aside sufficient money to retire outstanding debt when due. A full defeasance results in release from covenants and contractual obligations contained in the bond documents.

**Deficiency -** A general term indicating the amount by which anything falls short of some requirement of expectation.

**Deficit** - The excess of expenditures over revenues during an accounting period.

**Delta Water Charge** - A unit charge applied to each acre-foot of State water entitlement by DWR. The unit charge is applied to result in repayment of all outstanding reimbursable costs of the DWR Project Conservation Facilities, with appropriate interest, by the end of the State water contract repayment period (2035).

**Department of Water Resources -** The state agency responsible for financing, constructing and operating State Water Project facilities.

**Depreciation -** An element of cost resulting from the service of long-lived assets in an economic organization and represents the loss in asset value because of wear, deterioration, obsolesce or action of the physical elements. In this budget, no specific depreciation schedule or funding of depreciated assets is provided.

**Drought Buffer -** A portion of the Authority's State water entitlement (3,908 AF) which is being utilized to firm up the reliability of each Santa Barbara County project participant's Water Supply Agreement entitlement allocation.



**Enterprise Fund -** A fund established to account for the financing of self-supporting enterprises, such as a utility fund, which render services primarily to the public.

Entity - The basic unit upon which accounting and/or financial reporting activities focus.

# **Glossary of Terms**

Fiscal Year 2023/24 Budget

**Expenditures** - A decrease in net financial resources, or funds paid or to be paid for an asset obtained, or goods and services obtained regardless of when the expense is actually paid.



**Financing Participant -** An Authority or San Luis Obispo County project participant that participated in the 1992 CCWA Revenue Bond and 1996 CCWA Refunding Revenue Bond issues.

**Financial Reaches -** Segments of the CCWA and DWR pipeline from or through which project participants receive water.

**Fiscal Year -** A twelve-month period of time to which the annual budget applies and, at the end of which a governmental unit determines its financial position and the results of its operations.

**Fixed Asset -** Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

**Fixed O&M Costs -** Operating and maintenance expenses charged to the project participants which do not vary with the amount of water delivered to the project participant.

**Fixed Project Costs -** Capital costs, including Debt Service, reserves for the payment of debt service, and other payments under the bond resolution which do not vary with the amount of water delivered to the project participant.

**Fund Balance** – Also known as financial position, fund balance is the excess of fund assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. CCWA operates under one fund for financial statement and budgetary purposes. Because CCWA is a pass-through agency, all revenues are equal to the expenditures included in the budget. As such, overall Fund Balance excluding the Operating Reserve (see *Operating Reserve*) is expected to be zero.



**GASB** – The Government Accounting Standards Board is the source of generally accepted accounting principles (GAAP) used by state and local governments. As with most of the entities involved in creating GAAP in the United States, it is a private, non-governmental organization.

**General Fund -** The Authority's cash balance net of reserve balances.

**Generally Accepted Accounting Principles -** The uniform accounting principles, standards, and procedures for the presentation of financial reports. For local governments, GAAP is set by the Government Accounting Standards Board (GASB).

**Geographical Information System (GIS)** - An information system integrating maps with electronic data.

# . /

**Joint Powers Authority -** A public authority created by a joint exercise of powers agreement between any two or more governmental agencies. The authority may be given power to perform

# **Glossary of Terms**

Fiscal Year 2023/24 Budget

any function which all parties to the agreement are empowered to perform and which will be of benefit to all parties.

# L

**Line Item** - Expenditure classifications established to account for and budget the appropriations approved.

**Water Treatment and Local Facilities Agreements -** Agreements, dated as of March 1, 1992, by and between San Luis Obispo County Flood Control and Water Conservation District and various San Luis Obispo County project participants.

# M

**Maintenance** - The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

**Master Water Treatment Agreement -** Agreement, dated as of March 1, 1992, by and between the Authority and San Luis Obispo County Flood Control and Water Conservation District.

**Modified Accrual Basis -** The accrual basis of accounting adapted to the governmental fund type. Revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the liability is incurred.

**Monterey Agreement -** The agreement which formed the basis for the Monterey amendments to the State Water Contract that includes, among other provisions, the addition of Articles 51 through 56.

**MOU Trust Fund** - A trust fund established under a memorandum of understanding (July 6, 1995 effective date) by and between the Authority, Cachuma Project Authority (i.e., Cachuma Operations and Maintenance Board) and the United States of America, acting through the Bureau of Reclamation. The trust fund is funded by \$43/AF payments to the Cachuma Operations and Maintenance Board for State water wheeled through Cachuma Project facilities.

**Municipal -** In its broadest sense, an adjective which denotes the state and all subordinate units of government.

# 0

**Obligations** - Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

**Off Aqueduct Charge -** Bond debt service, cover and reserves for transmission costs allocated to DWR off-aqueduct power facilities (power cost which includes both fixed and variable cost elements.)

**Other Post-Employment Benefits (OPEB) –** Benefits provided to retirees other than pension, such as retiree health insurance.

**Operating Expenses-** All costs associated with the day-to-day business of the Authority which are not considered capital improvements or debt repayments.

# **Glossary of Terms**

Fiscal Year 2023/24 Budget

**Operating Reserve Balance –** Reserve of \$2 million, approved by the CCWA Board of Directors to provide a mechanism for the Authority to undertake immediately unanticipated operation and maintenance activities, including emergency repairs, for which funds are not otherwise immediately available. Each Authority Contractor contributed to the Operating Reserve Fund in proportion to their Table A water allocation.

# P

**Pass-Through Charges -** Charges from DWR and the United States Bureau of Reclamation which are paid by the project participants. The charges are not expenses of the Authority but are charged and paid by the Authority.

**Polonio Pass Water Treatment Plant -** A 43 million gallon per day treatment plant which treats all State water delivered to San Luis Obispo and Santa Barbara Counties.

**Projected** - An estimate of revenues and expenditures based on past trends, the present economic situation and future financial forecasts.

**Project Participant -** Each entity which has executed a Water Supply Agreement with the Authority.

**Proprietary Fund -** A method of accounting for a government's ongoing organizations and activities that are similar to those often found in the private sector.

# R

**Rate Management Funds Credit -** Reductions in DWR charges commencing in 1997. The credit was implemented as a result of the Monterey amendments to the State Water Contract.

Reach - see "Financial Reach"

Regional Water Treatment Plant Allocation - A formula adopted by the Authority Board of Directors (Resolutions 92-16 and 95-13) which allocates certain Fixed Project, Fixed O&M and Variable O&M treatment plant costs from South Coast project participants to all other Authority project participants. The purpose of the allocation is to subsidize the South Coast project participants' costs of retreating State water to ensure they realize their share of the financial benefit to all project participants associated with the economies of building and operating only one treatment plant for State water.

Reserve Funds - A budgeted amount to be set aside in an account for future use.

**Resolution -** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - An inflow of assets, not necessarily in cash, in exchange for services rendered.

**Revenue Bond -** A bond payable solely from net or gross non ad valorem tax revenues derived from general fund revenues, tax increment revenues, or tolls, charges or rents paid by users of the facility constructed with the proceeds of the bond issue.

Right of Way (ROW) - A legal right of passage over another person's ground.

# **Glossary of Terms**

Fiscal Year 2023/24 Budget

# S

Santa Ynez Exchange Agreement - An agreement, date as of February 1, 1993, by and between Carpinteria County (Valley) Water District, Central Coast Water Authority, Goleta Water District, La Cumbre Mutual Water Company, Montecito Water District, Santa Ynez River Water Conservation District, Improvement District #1 (SYID#1), Summerland Water District and the City of Santa Barbara entitled "Santa Ynez River/State Water Project Exchange Agreement." Among other things, this agreement provides for the exchange of SYID#1's Cachuma Project entitlement for a like amount of State water that would otherwise be delivered to the other South Coast project participants which are signatory to the agreement.

**SCADA System -** "Supervisory Control and Data Acquisition" System. The computer system which collects data, processes the data and corrects and/or instructs the operators on corrective actions to take.

**State Water Project -** The largest state-built, multipurpose water project in the nation. It extends for more than 600 miles. Its main purpose is water supply - to store surplus water during wet periods and distribute it to areas of need in northern California, the San Francisco Bay area, the San Joaquin Valley and Southern California. Other functions include flood control, power generation, recreation, and fish and wildlife enhancement.

# T

**Table A Amount -** The maximum amount of State Water Project water to be made available annually by DWR to the Authority at various delivery structures (i.e. turnouts) under the terms of the State Water Contract.

**Table A Reduction -** Elections by certain project participants to temporarily decrease their State water entitlement allocation. This election is for a minimum of five years and eliminates the Delta Water Charge associated with the amount of State water entitlement that has been reduced.

**Transportation Capital Costs -** Capital costs charged by DWR for the use of facilities to transport water to the vicinity of each State water contractor's turnout.

**Transportation Charge - Minimum Operation, Maintenance, Power and Replacement (OMP&R) -** Operating costs incurred by DWR that do not depend on or vary with quantities of water delivered to the Authority.

**Turnback Pool Reduction -** Elections by project participants to "turnback" a portion of their State water in a given year.

**Turnout** - A delivery structure which includes metering and valve facilities through which State water is delivered from the CCWA or DWR pipeline to a project participant's delivery system.

# V

**Variable O&M Charges -** Operations and maintenance expenses which vary directly in proportion to the amount of water delivered to a project participant.

**Vulnerability Assessment-** The examination of a system to identify critical infrastructure or related components that maybe at risk of attack and the procedures that can be implemented to reduce that risk.

# **Glossary of Terms**

Fiscal Year 2023/24 Budget



**Warren Act Charges -** Wheeling charges required under a July 25, 1995 contract between the United States and the Central Coast Water Authority. The \$15/AF charge is payable to the Bureau of Reclamation (and recovered into the Reclamation Fund) for State water wheeled through Cachuma Project facilities.

**Water Supply Agreement -** An agreement between the Authority and each project participant to, among other things, sell State water entitlement allotment and provide for financing of the Authority facilities.

**Water System Revenue Bond Surcharge -** The surcharge is the difference between the total project charges collected at the project interest rate for a project and the annual financing costs of the water system revenue bonds issued for that project. Project interest rate is the melded financing costs for projects not financed with water system revenue bonds.

#### THE STATE WATER PROJECT IN SANTA BARBARA COUNTY

#### Introduction

The water treatment and conveyance facilities built between 1993 and 1997 to bring State water to Santa Barbara and San Luis Obispo Counties comprise the most ambitious and complex public works project ever constructed on California's Central Coast. The project consists of (1) water conveyance facilities built by the California Department of Water Resources (State) and (2) regional distribution and treatment facilities constructed by a cooperative group of local water agencies and cities operating as the Central Coast Water Authority (CCWA).

This significant water project was conceived and constructed amidst intense political controversy. It faced and overcame daunting engineering and environmental challenges. It was completed because a remarkable and steadfast collection of water leaders made sure that it was going to be completed, despite the obstacles. By employing an intensive management approach, the project was completed very close to the original schedule and delivers water at the price (as adjusted for inflation) projected in the planning documents.

This paper is a summary of the essential facts concerning the State Water Project in Santa Barbara County, and was prepared as information for the public. The information presented was derived from CCWA official records, which are available for public review.

#### **History of the State Water Project**

It is common knowledge that California's fundamental water supply challenge is that the major sources of water are found in northern California while the major urban and agricultural demands are located in central and southern California. To address this challenge, the voters and the Legislature authorized construction of extensive water conservation and delivery systems known as the Central Valley Project in 1930 and the State Water Project (SWP) in 1960.

Since 1963 the State has constructed most of the SWP elements: Oroville Dam, facilities to convey the water from Lake Oroville to the Sacramento Delta, an elaborate system of pumps and other facilities to move water out of the Delta, including 660 miles of canals and pipelines, and a complex of regulating reservoirs (see Figure 1). The State has designed, engineered and constructed all of these facilities, and operates and maintains them, with funds received from its 29 contractors (see Figure 2).

Construction of the SWP was financed in large part by \$1.75 billion of general obligation bonds issued pursuant to the Burns-Porter Act and approved by California voters in 1960. The Act directs the State to enter into water contracts for the sale, delivery or use of SWP water, and 29 such contracts now exist. Prior to the 1960 election, the State published Contracting Principles containing rules for implementing the water contracts required under the Act. The Contracting Principles provide that contract rates should be set so as to return to the State ". . . all costs of project operation, maintenance and replacement, all principal and interest on (1) bonds, (2) expenditures from the California Water Fund and (3) other monies used in the construction of the project works."

Thus, from the very inception of the SWP, it was the intent of the Legislature that 100% of the costs associated with the purchase of SWP water, including construction costs, be passed through to purchasers of water. The State finances, designs, constructs and owns this extensive system; the water contractors purchase water from the State under "take or pay" contracts under which the State recovers all of its costs.

## The State Water Project in Santa Barbara County

The Early Years

In 1963, anticipating a future need for supplemental water supplies, the Santa Barbara County Flood Control and Water Conservation District (Santa Barbara County) entered into a Water Supply Contract (State Contract) with the State. Under the State Contract, water would be delivered to Santa Barbara County through the "Coastal Branch" of the SWP. Phase I of the Coastal Branch, a 15-mile aqueduct branching off the California Aqueduct in northwestern Kern County, was completed in 1968. Construction of the remainder of the Coastal Branch (designated "Phase II") was postponed from 1975 to 1991. This postponement in construction was permitted pursuant to Paragraph 45(e) of the State Contract, which allowed Santa Barbara and San Luis Obispo Counties to delay construction indefinitely.

In March 1979 Santa Barbara County presented its voters with a ballot measure authorizing the issuance of revenue bonds in an amount not to exceed \$102 million to construct local facilities "to import and distribute" SWP water. Rainfall was heavy for several years preceding the vote and, as a result, Lake Cachuma was at or near capacity. For this and other reasons, Santa Barbara County voters defeated that ballot measure.

Even though construction of the Coastal Branch Phase II project was delayed under Article 45(e) of the State Contract, during the delay period Santa Barbara County was still obligated to make certain payments to the State related to facilities (such as the Oroville Dam and the California Aqueduct) which had already been built and which would be part of the delivery system that eventually would convey SWP water to the Central Coast. Before and after the 1979 election, many in Santa Barbara County questioned whether Santa Barbara County should continue to make payments under the State Contract. A number of water purveyors concluded it would be prudent for the County to continue to retain its entitlement and make payments to the State. The County was willing to retain the entitlement, but only if the associated costs were shifted from the countywide tax base to the ratepayers in those jurisdictions which wanted to keep the option to join the SWP. Beginning in 1982, Santa Barbara County entered into a series of Water Supply Retention Agreements (WSRAs) with various water purveyors for the purpose of shifting responsibility for such State payments from the County taxpayers to individual purveyors and their ratepayers. The WSRAs included a provision stating that no revenue bond financing for project facilities could be issued unless authorized by a vote of the people within the jurisdiction of each participating purveyor.

In 1983, Santa Barbara County, San Luis Obispo County Flood Control and Water Conservation District (SLO County) and the State commenced joint studies which found that additional water was needed for the two counties. The studies concluded that water use in 1980 exceeded dependable water supply by about 65,000 acre-feet per year in Santa Barbara County and by about 70,000 acre-feet per year in San Luis Obispo County. This shortage was being met by long-term overdraft of local groundwater basins.

The chronic overdraft of the local groundwater basins presented a serious environmental threat. Since many of these groundwater basins are adjacent to the ocean, the risk of saltwater intrusion and permanent damage to groundwater basins weighed on the minds of local water officials. In addition, reports from other areas in California (including some from San Luis Obispo County) indicated that groundwater overdrafting was causing surface soil subsidence. Local water agencies understood the significant environmental benefits that could be derived by reducing groundwater "mining" by diversifying water supplies to include imported water.

In 1985 the State, in conjunction with Santa Barbara County, completed a major "Alternatives Study" regarding the feasibility and costs of various supplemental sources of water supply for Santa Barbara County. This study determined that supplemental water from an enlarged Lake Cachuma was the preferred alternative for the Santa Ynez Valley and the South Coast, while SWP water was preferred for the cities of Lompoc, Santa Maria and other north County entities.

In 1986 the City of Santa Maria requested Santa Barbara County to ask the State to begin the planning and environmental studies, including preparation of an environmental impact report, needed to build the Coastal Branch Phase II project. In the same year, Santa Ynez River Water Conservation District, Improvement District No. 1 and the South Coast water purveyors asked the State and the United States Bureau of Reclamation to begin a study for enlarging Lake Cachuma. This alternative involved several environmental concerns that raised doubts about its ultimate feasibility.

In June 1990 DWR prepared and circulated a draft environmental impact report (DEIR) on the Coastal Branch Phase II project, pursuant to the California Environmental Quality Act, Public Resources Code Section 21091 (CEQA). Under CEQA, one purpose of a DEIR is to publicly disclose the impact, both environmental and financial, of a proposed project. The Coastal Branch DEIR was the subject of numerous public meetings in Santa Barbara County.

In May 1991 DWR issued the final environmental impact report (FEIR) for the Coastal Branch Phase II project and the Mission Hills Extension. The FEIR was sent to all of the potential participating water purveyors.

On June 4, 1991, during the 1987-1992 drought, the elections required by the WSRAs were held in 14 Santa Barbara County cities, communities and water districts on a State water ballot measure. The measure asked whether voters in each city or district would approve issuance of revenue bonds to finance local facilities needed to treat and distribute SWP water once the State completed construction of the Coastal Branch Phase II project. Voters in eleven cities and districts approved the bond measures.

### Early Activities

In September 1991, following the voter authorization to finance revenue bonds, CCWA was formed to construct, manage and operate Santa Barbara County's "local facilities" for distribution and treatment of State water. Upon its formation, CCWA immediately accepted assignment of the WSRA obligations by executing Water Supply Agreements (WSA) with the contractors. As a result, CCWA became obligated to pay all State costs charged to Santa Barbara County under the State Contract. This obligation was clarified in a single document (instead of eleven) when CCWA and Santa Barbara County entered into a Transfer of Financial Responsibility Agreement on November 12, 1991.

During the early months of its existence, CCWA successfully resolved a number of issues of regional significance. For example, the CCWA members agreed on a cost allocation mechanism to equitably apportion the capital and operating costs of the Polonio Pass Water Treatment Plant among those contractors which would take direct deliveries of treated water (such as Santa Maria) and those which would not (such as Santa Barbara, which receives SWP water through Lake Cachuma). They also agreed to save capital costs by acquiring from one of its members an existing water pipeline which had been built in the 1960's to deliver Lake Cachuma water to the Santa Ynez Valley; that acquisition required an exchange of SWP water for Cachuma water to be equitable to all parties. Finally, they agreed on a mechanism to reapportion the costs incurred between 1985 and 1991 by the parties who had paid for environmental and feasibility studies of the Coastal Branch so that they would be equitably shared by all project participants.

At its formation, CCWA was composed of nine member water purveyors. It has identical WSAs with its members and additional WSAs to deliver water to certain other contractors (i.e., Vandenberg Air Force Base, Southern California Water Company, La Cumbre Mutual Water Company and two other private entities). It was originally responsible for construction and operation of the 42 mile buried pipeline from Vandenberg Air Force Base to Lake Cachuma (i.e., the Mission Hills and Santa Ynez Extensions) and the 43 million gallon per day Polonio Pass Water Treatment Plant. The State was originally responsible for construction, management and operation of the 101-mile Coastal Branch

Phase II project, which extends from northwest Kern County to Vandenberg Air Force Base, and for delivering SWP water to the local facilities.

Since SWP water is delivered from sources hundreds of miles away, the largest part of the delivery costs are "fixed" in the form of costs to finance, build and operate the dams, reservoirs, aqueducts and pipelines to conserve and transport the water. As previously noted, the State recoups these costs, whether or not water is actually delivered. Thus, a water purveyor signing up for SWP water must agree to a "take or pay" contract under which certain (i.e., fixed) costs must be paid each year, irrespective of how much water the State can deliver, and how much water the purveyor actually needs in a given year.

#### Project Financing, Development and Implementation

In May 1992 CCWA issued "Development Notes" in the principal amount of \$23,760,000 for the purpose of securing funds to initiate design, engineering, planning, and related activities. In connection with the note issue, CCWA published an Official Statement containing information about each of the Santa Barbara County public agencies that would be receiving water through the CCWA constructed facilities.

During 1992, CCWA worked closely with the State on the design and engineering of the Coastal Branch Phase II project. This coordination included intensive discussions concerning the location of the Coastal Branch terminus. The 1963 State Contract showed the Coastal Branch terminating at the Santa Maria River, which is the boundary line between Santa Barbara and San Luis Obispo Counties. This terminus location, while geographically logical, turned out to pose problems from an engineering perspective. In light of these practical problems, CCWA and the State agreed that the terminus should be shifted 15 miles south to a location on Vandenberg Air Force Base, approximately 3 miles from the town of Casmalia.

This decision to move the Coastal Branch Phase II terminus was incorporated into a September 21, 1992 amendment to the State Contract, which was approved at public meetings by the CCWA Board of Directors and Santa Barbara County Board of Supervisors. The effect of this change was to shift from CCWA to the State the obligation to build this 15-mile pipeline reach. CCWA believed this decision was financially advantageous to CCWA project participants, since the State would be able to build this

section with State revenue bond funds borrowed at interest rates lower than those available to CCWA and would provide SWP power for a proposed pumping plant in that reach.

In October 1992, CCWA issued \$177,120,000 in revenue bonds for the purpose of securing funds to design and construct the local facilities. In connection with the bond issue, CCWA published an Official Statement containing information about each of the Santa Barbara and San Luis Obispo County public agencies which would be receiving water through those facilities. (In November 1996, CCWA refinanced the 1992 water revenue bond issue resulting in debt service savings of almost \$400,000 per year. The principal amount of the refunding bonds was \$198,015,000.)

On May 27, 1993 CCWA made the necessary determinations and findings to permit final sizing of the facilities. It amended those findings and determinations in 1994, so that the final sizing was based on 42,986 acre-feet of water per year, which consists of 39,078 acre-feet per year of contract allocations and 3,908 acre-feet per year of "drought buffer" (the purpose of drought buffer entitlement is to firm up the reliability of the contract allocations in those years when full SWP deliveries are not available). On March 16, 1993 SLO County made the requisite determinations and findings regarding its participation, and decided to take 4,830 acre-feet of water per year.

In March 1994, the State commenced construction of the Coastal Branch Phase II facilities. CCWA started construction of its facilities a few months later in July 1994. Table 1 contains technical and other data regarding project facilities.

The Coastal Branch Phase II pipeline is a 101-mile long buried pipeline extending from Devils Den to Tank 5 on Vandenberg Air Force Base in Santa Barbara County. The State pipeline consists of 57-inch diameter pipe at Devils Den, reducing to a 42-inch diameter south of the City of Arroyo Grande. There are three 10,500 horsepower pumping plants – the Devils Den, Bluestone and Polonio Pass Pumping Plants – to lift water 1,500 feet in elevation from Devils Den to Tank 1. The project also includes three water tank sites. There were approximately 30 contracts for procurement of materials and construction of the State's portion of the project.

In order to bring water to the residents of the South Coast of Santa Barbara County (including the communities of Carpinteria, Goleta, Montecito and Santa Barbara), it was necessary for CCWA to design and build a 42-mile extension of the Coastal Branch. The 30-39 inch diameter CCWA pipeline starts at Vandenberg Air Force Base, travels past Vandenberg Village and the City of Lompoc, through the cities of Buellton and Solvang and terminates at Lake Cachuma, a reservoir on the Santa Ynez River built in the 1950's by the

federal government to provide drinking water to South Coast and Santa Ynez Valley residents.

CCWA also constructed a 43 million gallon per day water treatment plant at Polonio Pass. The site was chosen because the project planners determined a single water treatment plant near the upstream end of the Coastal Branch would offer economies of scale to the 24 project participants, as compared to building a series of smaller plants serving individual participants.

Avoiding delay was a key goal which CCWA pursued throughout the planning and construction of the project, because CCWA estimated that delay would cost \$60,000 to \$100,000 per day. CCWA avoided delays by maintaining cooperation among construction crews, environmental monitors, construction supervisors and regulatory agencies.

In late 1994, the State determined that a proposed power plant in the vicinity of the city of San Luis Obispo was uneconomical in light of an updated construction cost estimate. This finding led to a cooperative effort between the State and CCWA to redesign a portion of the Coastal Branch Phase II pipeline, which resulted in eliminating the San Luis Obispo Power Plant, Tank 4 and the Casmalia Pumping Plant. (Tank 3 was also eliminated when the State decided to tunnel through a mountain rather than trenching and laying pipe over it.)

In early 1995, the State delegated design and construction of a 28-mile stretch of the Coastal Branch Phase II pipeline and Tank 5 to CCWA. Its decision was based on project schedule analyses that indicated the State was falling behind schedule to complete construction of its facilities, which threatened to delay the start of water deliveries.

Overall project construction was completed in the summer of 1997. Initial deliveries to turnouts along the pipeline commenced on August 11, 1997 and to Lake Cachuma on November 20, 1997. On June 25, 1998 the CCWA Board of Directors took formal action to declare the CCWA project complete. The estimated cost of the overall project is \$595 million, which is comprised of \$481 million for the Coastal Branch Phase II project and \$114 million for the CCWA facilities (\$43 million for the Polonio Pass Water Treatment Plant and \$71 million for the CCWA pipeline). In addition, CCWA provided \$27 million financing for project participants' turnouts and local projects and miscellaneous other project related costs.

By working cooperatively with the State and San Luis Obispo County, CCWA's efforts to implement a project that met three principal goals associated with quality, cost and schedule resulted in a number of unique and unprecedented accomplishments. The

change in the location of the Coastal Branch Phase II terminus was one such accomplishment. Others were:

- CCWA's Polonio Pass Water Treatment Plant was sited at the State's Tank 1 site, 90
  miles from the downstream terminus of the SWP Coastal Branch. As previously
  mentioned, by siting the plant at this location, only one treatment plant is necessary to
  most cost effectively treat all the State water for two State water contractors (San Luis
  Obispo County and CCWA).
- As previously mentioned CCWA recommended and the State implemented major design changes which eliminated a power plant, a tank site and a pumping plant from the Coastal Branch Phase II project. Simplifying the overall project design in this manner helped to preserve the project schedule and enhance operational flexibility. There were a number of other benefits as well. Both capital costs and operating and maintenance (O&M) costs were reduced. Environmental impacts associated with the surface features were eliminated. Property owner issues in San Luis Obispo County were simplified because acquiring fee title for the surface features was no longer necessary.
- In early 1995 CCWA determined that internal State staff resources were being stretched as a growing number of project components were moving from the permitting and design phases into the bid and construction phases. The State's Design and Construction Division was struggling to meet its deadlines and keep the project on schedule. As a result CCWA proposed to the State that it contract with CCWA to provide engineering services and to construct a 28-mile stretch of pipeline and Tank 5 on Vandenberg Air Force Base. The State agreed and entered into a joint powers agreement with CCWA to construct the facilities financed by the State. CCWA redesigned the facilities using industry standards, which resulted in capital cost savings. CCWA and the State successfully defended a lawsuit seeking to invalidate this agreement brought by a group of State engineers.

Under this agreement CCWA provided additional assistance to the State for (1) acquiring Coastal Branch Phase II right of way, (2) reconstructing an 800-foot portion of the partially constructed State pipeline which was damaged by a landslide resulting

from heavy rains, (3) constructing a 3,500 foot portion of the State pipeline near the city of San Luis Obispo, (4) constructing the Lopez and Chorro Valley turnouts in San Luis Obispo County and (5) resolving its outstanding construction contract claims.

- On October 1, 1996 the State entered into an agreement with CCWA to have CCWA operate and maintain all of the Coastal Branch facilities downstream of the Polonio Pass Water Treatment Plant. This action provides significant O&M cost savings to SLO County and CCWA and avoids State overhead costs. It also provides greater efficiency by having a single agency CCWA exercise responsibility for all Coastal Branch facilities involved in the conveyance and treatment of SWP water.
- In the early stages of project development, the State appointed a Coastal Branch
  Project Manager to oversee the various State departments working on the project. This
  action resulted in improved coordination and cooperation among the various State
  divisions and numerous individuals. It also greatly facilitated CCWA input on Coastal
  Branch Phase II project financing, planning, design, construction and O&M issues.
- As a result of experience gained on the Coastal Branch Phase II project and its dealings with CCWA, the State has made unprecedented changes in its staffing, organization and approach to implementing projects. The State's Division of Design and Construction was reorganized and staffing was significantly reduced. The State now seeks State water contractor input on design criteria and project designs. The State has recognized that its existence as a design, construction and O&M organization is dependent on how well it responds to and meets the needs of its customers, the State water contractors.

The reorganization of the State's Design and Construction Division (now known as the Engineering Division) was the result of a personnel consultant study authorized by State management, principally due to CCWA's experiences on the Coastal Branch Phase II project. Since then State management has conducted similar studies for its Planning and O&M Divisions.

#### A Commitment to Environmental Protection

Throughout the planning and construction of the project, CCWA worked very hard to build the project with a true commitment to environmental protection. CCWA formed a project team of CCWA staff, engineers, environmental consultants and attorneys charged with coordinating their respective skills and objectives to design and build a project that treated environmental protection with the same priority given technical and financial issues. Project plans incorporated environmental mitigation from inception. The project team conducted regular meetings to maintain clear lines of communication and reporting and to create peer pressure so that each team member took personal responsibility for completing tasks properly and timely, resolving little problems before they grew and staying ahead of issues to prevent problems from developing.

Before project planning began, the team met with every regulatory agency that might have had jurisdiction over the project to discuss potential resource issues that needed to be addressed and to establish a dialogue that encouraged the resource agencies to call if problems were identified as the project progressed.

CCWA and its project participants complied with both CEQA and the National Environmental Protection Act and prepared three EIRs with Supplemental EIRs, an Environmental Assessment and a number of Negative Declarations. CCWA and its consultants coordinated closely with the California Department of Fish & Game, U.S. Fish and Wildlife Service, U.S. Army Corps of Engineers, U.S. Bureau of Reclamation and local Native American groups to formulate and implement a mitigation and monitoring program to (1) protect sensitive species and their habitats, (2) avoid impact to cultural resources, (3) restore disturbed areas to their prior condition to the extent feasible and (4) provide offsite mitigation for those areas that could not be restored, (e.g., large trees cannot be grown over the pipeline, and above ground valve vaults and similar facilities occupy surface areas which must remain clear in perpetuity).

CCWA's approach to the project provides an example of how to build a large project which crosses multiple riparian and other sensitive habitats that, without a sincere environmental commitment, could be adversely affected by construction activity. Project planning and construction included the following measures:

- The construction right of way and access roads were selected by CCWA staff,
  engineers, cultural experts and biologists to avoid sensitive resources wherever
  possible and, where avoidance was infeasible, to minimize environmental damage.
  Routes were field verified before construction to confirm they were the least
  environmentally impacting and most feasible routes. Access routes generally followed
  existing roads and the pipeline corridor to reduce new scarring.
- The right of way was narrowed where feasible to avoid environmental damage.
- The construction plans depicted sensitive areas to be avoided and mapped trees or habitat to be removed. Contractors received a pre-agreed bonus for saving vegetation marked for removal. It was a three-way "win-win" – contractors worked hard to earn the bonus; CCWA saved hefty revegetation costs; the natural environment was preserved and protected.
- The construction specifications required a "double lift" during pipeline trenching, whereby contractors would first remove topsoil, then remove subsoil and keep them separated during construction (topsoil with its valuable native seed bank was protected from wind and rain). The topsoil and subsoil were then restored in the proper order. This enhanced revegetation by using the natural seed bank and nutrients.
- Native seed and native plants grown from seed gathered from the local area were used for revegetation to preserve local genetic integrity and to avoid importing foreign stock that might carry pests and disease.
- CCWA required environmental training for all personnel entering the project site.
- Independent environmental monitors, with authority to halt construction to protect environmental resources, ensured that ground activities complied with the protective measures integrated into the plans and specifications. Monitors marked exclusion zones with bright tape to protect sensitive resources and scouted for previously unknown cultural sites, directing construction away from discovered sites so CCWA's cultural experts could study the sites, report them to the state and federal agencies and then mitigate.

- Biological surveys conducted shortly before construction located sensitive resources
  and identified the "before" condition of the habitat so post-construction restoration could
  be completed accurately, and the site restored to its pre-project condition.
- On-site pipe sections were "capped" at the ends to prevent wildlife from crawling inside.
   Monitors also checked the trench routinely to remove trapped animals.
- Upon completion of construction in each area, CCWA installed erosion controls such as
  water bars, straw bales and silt fencing to reduce erosion during the rainy season.
   Sites were monitored closely and erosion control devices repaired and replaced as
  needed. Revegetated areas are monitored regularly and monitoring will continue for
  five years.

CCWA's commitment to environmental protection resulted in a project which was virtually undetectable to the public just one year after completion because revegetation was so successful. In addition, CCWA's project management resulted in saving 323 oak trees (90% of those located in or near the pipeline right of way), rescuing 101 animals, preserving and curating 61 cultural artifacts and replanting from seed or seedling 450 oaks, 240 willows, and 60 acres of other native vegetation. Moreover, far fewer acres of sensitive habitat were impacted by the project, compared to the pre-construction impact estimates, thereby resulting in significantly lower mitigation efforts after completion. As a result, the costs of environmental mitigation were lower than expected, disruptive project delays were avoided and CCWA enjoys a good working relationship with the regulatory agencies.

Certain state-of-the-art engineering and construction techniques used on the project were necessary more for environmental than technical reasons. CCWA utilized microtunnel technology to cross under San Antonio Creek (Vandenberg Air Force Base) and the Santa Ynez River and the State utilized directional drilling technology to cross San Juan Creek in San Luis Obispo to avoid impacts to certain endangered species and sensitive habitat. In addition CCWA utilized "jack and bore" technology to install the pipeline under existing oak groves adjacent to Vandenberg Village (Santa Barbara County) and the City of San Luis Obispo, as well as for more traditional purposes such as railroad and freeway crossings.

When the CCWA Board of Directors approved construction of the 42-mile CCWA pipeline, it included a number of conditions. One condition was to require each of the CCWA project participants to commit that its SWP water entitlement will be used first to offset its proportionate share of groundwater overdraft and then to improve water quality for its consumers. (Any remaining water would be used for future growth consonant with community general plans.) Thus, SWP water is providing the "ultimate" environmental benefit by reducing groundwater overdraft in a number of areas throughout the county.

#### Water Supply Reliability

The availability of SWP water supplies varies with hydrologic cycles and overall SWP demand. During wet years the SWP is able to deliver sufficient water to meet most or all SWP delivery requests. During extended dry year conditions, the SWP can deliver only a portion of requested deliveries.

In June 1993 CCWA retained an additional 3,908 acre-foot "drought buffer" entitlement to partially firm up the reliability of the 39,078 acre-feet of SWP entitlement for which CCWA (Santa Barbara County) project participants contracted. During those years that availability of SWP water exceeds project participants' demand, project participants can store drought buffer water (and unused WSA entitlement allocations) either directly into a groundwater basin or on an in-lieu basis (i.e., by taking delivery of the drought buffer and reducing groundwater pumping by an equal amount). During dry years when availability of SWP water is less than CCWA project participants' demand, stored drought buffer water (and stored entitlement water) can be used to augment SWP deliveries. On a long-term average basis, this results in the equivalent of 80% delivery of full annual entitlement (i.e., the 39,078 acre feet) year in and year out. In the meantime, the reliability of requested deliveries by CCWA project participants is much higher – virtually 100% – because their current total demand is significantly less than 39,078 acre feet per year.

Other mechanisms that CCWA can use to fill project participant delivery requests during shortages in SWP supplies are:

Acquiring water from the State "Turnback Pool," which is an internal SWP mechanism
that pools unused SWP supplies early in the year for purchase by other SWP
contractors at a set price. In addition, CCWA has established its own Turnback Pool
Program whereby CCWA project participants can buy and sell excess entitlement

among themselves before submitting it for sale in the State turnback pool program. The turnback pool mechanism is only for one-year sales of water.

- Acquiring water from the State Water Bank during those years the bank is implemented by the State to market water that it purchases on the open market (i.e., non-SWP water). The bank was first implemented in 1991 as the State Drought Water Bank and has since been utilized during certain dry years when additional water is needed by SWP contractors. The water bank also is only for one-year sales of water.
- Term water purchases and sales of SWP entitlement by CCWA project participants in accordance with the CCWA Water Transfer Procedures adopted in March 1996. The procedures typically cover multi-year temporary and permanent sales of SWP entitlement.

Possible future actions that would further enhance SWP entitlement reliability include (1) the State building additional SWP facilities, (2) the State (and federal government) implementing water supply and reliability enhancements resulting from the CALFED process and (3) CCWA instituting a new or participating in an existing groundwater banking program on behalf of its project participants.

#### The Future

The most significant current challenge to CCWA project participants is financial. Consequently, CCWA continues to strive to ensure the cost effectiveness of both its and the State's operations. With time, the affordability of State water will improve due to the fixed nature of the majority of SWP costs.

As each project participant's demand for State water approaches its entitlement allocation, supply reliability will become CCWA's most significant challenge. The magnitude of this challenge is increased by the fact that demand by other urban State water contractors is also increasing with time. Methods of enhancing the reliability of CCWA's SWP entitlement were previously discussed in the section entitled "Water Supply Reliability."

CCWA staff currently monitor water quality parameters at the Polonio Pass Water Treatment Plant and at each turnout and tank site along the pipeline. As a wholesaler and service provider, CCWA monitors all parameters requested by its project participants, as well as those mandated by state and federal regulators. New water quality analyses currently being conducted by CCWA but not yet regulated include Giardia, Cryptosporidium, total organic carbon (along with its uv-254 surrogate) and haloacetic acids.

CCWA will continually strive to secure maximum performance from the Polonio Pass Water Treatment Plant as state and federal regulations are added and permissible contaminant levels change. The plant's ability to utilize enhanced coagulation, the granular activated carbon filter beds and the post-filtration chlorine contactor will play an important role in meeting the next generation of regulations. The treatment plant can also accommodate the addition of a settled water ozone contactor or other new treatment processes should they ever become necessary.

Environmental protection has been built into every level of CCWA operations. The CCWA O&M manual requires using special balloon-tired vehicles in sensitive areas, utilizing portable dechloramination units whenever potable water is released from the pipeline, having environmental specialists review any earth disturbing activities, restoring and revegetating all disturbed sites, maintaining erosion control along the right of way and conducting aerial surveys when land-based vehicles are inappropriate for use.

The future issues noted above illustrate the continued viability of the vision first expressed in 1993 when the CCWA Board of Directors adopted its Mission Statement and Objectives. CCWA has built both the organization and infrastructure that will support this vision well into the future.

July 1998

Figure 1 - State Water Project Facilities



Figure 2 – State Water Project Contracting Agencies (and year of initial water delivery)

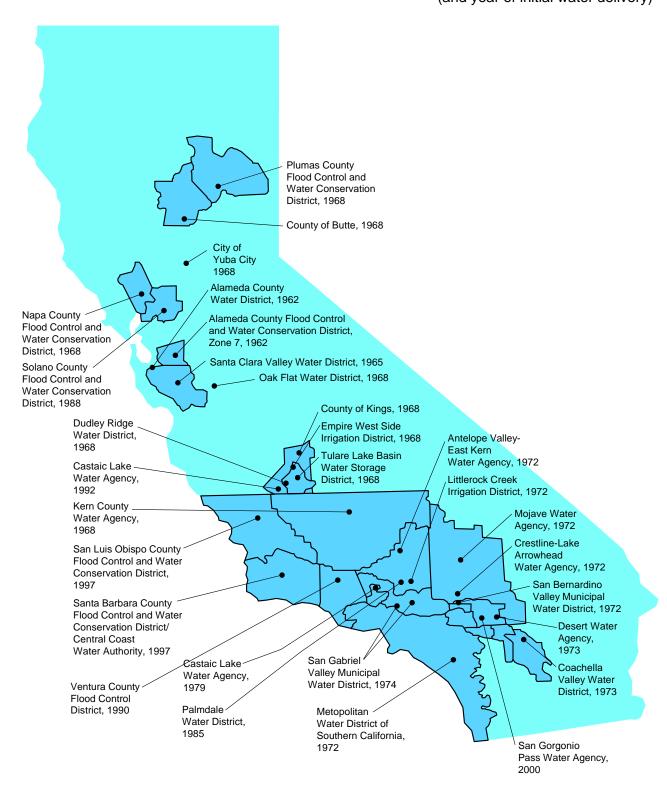


Table 1

COASTAL BRANCH PHASE II PROJECT DATA \*

Tank Sites*	1	1	2	5	7
	raw water	treated water	treated water	treated water	treated water
# of tanks	3	2	2	2	1
total capacity (million gallons)	24.2	9.8	6.4	5	2.5

Polonio Pass Water Treatment Plant	43 million gallon per day capacity (disinfection process uses combination of chlorine and ammonia - chloramination)

Pipeline		
	Pipeline	
	Diameter	Distance
Location (from/to)	(inches)	(miles)
Devils Den Pumping Plant/Tank1	57	13.0
Tank1/Salinas River	48	33.0
Salinas River/Cuesta Tunnel	51	7.1
Cuesta Tunnel/Tank 5	42	47.5
Tank 5/Purisima Road	39	13.3
Purisima Road/Santa Ynez Pumping Facility	36	21.2
Santa Ynez P.F./Lake Cachuma	30	8.0
Total Pipeline >>>		143.1

Pump Plants	Flow Rate	Horsepower	# of	Lift
	(cfs)	(each pump)	<b>Pumps</b>	<u>(ft)</u>
Devils Den Pumping Plant (DWR)	100	1760	6	550
Bluestone Pumping Plant (DWR)	100	1760	6	550
Polonio Pass Pumping Plant (DWR)	100	1760	6	550
Santa Ynez Pumping Facility (CCWA)	22	300	5	250

Turnouts					
Location	Agencies Served				
Chorro Valley (SLO County)	California Mens Colony, Cuesta College, County of SLO				
	Operations Center, City of Morro Bay				
Lopez (SLO County)	Oceano CSD, City of Pismo Beach, San Miguelito Mutual				
	Water Company, Avila Beach CSD, San Luis				
	Coastal Unified School District, Avila Valley Mutual Water				
	Company				
Guadalupe	Guadalupe				
Santa Maria	Santa Maria				
Southern California Water Company (Orcutt)	California Cities Water Company				
Vandenberg AFB	VAFB				
Buellton	Buellton				
Solvang	Solvang				
Santa Ynez	Santa Ynez				
Lake Cachuma*	Goleta WD, City of Santa Barbara, Montecito WD,				
	Carpinteria Valley WD, Morehart Land Company, Santa				
	Barbara Research Center, La Cumbre Mutual Water Co.				